2025 Annual Report

MOOREBANK SPORTS CLUB



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OUR VISION

TO BE THE CORNERSTONE OF THE COMMUNITY

OUR MISSION

CREATING MEMORABLE EXPERIENCES WHERE THE COMMUNITY FEEL WELCOMED, VALUED AND ENRICHED

OUR VALUES

TEAMWORK
Stronger together. Share a purpose.

INTEGRITY
Do what is right. Courage over comfort.

ACCOUNTABILITY
Own our actions. Walk the talk.

ABOVE & BEYOND
Show initiative. Exceed expectations.

RESPECT
Kind and considerate.

INNOVATION
Embrace change.

Chairman's Report



To our valued Members,

Firstly, I would like to acknowledge the traditional custodians of the land and rivers on which our Club stands, and pay my respects to Elders past, present and emerging of the Dhurawal and Darug Nations.

The 2024/25 financial year was not only record-breaking but truly historic for Moorebank Sports Club. One of the greatest highlights was the purchase of our land, a milestone moment in our Club's history. Following the exchange of contracts in October 2024, the subdivision process has now been finalised, and Sporties has officially acquired an additional 16,995sqm of land.

This acquisition marks the beginning of an exciting new chapter for our Club. With this expansion, Sporties is no longer landlocked, giving us the opportunity to grow, enhance our facilities, and continue delivering exceptional spaces and services for our community. Planning discussions with consultants and architects are already underway as we explore future development opportunities that will serve generations to come.

Financially, this year has also been our strongest on record. Through the ClubsNSW ClubGRANTS initiative, we proudly contributed $336,810 to local sporting codes and community organisations, our largest ever donation. These funds directly support grassroots sport and vital community programs, strengthening our connection to the people and causes that define us.

This year, Moorebank Sports Club was also honoured to be recognised as a finalist in two categories at the Clubs & Community Awards for our partnerships with Miracle Babies Foundation and Georges River Life Care. These nominations are a reflection of our deep and ongoing commitment to supporting local organisations that make a real difference in people's lives. Our partnership with Miracle Babies was further highlighted when Sporties was featured on Channel 10 News, showcasing the incredible work Miracle Babies does in the Liverpool Hospital NICU and the lasting impact their NurtureTime program has on families of premature and sick babies. It was a proud moment for the Club to see our community efforts recognised on a wider platform and to shine a light on an organisation we have supported for many years.

Our local sporting codes continue to thrive, with thousands players representing our community across fields and courts each week. It is a legacy that our late Bob Fleeton would be immensely proud of. In his honour, we awarded the inaugural Bob Fleeton Scholarship to Zoe Georgallis, a remarkable young woman balancing university studies, elite sport, and community service. Zoe is completing a Bachelor Business, Sub Major (Sports Management) and Major (Marketing) as well as competing in Senior Women's Football at NPL level, while actively supporting the Cerebral Palsy Alliance. We are proud to continue Bob's legacy by supporting local students like Zoe, and applications for the 2026 scholarship round are now open until January 2nd.

This year also saw the introduction of our Sporties Junior Legends program, providing local families with a $50 voucher to help cover registration fees when signing their children up to sport. We believe that no child should miss out due to financial barriers, and this initiative reflects our ongoing commitment to fostering the future of community sport.

All in all, it has been an outstanding year for Sporties, one defined by progress, passion, and pride. From our family fun days and live sport to great music and themed trivia nights, we continue to strive to be the cornerstone of our community and the Club for everyone.

I would like to extend my sincere thanks to my fellow Board Members, our CEO Jeff Gibbs, and the entire Sporties team for your dedication and hard work throughout the year. You are the driving force behind our success, ensuring every member and guest feels welcomed and valued.

Finally, to the volunteers who run our sporting codes, thank you for your time, passion, and commitment. The hours you give make a difference to so many young people, and your efforts embody the spirit of community that sits at the heart of Sporties.

Frank Griffin
Chairman
Moorebank Sports Club

CEO's Report



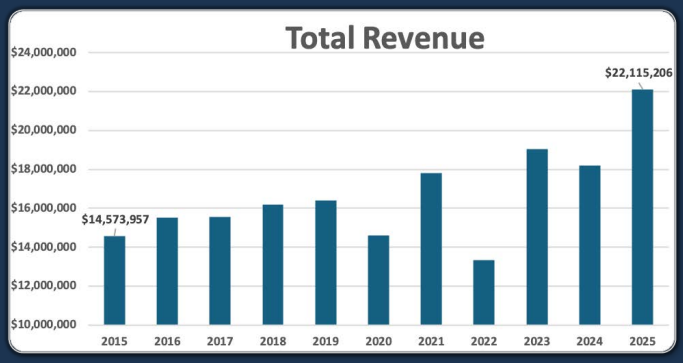
Dear Members,

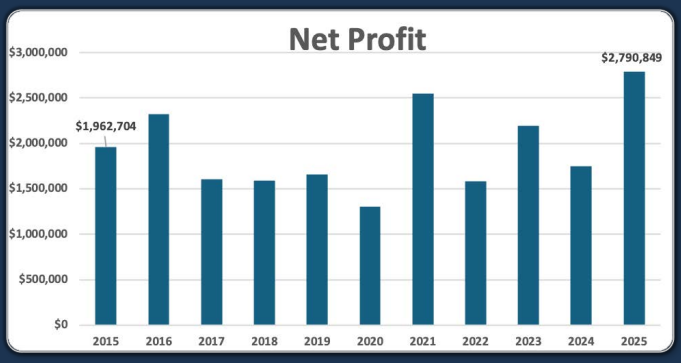
It is with great pleasure that I present the Chief Executive Officer's report for the financial year ending 30th June 2025.

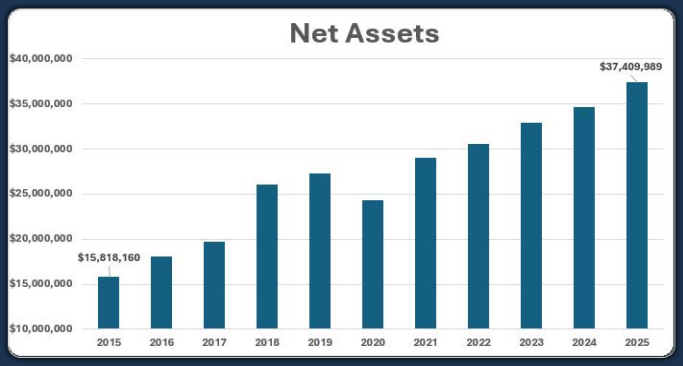
In many respects, this has been the best year in the history of the Club. We achieved record-breaking financial results, as I will detail below, but also after many years of discussion, talk and negotiation we finally secured the future of Sporties with the purchase of 16,995 sqm of land that borders the Club.

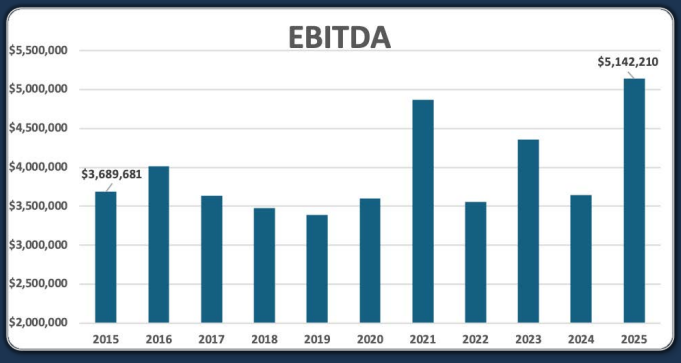
After finishing the refurbishment in April 2024, the 2024/2025 financial year was record breaking. We achieved a total revenue of $22,115,206, a 22% increase on 2024. Our net profit result was $2,709,849, a 60% increase on 2024. In addition to these results our EDITDA was $5,142,210 which is a 41% increase on the previous year. These results reflect the positive response to the 2024 renovation but are also a testament to the loyalty of the members and the dedication of our hard-working team.

The graphs below will show the trend over the last ten years and record-breaking results we have achieved.









While these results are significant, the highlight of the year was on 26th October 2024 when we exchanged contracts for the land purchase then on 27th June 2025 when settlement took place and Sporties obtained legal ownership of the land. This land acquisition has grown our footprint by 185%. This is the accumulation of countless hours and the tireless efforts of the Board to ensure our future is secure. With these new parcels of land we can expand our Club and have already commenced the process of assessing the market demand to grow our existing offerings and also assess the possibility of new opportunities. More information will be released to members as we progress through these exciting developments.

In October 2024 Laurie Willoughby resigned from the Board. I'd like to thank Laurie for his dedication and hard work to the Club and the Board over the years. Laurie was first appointed to the Board in 2015 and in that time Laurie's sage advice and thoughtful perspective was always valued. Laurie was elected President of the Club in 2020 at the height of the COVID pandemic. Leading the Club through these challenging times, Laurie always ensured staff and member welfare were at the forefront of everything we do. I give my thanks to Laurie for his hard work and dedication to Moorebank Sports Club.

Community is integral. Our core purpose, our vision, is to Be the Cornerstone of the Community. Due to the success we have achieved we have been able to provide essential support and services to many community groups. This would not be possible without the support of the members. I hope the members are proud to know they belong to a Club who provides genuine care and support for members, families and the community. We continue to assist where we can and make positive impacts to everyone living in the area.

These results would not be possible without the incredible team we have at Sporties. Whether it's pouring a beer, cooking a schnitzel or arranging a community event, I believe we have the best staff at Sporties. My sincere gratitude to the staff and management team for their dedication in delivering the Sporties vision, mission and values.

My thanks also to Chairman Frank Griffin and The Board of Directors. Thank you for your faith, guidance and support as we achieved incredible results together that have secured the future of Sporties for many years to come.

While we celebrate the year that is finished, I genuinely believe this is only the beginning and the best is yet to come. I look forward to seeing you at the Club and hope you continue to enjoy the Sporties experience.

Yours sincerely
Jeff Gibbs
CEO
Moorebank Sports Club



Sporties Secures *Our Future*

A New Era Begins: Sporties Expands with Major Land Purchase

Moorebank Sports Club (Sporties) was proud to announce the successful finalisation of its land purchase at Hammondville Park this year — a monumental step in securing the Club's long-term future.

After the exchange of contracts in October 2024, the subdivision process reached completion, securing an additional 16,995 sqm of land for Sporties. This acquisition represents a defining moment in the Club's history, paving the way for future expansion, improved amenities, and the continued delivery of exceptional experiences to our members and community.

With the acquisition complete, Sporties is no longer landlocked and now holds the potential to expand its footprint. The Board and Management have already commenced planning discussions with consultants and architects to explore future development opportunities.

As part of our commitment to the local community and sporting groups, Sporties will ensure ample parking and will work closely with sporting codes to design facilities that meet the needs of both players and members alike.

Sporties Chairman Frank Griffin said:

"This is a landmark day for Moorebank Sports Club and the wider community. We've secured the future of Sporties and created the opportunity to grow with our members and meet the needs of our local area. Thank you to Liverpool City Council for recognising the value in this opportunity, to our members for their continued support, and to the Board and Management for their efforts in bringing this vision to life."

We're proud to be writing the next chapter in Sporties' story — and this is just the beginning.



Pictured: The 16,995sqm land purchase that will shape the future of Sporties.



HONOURING *Bob Fleeton*

Robert Fleeton Awarded Medal of the Order of Australia

Moorebank Sports Club is proud to announce that former President Robert Fleeton has been awarded the Medal of the Order of Australia (OAM) in the King's Birthday Honors List for his outstanding service to junior sport and the local community.

Robert Fleeton, or Bob as he was more affectionately known, was the driving force behind the construction of Moorebank Sports Club. Bob was always dedicated to grassroots sport in Moorebank, Wattle Grove, Holsworthy and Hammondville areas. Bob's commitment began when he started volunteering at the Moorebank Rams Junior Rugby League Club during the 1980s and served as President of the Rugby League code. As President of the Moorebank Rams, Bob dedicated his time, energy, and resources to creating pathways for young athletes to thrive.

During his time at the Moorebank Rams, Bob joined the Board of the governing body Moorebank Sports Club Ltd and was elected President in 1991. He continued to serve as President until 2019.

Bob was instrumental in the construction of the Club in 1994, spending countless hours meeting builders, financers, lawyers and turning a vacant block of land into a thriving community Club. He achieved this through sheer determination, personal sacrifice, and tireless leadership. Bob volunteered his time, achieving no financial benefit for his service, simply doing it because "it was the right thing to do".

Thanks to Bob's work, the Club has grown into the cornerstone of the community. In addition to creating a place where members meet, drink and enjoy themselves, Moorebank Sports Club has funded millions of dollars into charities and local community sport. Today, because of this over 2,000 junior players call Hammondville Park home. None of this would be possible without Bob's determination and leadership.

Unfortunately, Bob passed away in August 2024 leaving behind a legacy which will endure for many generations to come.

Bob and his wife Lynne were regular fixtures in the community and although they are no longer with us their presence is felt throughout the Club. The Medal of the Order of Australia is a tribute to Bob's hard work, dedication and vision.

We extend our heartfelt congratulations to all of Bob's family and join our members in celebrating this recognition of his life's work.

Thank you, Bob. Your legacy will live on.

BOB FLEETON *Scholarship*

Championing Future Leaders in Our Community –Zoe Georgallis

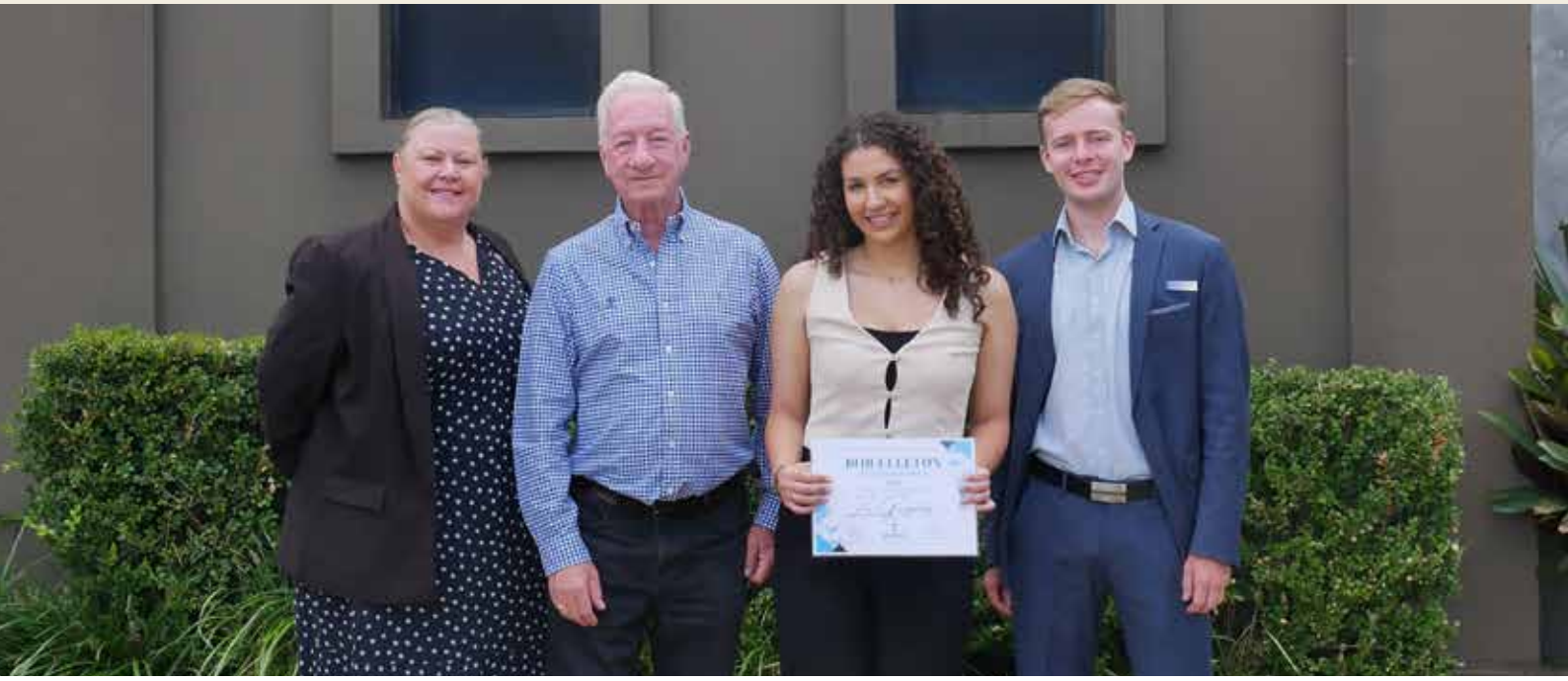
At Moorebank Sports Club, we are deeply committed to supporting the future of our community. One of the ways we do this is through the Bob Fleeton Scholarship—a tribute to a man whose passion for sports, leadership, and community has left a lasting legacy. This scholarship was created to help a dedicated student pursue their studies while remaining connected to the values of teamwork, perseverance, and giving back.

Our inaugural recipient, Zoe Georgallis, embodies these values through her dedication to football, studies and community involvement. Zoe is currently completing a Bachelor Business, Sub Major (Sports Management) and Major (Marketing) as well as competing in Senior Women's Football at NPL level, while also fundraising for the Cerebral Palsy Alliance.

In June, the Club caught up with Zoe to hear about her university journey and football season. She shared how the scholarship has helped her focus on her studies, grow professionally, and continue pursuing her sporting goals.

"I'm extremely grateful for this opportunity, which has allowed me to gain the most from my studies and continue pursuing my football aspirations while giving back to the community that has supported me." – Zoe Georgallis

Applications for the next round of the Bob Fleeton Scholarship are now open and will close on January 2nd for students commencing study in 2026.





Honouring Our History
The Light Horse Legacy

The land on which Moorebank Sports Club proudly stands today is steeped in rich military history.

During the early 20th century, the surrounding area—particularly Holsworthy—played a significant role in supporting Australia's legendary Light Horse Brigade through its crucial remount depots.

Remount depots were vital military facilities, responsible for training, caring for, and pairing horses with soldiers before they were deployed to the front lines. Holsworthy became home to one of Australia's largest and most important remount depots, providing a steady supply of fit, trained horses to the Light Horse regiments during World War I. The landscape, transport access, and scale of operations made it a natural location for such a key role in military logistics.

The Australian Light Horse units were mounted infantry known for their courage, endurance, and daring manoeuvres—most famously, their heroic charge at Beersheba in 1917. While these victories are celebrated, it's also important to honour the foundation behind their success—training grounds like Holsworthy and the people who kept the gears of war turning at home.

Today, Moorebank Sports Club honours that enduring legacy through its Lighthorse Kitchen. Our restaurant is named in tribute to the Light Horse troops and the historical significance of the land we occupy. Our recent renovations drew inspiration from this heritage, incorporating military themes and storytelling throughout the venue to preserve and showcase this proud chapter of Australia's past.

We are also incredibly proud to now display an authentic Light Horse Brigade slouch hat in our restaurant. This special piece was donated by the City of Liverpool RSL Sub-Branch and presented to us by long-time member, James Sprice. The hat features the iconic emu plume—affectionately known as the "Kangaroo Feather"—a symbol that has become synonymous with the Light Horse.

According to legend, the tradition began after the death of a pet emu belonging to officers Major Percy Ricardo and Captain Harry Chauvel. Two stockmen tucked a few of the bird's feathers into their slouch hats. When questioned about the unique adornment, the larrikin soldiers claimed they were "Kangaroo Feathers"—a playful joke that stuck. Over 100 years on, the emu plume remains a powerful symbol of the courage and character of Australia's mounted soldiers.

At Moorebank Sports Club, we are honoured to preserve and share this proud legacy with our members and community. Through our name, our design, and the stories we tell, we remain connected to the spirit of service, mateship, and history that defines the Light Horse and our region.





Our year in numbers

26,147
MEMBERS

6,769
NEW MEMBERS

28,850
COCKTAILS SERVED

98,958
CLUB VISITORS

$336, 841
BIGGEST EVER CONTRIBUTION TO CLUBGRANTS CAT 1 & 2

108,553
LITRES OF BEER SOLD

$104,400
BADGE DRAWS
JACKPOT CASH GIVEAWAYS

WE GAVE BACK ALMOST
$70K
OF IN KIND COMMUNITY DONATIONS, SPONSORSHIPS, AWARDS & PRIZES

YOUR FAVOURITE DISHES
28,358 - PIZZAS
22,555 - CHICKEN SCHNITZELS
13,448 - RUMP STEAKS

30,129
$20 MEAL VOUCHERS ISSUED



Our Community

Moorebank Sports Club is dedicated to being the 'Cornerstone of the Community'.

Each year, the club supports local sporting codes and community initiatives through ClubsNSW ClubGRANTS funding.

In a record year, Sporties donated $336,810 to enhance local sporting codes and support community organisations, including Heroes with Abilities, Miracle Babies, Learning Links, Georges River Life Care, Gotcha4Life, Raise Foundation, and more.

Sporties is proud to contribute these vital funds to initiatives that make a real difference in our community.

Miracle Babies

$26,640
FUNDING GRANTED

Miracle Babies Foundation is Australia's leading organisation supporting premature and sick newborns, their families, and the hospitals that care for them.

Each year, around 48,000 babies require specialised neonatal care, with 27,000 born premature. Since 2005, Miracle Babies has worked to improve outcomes through vital programs, education, and resources, supporting families from high-risk pregnancy to life beyond the NICU.

The Foundation also partners with health professionals to fund essential equipment and research across Australia's neonatal units, helping create brighter futures for vulnerable babies.

THE PROJECT – NurtureTime at Liverpool Hospital for sick and premature babies in the NICU

This grant will enable Miracle Babies Foundation to deliver 15 weekly sessions of NurtureTime in the Liverpool Hospital NICU over a six-month period.

NurtureTime provides vital in-hospital peer support for families navigating the emotional challenges of having a premature or sick newborn.

Led by trained parents who have experienced similar journeys, the program offers understanding, guidance, and reassurance to help families cope with the unexpected and reduce the risk of parental mental health challenges.



Georges River Life Care

$29,000
FUNDING GRANTED

Georges River Life Care (GRLC) is a not-for-profit community organisation that has been supporting local families since 2007. The organisation specialises in family violence support and emergency relief and also runs a creative arts program that uplifts and empowers vulnerable and disadvantaged children, families, and adults living with disabilities.

Through a network of trusted community partners, Life Care meets the needs of those seeking help by creating pathways, resources, and opportunities that build resilience and support improved wellbeing.

THE PROJECT – Community Connect

Community Connect is a local program that provides food relief, social connection, and family-friendly activities across the Liverpool area.

Since 2022, it has partnered with schools such as Nuwarra Public and Moorebank High, hosting regular events with free meals, hampers, children's activities, and access to support services.

Funding will help cover catering, volunteers, and coordination to meet growing demand. In 2024, over 500 food hampers were distributed through community partnerships, including ongoing support from Moorebank Sports Club.

In 2025, Café Connect will launch at Moorebank Community Centre, offering fresh food, conversation, and a welcoming space for all.



Heroes with Ability

$20,000 FUNDING GRANTED

Heroes With Ability creates opportunities for people with physical and intellectual disabilities to experience the joy of sport both in schools and within the wider community. We are dedicated to breaking down social barriers and empowering every individual to reach their full potential.

Their programs are built to inspire, teach, and motivate, while promoting health and wellbeing, social inclusion, and greater community awareness. Through sport, we champion a more inclusive and supportive society for all.

THE PROJECT – Heroes with Ability Schools Varying Abilities Program

The Heroes with Ability Schools program supports students with disability in mainstream and special schools through weekly one-hour, 10–12 week sessions. Using rugby league-inspired activities, it develops movement, fitness, teamwork, communication, and inclusion, gradually increasing in difficulty. Students without disability also participate to foster understanding and support.

With only 23–25% of children with disability exercising regularly and high rates of psychological stress, the program improves physical and mental wellbeing while promoting social inclusion. It also provides employment opportunities for people with disability as coaches and staff, encourages lifelong participation in local sport, and helps build a more inclusive community.



Gotcha4Life

$20,000
FUNDING GRANTED

Gotcha4Life is an Australian not-for-profit founded by Gus Worland that strengthens mental fitness through proactive campaigns and programs in schools, sports clubs, and communities. It encourages people to build their "emotional muscles" for resilience and connection, promoting the message that no one should worry alone and working towards a suicide-free world. Its approach focuses on developing emotional adaptability, fostering social connectedness, and encouraging healthy help-seeking behaviors.

THE PROJECT - Gotcha4Life Mentally Fit Schools Program

Gotcha4Life's Mentally Fit Schools (MFS) program is a whole-of-school initiative that builds the mental fitness of students, teachers, and families. Delivered by Gotcha4Life Mental Fitness Educators (MFEs), the program equips participants with lifelong wellbeing skills through tailored action plans, staff coaching, student learning, and parent workshops.

With proven outcomes, 95% of students intend to use mental fitness strategies, 100% of teachers feel more confident supporting wellbeing, and 93% of parents feel better equipped. The program fosters emotional adaptability, social connection, and help-seeking behaviors. ClubGRANTS funding will expand MFS to local schools, creating lasting, equitable mental health support, reducing teacher burnout, and strengthening community resilience.



Learning Links

$14,270
FUNDING GRANTED

Learning Links is a not-for-profit organisation which supports children with learning difficulties and disabilities to realise their full potential in the classroom.

They provide therapy, education, and support services in collaboration with parents, professionals and schools, to ignite a child's passion for learning through their unique talents and strengths.

THE PROJECT –Counting for Life – Supporting Disadvantaged Children with their Numeracy

Learning Links will deliver the Counting for Life numeracy program to support up to 12 students in Years 3 to 5 who are experiencing difficulties with their numeracy development.

The program will take place at a proposed partner school, Wattle Grove Public School. Each student will be paired with a trained Counting Buddy who provides one-on-one support during weekly sessions over 10 weeks, helping to improve numeracy skills and build confidence to learn, develop, and thrive.



Raise Foundation

$15,000
FUNDING GRANTED

Based in high schools, Raise Foundation's program pairs young people with a caring volunteer mentor who provides weekly one-on-one support. Mentors listen, guide, and empower young people, helping them build the skills, confidence, and resilience needed to manage their mental health, social wellbeing, and engagement. While we cannot remove all challenges, the program equips teenagers with tools to navigate adolescence and face life's obstacles more confidently.

THE PROJECT – Raise Foundation Youth Mentoring Program – Moorebank High School

Raise Foundation delivers a 20-week early-intervention mentoring program at Moorebank High School for at-risk Year 8 and 9 students. Each student is paired with a trained volunteer mentor and supported by a Program Counsellor to improve mental health, social-emotional wellbeing, and school engagement. Mentors meet weekly with their mentees and receive ongoing guidance to ensure best outcomes.

The program helps young people navigate challenges such as stress, anxiety, bullying, and self-harm while building resilience, hope, and confidence. Mentors also gain skills, purpose, and stronger community connections. Funding will allow more students and mentors to participate, creating lasting benefits for individuals and the broader community.



MiniFIT

$11,000
FUNDING GRANTED

MINIFIT is a health and fitness program founded by Anthony Minichiello that delivers live and on-demand content in fitness, nutrition, and lifestyle. The program also runs school holiday clinics and term-time programs aligned with the NSW PDHPE syllabus, helping students develop healthy habits, build strength, and grow up active and resilient.

THE PROJECT –MiniFIT Holiday Clinics

MINIFIT school holiday clinics teach boys and girls the importance of a healthy lifestyle through physical activity, nutrition, hydration, sleep, and screen time. Kids develop fitness, teamwork, and rugby league skills, make new friends, and learn healthy habits for life in a fun, interactive environment. Funding ensures all children in the community can participate free of charge.



Nominate a Neighbour

Celebrating Local Kindness

At Moorebank Sports Club, we believe community is built by those who lead with kindness — the neighbours who check in, show up, and make a quiet but powerful difference. Our Nominate a Neighbour initiative recognises these everyday heroes who help make our community the welcoming, supportive place we're proud to call home.

In the past year, we've been inspired by the many nominations received and the remarkable stories shared. Winners and Community Champions such as Kristy Hurley, a dedicated social worker and advocate for families in crisis; James "Buck" McFarlane, a tireless volunteer supporting the blind and low-vision community; Narelle Bryson, a neighbour known for her endless generosity; Elaine Sampson, whose small daily acts of kindness uplift everyone in her townhouse complex; Lauren Taurima, who rallied support for a family facing unimaginable loss; and Rebecca Aluning, who donates her time to feed those in need, all embody the spirit of giving that defines our community.

Their stories remind us that compassion and connection truly make the biggest impact.

Moving forward, Nominate a Neighbour will now become an annual award, presented each year alongside the ClubGRANTS in August or September.

Nominations for the 2025/2026 award are now open and will close on 30 June 2026.

CLICK HERE TO NOMINATE A LOCAL HERO



"The greatness of a community is most accurately measured by the compassionate actions of it's members."

Around the Community

Community Support and Contributions

Throughout 2024–2025, Moorebank Sports Club proudly provided in the vicinity of just shy of $70,000 of in-kind community support to local sporting codes, community groups, schools, and individuals who are making a positive difference in our community. This contribution reflects our ongoing commitment to nurturing local connections and supporting those who share our vision of a stronger, more vibrant community.

Hands-On Involvement and Volunteering

Our team also continues to give back through hands-on involvement. Employees have volunteered their time and energy across a range of initiatives, from blood donations to participating in community events such as the Miracle Babies Charity Golf Day, Georges River Life Care Backpack deliveries, and the Heroes With Ability End of Year Gala Day. These experiences not only strengthen our ties within the community but also hold special meaning for our staff, who take great pride in being part of something bigger than themselves.

Supporting Local Schools

In addition, we were delighted to provide event sponsorships, prizes, and donations to several local schools, including Hammondville Public, Nuwarra Public, Newbridge Heights Public, Wattle Grove Public, Holsworthy Public, Moorebank and Holsworthy High Schools, and St Christopher's Catholic Primary School. Supporting our local schools is a vital way we contribute to the next generation, fostering community pride and ensuring our efforts make a meaningful local impact.

Backing Local Causes and Community Groups

Our support extended further to community and charity organisations that make a lasting difference every day. This included assisting Club members in a Cancer Car Rally, raising awareness for Beanies for Brain Cancer and September for Cerebral Palsy, taking part in the Care for a Walk community event, and providing assistance to Bonnie's Domestic Violence Shelter, Escabags, and the Miracle Babies Volunteer Morning Tea. We also supported local resident Kelli Hill with her ANZAC Day raffle and the Holsworthy Community Group (Army Family Group) with Club vouchers and use of Club premises for book club and social events. Additional contributions were made to the Sandy Point Residents Association, and we continued to provide a welcoming social space — complete with wool and sewing supplies — for our dedicated Sporties Knitting Crew.

Investing in Local Sport

We were also proud to back local sport, including jersey sponsorship for the inaugural season of the Summer Soccer Program and our continued support of the State ADF Netball Team and Good Sports Awards. We also contributed to end-of-year show bags for our sporting codes. These partnerships strengthen our ties to community sport and promote health, teamwork, and inclusion across all levels of participation.

Looking Ahead

The joy we gain from giving back is immeasurable. We genuinely value the opportunity to strengthen existing relationships and build new ones, working side by side with those who share our passion for community. The work we do in this space truly showcases our mission to be the cornerstone of our community — connecting people, creating opportunities, and making a real difference. We look forward to continuing to strengthen our partnerships and contributions into the future and always welcome new enquiries and connections. Please reach out to us at communityandsport@sportiesgroup.com.au.











$200,900
FUNDING GRANTED

Sporting Codes

In early 2025, Sporties announced $200,900 in funding for its five associated sporting clubs, supporting 1,765 junior and senior players for season 2025.

This Category Two ClubGRANTS funding is designed to enhance the growth and development of grassroots sport in our local area.

Moorebank Soccer Club

The 2025 winter season has drawn to a close Moorebank Soccer Club, has been celebrating the successes of our teams with fantastic presentation events. With a record of around 1200 players and 250 team officials it has been MSC's biggest year yet and a very busy one down at Hammondville Park so its been time to have a little fun.



We are proud of all our teams and the successes they have had on the pitch. This year we are so pleased that nine of our teams secured minor premierships, including our Under 23s, Premier League and Over 30s ladies. Twenty-two teams finished off the season in their respective grand finals with nine coming away with a win. This year, MSC fielded nine ladies' teams in grand finals, a great result for female football at our club.



Not only were the successes seen in the season end results, but we were also recognised with a number of prestigious district awards for our elite players. This year MSC took out the 2025 Club Championship, Coach of the Year, Best Attacking Team, Best Defensive Team, Goalkeeper of the Year and the Golden Boot Award. Congratulations to all those individuals and teams that received these awards.

Football 4 All wrapped up their year with a final session on our synthetic field. The children love getting on Field 1 to spread out and practice their new skills. Thanks to Nick and his team for another great Football 4 All year.



Moorebank Soccer Club would like to thank all our life members, that together have created our special soccer club. Their continued involvement and support is always appreciated and we are forever grateful for their legacy.

Moorebank Soccer Club would like to thank all the club's sponsors for 2025. Our major sponsors, Pedemonts, F45 Moorebank and Daikin our sleeve sponsors, Cucina 105 and ThorMasonry and all our jersey sponsors, whose support has meant that our teams hit the fields looking their best in our blue and white. A shout out to ATF who has been sponsoring the supply of jackets for our coaches and managers so that they too represent MSC when out on the fields every weekend. A thank you to all the team sponsors, who have supported the kitting up of teams with MSC merchandise and bags, a great way to build team spirit.

Finally, Moorebank Soccer Club would like to thank Sporties for their continued support throughout the 2025 season. Their support goes a long way to helping us run the club that players with who players want to be involved.

Moorebank Cricket Club

In 2025, Moorebank Cricket Club continued to go from strength to strength, achieving growth and success both on and off the field. Player participation rose across multiple divisions, reflecting the Club's growing presence and strong community spirit. The Minis and Cricket Blast program (Under 7 and Under 9) fielded four teams with a total of 40 players, maintaining strong engagement from younger members. Junior participation saw impressive growth, with eight teams and 100 players—a 30% increase from the previous year—while the Senior competition fielded three teams, following an expansion from two to five teams in the previous season.

Throughout the year, the Club delivered two successful cricket clinics at Hammondville Reserve, providing valuable development opportunities for players of all ages. The Junior School Holiday Clinic, run by Tahmid Islam, was held on 9–10 July for players aged 12 and over, while the Blasters Pre-season Clinic, conducted in partnership with Cricket NSW, ran from mid-July to mid-August for players aged 8–12. The final session featured a special guest appearance from NSW player Blake Nikitaras, which was a highlight for participants and families alike. Thanks to the Sporties Junior Legends initiative, all Mini and Junior players also received a $50 voucher towards their 2025/26 registration fees, helping reduce the financial burden on families and encouraging even more young players to get involved in local sport.

The 2024/25 season was one of the most successful in the Club's history, with several teams achieving outstanding competition results. The Under 13 Blue team finished as undefeated minor premiers and premiers, securing their third consecutive undefeated premiership. The Under 14 side claimed their fourth title in five years after a thrilling Grand Final victory decided on the very last ball, while the 1st/2nd Grade White team dominated their competition from start to finish, ending the season as both minor premiers and premiers. The Under 9 White team narrowly missed out on the title by just one run in their Grand Final, demonstrating incredible skill and determination. Several other teams, including the Under 9 Blue and 6th Grade White Seniors, progressed to the semi-final stage, showcasing the Club's impressive depth of talent and strong player development pathway.

Off the field, Moorebank Cricket Club continued to invest in facilities to improve player experience and safety at Hammondville Reserve. Recent upgrades included the installation of rubber net guards at the training nets, the addition of new security cameras at the clubhouse, and new turf laid for the run-up areas at both sets of nets and at pitch one. The Club's President and Vice President proudly attended the Sporties Grants Presentation at Moorebank Sports Club on Monday, 8 September—an evening celebrating the many local organisations supported by Sporties. The Club extends sincere thanks to Moorebank Sports Club for its continued generosity and unwavering support of grassroots sport.

Community connection remained at the heart of the Club's activities throughout 2025. Social media engagement increased steadily, with regular weekly game highlights, award presentations, and cricket myth-busting videos helping to promote local cricket and attract new members. Both the Mini/Junior and Senior Cricket Presentation events were held at Moorebank Sports Club in May and June, drawing over 250 attendees across the two nights. The events were a fantastic celebration of the season's achievements, and the Club extends its gratitude to Moorebank Sports Club for hosting, as well as to Jeff, Ken, and Robyn for their continued support and attendance.

Overall, 2025 was a year defined by participation, success, and community spirit. Moorebank Cricket Club remains proud to represent the local area and looks forward to continuing to build on this strong foundation in the years ahead.

Moorebank Rams Rugby League Club

What another fantastic year it has been for Moorebank Rams JRLFC!

In 2025, our club proudly fielded 39 teams, a wonderful achievement that highlights the strength of our community and the commitment of players, parents, and volunteers who want to be part of this great club.

This represents tremendous growth from last year, when we fielded 29 teams. It's particularly exciting to see our female participation grow, expanding from 3 League Tag teams in 2024 to 6 League Tag teams and 2 tackle teams this year. This is a fantastic sign of where our club and our game are heading.

A special congratulations to all the boys and girls who were selected in the Canterbury Development Squads, a well-deserved recognition of your talent and dedication.

On the field, our club achieved outstanding results. Of the 15 competition teams, 13 reached the semi-finals, 7 went through to the grand finals, and we proudly celebrated 1 premiership win. These results speak volumes about the hard work, commitment, and teamwork of our players and coaching staff.

I want to sincerely thank all our Coaches, Managers, and Trainers who dedicate their time, energy, and passion to ensure every child has the opportunity to play and develop. Without your selfless contribution, none of this would be possible.

To our sponsors, thank you for your continued support. Your backing allows us to provide opportunities for our young players and helps keep our club strong both on and off the field.

In 2025, Moorebank Rams JRLFC also had the privilege of hosting all Canterbury Representative Teams, including SG Ball, Harold Matthews, Tarsha Gale, and Lisa Fiaola squads. This was a great honour and further recognition of the strength of our facilities and our club.

To my fellow committee members, I extend my gratitude. The time, effort, and commitment you all give throughout the year is what keeps this club thriving. It's a privilege to work alongside such a passionate group of people who are the driving force behind our continued success.

Finally, to all our members and families, thank you for your unwavering support. Your passion and loyalty are the heart of the Rams, and together we continue to build something very special.

I look forward to seeing everyone return in 2026 as we continue to grow, develop, and achieve even greater things.

Moorebank Netball Club

The 2025 season marked an exciting milestone for Moorebank Sports Netball Club — our 55th year of competition. It was a season filled with teamwork, growth, and success across all levels of play.

This year, the Club proudly registered 236 players and officials, fielding 22 teams in the Winter competition — 18 competitive and 4 modified (non-competitive) teams. Our teams achieved impressive results throughout the season:

- 2 Premiers
- 4 Grand Finalists / Runners Up
- 4 Finalists
- 6 Semi-Finalists
- 2 unplaced

Our umpiring program also had a standout year, with one National C Badge and two National B Badges awarded. Thanks to the Club's strong coaching and mentoring focus, we are confident more umpires will achieve accreditation in the 2026 season.

Two presentation events were held at Moorebank Sports Club to celebrate the achievements of our players, officials, and volunteers. Both events were extremely well attended and enjoyed by all, and we extend our sincere thanks to Sporties for their continued support and partnership.

A special thank you goes to our dedicated and cohesive Netball Committee for their tireless efforts throughout the year. Your teamwork and commitment continue to drive the success of the Club both on and off the court.

We now look forward to the 2026 season, with registrations opening in early to mid-January, and to another exciting year of netball within our thriving sporting community.



Sporties

JUNIOR LEGENDS

SUPPORTING OUR FUTURE STARS!

FOR ALL PLAYERS UNDER 18 YEARS OF AGE

FREE TO JOIN

EVERY YEAR RECEIVE A $50 VOUCHER TO USE ON REGISTRATION FEES FOR SOCCER, NETBALL, BASEBALL OR CRICKET

MUST BE A PLAYER OF A MOOREBANK SPORTING CODE

REWARDS THROUGHOUT THE YEAR

KEEP AN EYE ON OUR SOCIALS FOR WHEN VOUCHERS ARE AVAILABLE FOR YOUR CHOSEN CODE!

INVESTING IN THE FUTURE OF COMMUNITY SPORT, ONE LITTLE LEGEND AT A TIME!



Our People

Our people are at the heart of everything we do. They bring our values to life every day, creating a welcoming, safe, and vibrant experience for our members and guests, and helping our Club continue to grow as a cornerstone of the community.

Over the past year, we have continued to invest in our people through a strong commitment to learning, development, and wellbeing. Every member of our leadership team has participated in formal leadership training, with our executive leaders also undertaking comprehensive 360° reviews to support growth and self-awareness.

We were proud to roll out our new corporate uniform, designed and delivered in close consultation with our staff, a reflection of our culture of collaboration and pride in presentation.

Our latest staff engagement survey returned an impressive 4.4-star rating, highlighting the passion and dedication of our team. We are now working through a number of initiatives based on this feedback, aimed at further strengthening communication, engagement, and workplace culture.

Throughout the year, we took the time to celebrate our people, recognising outstanding service and performance milestones at our end-of-year event and through ongoing recognition programs. We also came together to support important awareness initiatives such as R U OK? Day and Mental Health Month, reinforcing our commitment to looking out for one another. We strengthened our partnership and leverage more support to staff through the Sonder Health and Wellbeing Platform.

We successfully rolled out an integrated roster, payroll, and HRIS system, marking an exciting step forward in embracing technology across the Club. The new system has streamlined many administrative processes, reducing manual tasks and improving efficiency for both managers and staff. It also provides greater access and convenience, allowing our team to manage their schedules, leave requests, and personal information more easily than ever before. By embracing this technology, we continue to support our people, freeing them to focus on delivering outstanding service and enhancing the overall workplace experience.

Team building, volunteering, and community participation remained key priorities — giving our people the opportunity to connect, grow, and make a difference beyond the workplace.

Congratulations and a special shout out to team members who reached significant service milestones and special awards this year.

5 Years of Service:

- ★ Hayley
- ★ Michael
- ★ Tegan
- ★ Alison
- ★ Belinda

10 Years of Service:

- ★ Amelia
- ★ Cassie
- ★ Mary-Grace

End of Year Award Winners:

Culture Champion: Chris

Sporties Ambassador: Kim

Customer Service Champion: Sharon

Innovation & Ideas: Bree

Above and Beyond: Jordan

Quiet Achiever: Alex

Rookie of the Year: Patrick

People's Choice: Treetida

Relief Manager of the Year: Meil

Employee of the Year: Chantele

To every member of our team, thank you for living our values and for the energy, enthusiasm, and pride you bring to your roles. Together, we've achieved great things and continue to build a culture where people feel valued, supported, and inspired to do their best work.



EMPLOYEE RATING

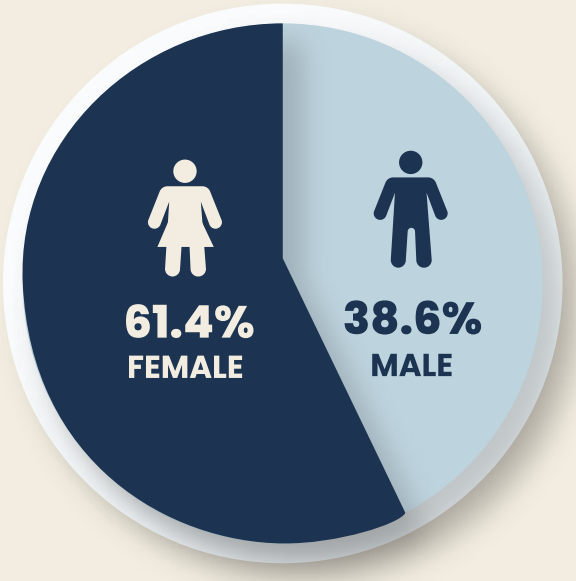
4.4★

70%

OF OUR EMPLOYEES LIVE LOCALLY

84

TOTAL STAFF



5.5

EQUIVALENT DAYS OF LEARNING AND DEVELOPMENT PROVIDED TO EVERY EMPLOYEE ON AVERAGE

62.5%

OF OUR LEADERS ARE FEMALE

ALL STATISTICS AS OF 30 JUNE 2025

27

AVERAGE AGE OF OUR EMPLOYEES



Moorebank Sports Club Ltd

ABN 21 002 081 905

Annual Report - 30 June 2025

Moorebank Sports Club Ltd
Directors' report
30 June 2025

The Directors present their report, together with the financial statements, of Moorebank Sports Club Ltd (the Company or the Club) for the year ended 30 June 2025.

Directors

Name	Position	Tenure
Francis Griffin	Chairperson	Appointed - 30 October 2016
Kenneth Coleman	Vice Chairperson	Appointed - 27 October 2024
Allan Facey	Director	Appointed - 27 November 2023 Not Re-Elected - 27 October 2024 Re-Appointed - 28 October 2024
Craig McNally	Director	Appointed - 25 October 2020
Brenton Taylor	Director	Appointed - 30 October 2016
Mitchell Heath	Director	Appointed - 16 December 2024 Resigned - 10 October 2025
Robyn Graham	Director	Appointed - 27 October 2024 Resigned - 26 August 2025
Nal Wijesekera	Director	Ceased as Director - 6 December 2024
Laurence Willoughby	Director	Resigned - 27 October 2024

Objectives

Short term
In the short term the Company's objectives are to grow revenues through existing revenue streams and look at potential diversification of income and continue to promote and develop sporting activities and expand the Club's offerings. We will continue to provide quality entertainment and social activities for members to support our principal activities whilst maintaining state of the art facilities and amenities that serve our many members.

Long term
In the long term the Company's primary objective is to investigate and implement successful alternate revenue streams that complement the club's core business whilst still maintain the principal activities.

Strategy for achieving the objectives
The Company will strive to continue to be a market leader in the Licensed Club Industry in the current offerings provided to members while undertaking due diligence, extensive research and looking at market demands to determine the viability of any potential alternate revenue streams.

The primary strategies to achieve the club's objectives are through sound financial management and the use of financial ratios and Key Performance Indicators (KPIs) to ensure that organisational business plans, budgets and cash flows are current, accurate and relevant.

Principal activities
The principal activities of the Company during the year have continued to be that of a sporting and athletic club supported by licensed operations to provide members, their guests and the community with the amenities and facilities usually associated with a sporting and recreational licensed Club. The Club's activities enhance, support and continue to develop and promote a range of sporting and social activities that have assisted the Club and the broader community. These activities have not been limited to the provision of sporting infrastructure but also to the development and promotion of a wide range of activities including all forms of sport for all levels of players. There has been no significant change in the nature of that activity during the year.

How these activities assist in achieving the objectives
The principal activities assist in achieving the objectives as they are our core revenues and foundations to be able to achieve the objectives.

Performance measures
The Company measures its success in the following areas:

a. Satisfaction of its Members and guests through review of Member and guest (customer) satisfaction surveys.

b. Success of marketing and promotional events, entertainment and major calendar events.

c. Financial performance through review of:
- Earnings before interest, tax, depreciation and amortisation
- Revenue
- Wages cost as a percentage of revenues
- Profitability
- Targeted budgets being met
- Business Plan targets achieved
- Financial ratios and KPIs
- Patron visitations

Key Performance Indicators (from continuing operations)

	2025 %	2024 %
Bar		
Gross profit percentage	63.76%	61.29%
Wages to sales percentage	28.93%	30.84%
Wages and salaries percentage of total revenue	**22.17%**	**25.26%**
EBITDA percentage of total revenue	**23.25%**	**20.04%**

Events after the reporting date
Subsequent to the reporting period, the Company has made loan repayments totalling $1,718,000. The balance of the ANZ loan facility as at 27 October is $700,000.
No further matter or circumstance has arisen since 30 June 2025 that has significantly affected, or may significantly affect the Company's operations, the results of those operations, or the Company's state of affairs in future financial years.

Information on Directors

Name:	Francis (Frank) Griffin
Title:	Chairperson
Qualifications:	Advanced Public Administration
Experience and expertise:	Frank has spent 45 years in the Transport Industry as an experienced professional, specialising in logistics, project management, operations and human resources.
Special responsibilities:	Disciplinary Committee Member
Name:	Kenneth (Ken) Coleman
Title:	Vice Chairperson
Qualifications:	Dip Bus (Marketing), Cert IV Workplace Training & Assessment, NSW Justice of the Peace, NSW/ACT Group Specifications Manager
Experience and expertise:	Over 30 years of experience in Sales and Marketing, more recently focusing on Sales and Specifications Management. Primarily within the manufacturing and wholesale sectors, Ken has experience in partnering with Tier One Architects, Builders and national engineering consultancy firms on project management and delivery.
Special responsibilities:	Robert Fleeton Scholarship Committee
Name:	Allan Facey
Title:	Ordinary Director
Qualifications:	B.Com, GradDipCA, CAANZ Registered Company Auditor
Experience and expertise:	Allan has over 20 years of professional experience in audit, accounting and taxation. He has been a Director of MNSA Pty Ltd for more than five years and plays a key role in overseeing the firm’s audit and assurance engagements.
Special responsibilities:	Remuneration Committee Member

Name:	Craig McNally
Title:	Ordinary Director
Qualifications:	Business Owner, Tradesman
Experience and expertise:	Craig has over 45 years' experience as a Tradesman - Licensed Plumber. Craig has owned and operate his own plumbing business for the past 33 years.
Special responsibilities:	Remuneration Committee Member

Name:	Brenton (Alby) Taylor
Title:	Ordinary Director
Qualifications:	MPPA, Dip Law (LPAB), GDLP, GCAM, GAICD, Chief Commissioner
Experience and expertise:	Alby is an experienced senior executive with a distinguished background in leadership, corporate governance, and organizational development. Alby demonstrates a proven history of driving revenue growth and ensuring best practice corporate governance across business diverse sectors.
Special responsibilities:	None

Name:	Mitchell Heath
Title:	Ordinary Director
Qualifications:	Dip Eng(Electronics), Assoc Dip Bus(Mgt), Tradesman
Experience and expertise:	Mitch resigned from the Board in October 2025
Special responsibilities:	None

Name:	Robyn Graham
Title:	Ordinary Director
Qualifications:	Business Development Manager
Experience and expertise:	Robyn Resigned from the Board in August 2025
Special responsibilities:	Robert Fleeton Scholarship Committee Member

Name:	Nal Wijesekera
Title:	Ordinary Director
Qualifications:	MEd (RE), Bed, Assistant Principal – Director of Catholic Identity and Mission
Experience and expertise:	Nal ceased as a Director in December 2024
Special responsibilities:	Remuneration Committee Member

Name:	Laurence (Laurie) Willoughby
Title:	Ordinary Director
Qualifications:	Semi-Retired
Experience and expertise:	Laurie Resigned from the Board in October 2024
Special responsibilities:	Disciplinary Committee Member

Company secretary
Jeffrey Gibbs (BA (Marketing & Communications), GradCert BusAdmin) has held the role of Company Secretary since 2019. He has over 24 years Club Industry experience and is the CEO of Moorebank Sports Club Ltd. Jeffrey Gibbs is a member of the Australian Institute of Company Directors (AICD).

Moorebank Sports Club Ltd
Directors' report
30 June 2025

Meetings of Directors

The number of meetings of the Company's Board of Directors ('the Board') held during the year ended 30 June 2025, and the number of meetings attended by each Director were:

	Number of Meetings	
	Attended	Held
Francis Griffin	14	15
Kenneth Coleman	11	11
Allan Facey	11	13
Craig McNally	15	15
Brenton Taylor	14	15
Mitchell Heath	8	8
Robyn Graham	8	9
Nal Wijesekera	6	6
Laurence Willoughby	4	4

Held: represents the number of meetings held during the time the Director held office.

Contributions on winding up

In accordance with the Constitution of the Company, every member of the Company undertakes to contribute an amount limited to $20 per member in the event of the winding up of the Company during the time that they are a member or within one year thereafter. The total amount that the members of the Company are liable to contribute if the Company is wound up is $500,300 (2024: $522,580).

Auditor's independence declaration

A copy of the auditor's independence declaration as required under section 307C of the Corporations Act 2001 is set out immediately after this Directors' report.

This report is made in accordance with a resolution of Directors, pursuant to section 298(2)(a) of the Corporations Act 2001.

On behalf of the Directors

Francis Griffin
Chairperson

27 October 2025

Grant Thornton Audit Pty Ltd
Level 26
Grosvenor Place
225 George Street
Sydney NSW 2000
Locked Bag Q800
Queen Victoria Building NSW 1230
T +61 2 8297 2400

Auditor's Independence Declaration

To the Directors of Moorebank Sports Club Ltd

In accordance with the requirements of section 307C of the *Corporations Act 2001*, as lead auditor for the audit of Moorebank Sports Club Ltd for the year ended 30 June 2025, I declare that, to the best of my knowledge and belief, there have been:

a no contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and

b no contraventions of any applicable code of professional conduct in relation to the audit.

Grant Thornton Audit Pty Ltd
Chartered Accountants

P J Woodley
Partner – Audit & Assurance

Sydney, 27 October 2025

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Moorebank Sports Club Ltd
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General information

The financial statements cover Moorebank Sports Club Ltd as an individual entity. The financial statements are presented in Australian dollars, which is Moorebank Sports Club Ltd's functional and presentation currency.

Moorebank Sports Club Ltd is for-profit unlisted public company limited by guarantee, incorporated and domiciled in Australia. Its registered office and principal place of business is:

230 Heathcote Road
Hammondville, NSW, 2170

A description of the nature of the Company's operations and its principal activities are included in the Directors' report, which is not part of the financial statements.

The financial statements were authorised for issue, in accordance with a resolution of Directors, on 27 October 2025. The Directors have the power to amend and reissue the financial statements.

Moorebank Sports Club Ltd
Statement of profit or loss and other comprehensive income
For the year ended 30 June 2025

	Note	2025 $	2024 $
Revenue			
Goods and services revenue	3	21,290,292	17,405,687
Other income	4	824,914	794,037
Expenses			
Raw materials and consumables used		(1,583,098)	(1,377,044)
Depreciation and amortisation expense	5	(2,217,100)	(1,847,641)
Employee benefits expense		(4,903,253)	(4,596,593)
Entertainment, marketing and promotional costs		(2,898,423)	(2,311,130)
Poker machine licences and taxes		(4,261,930)	(3,385,195)
Finance costs	5	(75,762)	(66,330)
Occupancy expenses		(1,663,157)	(1,518,371)
Donations and grants expense		(430,165)	(327,807)
Other expenses		(1,232,970)	(1,036,010)
Surplus before income tax (expense)/benefit		**2,849,348**	**1,733,603**
Income tax (expense)/benefit	6	(58,499)	11,435
Surplus after income tax (expense)/benefit for the year attributable to the members of Moorebank Sports Club Ltd		**2,790,849**	**1,745,038**
Other comprehensive income for the year, net of tax		-	-
Total comprehensive income for the year attributable to the members of Moorebank Sports Club Ltd		**2,790,849**	**1,745,038**

The above statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes

Moorebank Sports Club Ltd
Statement of financial position
As at 30 June 2025

	Note	2025 $	2024 $
Assets			
Current assets			
Cash and cash equivalents	7	2,763,009	6,492,810
Trade and other receivables	8	619,396	31,805
Inventories	9	137,180	134,899
Prepayments		364,124	295,553
Total current assets		**3,883,709**	**6,955,067**
Non-current assets			
Property, plant and equipment	10	32,733,911	24,935,825
Right-of-use assets	11	1,079,160	861,378
Intangibles	12	5,328,457	5,328,457
Deferred tax asset	6	31,403	89,902
Total non-current assets		**39,172,931**	**31,215,562**
Total assets		**43,056,640**	**38,170,629**
Liabilities			
Current liabilities			
Trade and other payables	13	1,785,538	2,047,708
Contract liabilities	14	83,848	272,342
Lease liabilities	16	500,807	461,395
Employee benefits	17	464,275	394,775
Total current liabilities		**2,834,468**	**3,176,220**
Non-current liabilities			
Contract liabilities	14	83,077	74,820
Borrowings	15	2,418,000	-
Lease liabilities	16	231,205	236,038
Employee benefits	17	79,901	64,411
Total non-current liabilities		**2,812,183**	**375,269**
Total liabilities		**5,646,651**	**3,551,489**
Net assets		**37,409,989**	**34,619,140**
Member's Funds			
Retained profits		37,409,989	34,619,140
Total member's funds		**37,409,989**	**34,619,140**

The above statement of financial position should be read in conjunction with the accompanying notes

Moorebank Sports Club Ltd
Statement of changes in equity
For the year ended 30 June 2025

	Retained profits $
Balance at 1 July 2023	32,874,102
Surplus after income tax benefit for the year	1,745,038
Other comprehensive income for the year, net of tax	-
Total comprehensive income for the year	1,745,038
Balance at 30 June 2024	**34,619,140**

	Retained profits $
Balance at 1 July 2024	34,619,140
Surplus after income tax expense for the year	2,790,849
Other comprehensive income for the year, net of tax	-
Total comprehensive income for the year	2,790,849
Balance at 30 June 2025	**37,409,989**

The above statement of changes in equity should be read in conjunction with the accompanying notes

Moorebank Sports Club Ltd
Statement of cash flows
For the year ended 30 June 2025

	Note	2025 $	2024 $
Cash flows from operating activities			
Receipts from customers (inclusive of GST)		22,574,710	19,157,395
Payments to suppliers and employees (inclusive of GST)		(19,316,780)	(15,799,932)
Interest received		211,481	435,922
Rent received		613,433	427,175
Finance costs paid		(75,762)	(66,330)
Net cash from operating activities		**4,007,082**	**4,154,230**
Cash flows from investing activities			
Payment for property, plant and equipment	10	(9,619,240)	(7,621,323)
Proceeds from disposal of property, plant and equipment		52,832	62,496
Net cash used in investing activities		**(9,566,408)**	**(7,558,827)**
Cash flows from financing activities			
Repayment of lease liabilities		(588,475)	(521,601)
Proceeds from borrowings	15	2,418,000	-
Net cash from/(used in) financing activities		**1,829,525**	**(521,601)**
Net decrease in cash and cash equivalents		(3,729,801)	(3,926,198)
Cash and cash equivalents at the beginning of the financial year		6,492,810	10,419,008
Cash and cash equivalents at the end of the financial year	7	**2,763,009**	**6,492,810**

The above statement of cash flows should be read in conjunction with the accompanying notes

Note 1. Material accounting policy information

The accounting policies that are material to the Company are set out either in the respective notes or below. The accounting policies adopted are consistent with those of the previous financial year, unless otherwise stated.

New or amended Accounting Standards and Interpretations adopted
The Company has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period.

Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

The adoption of these Accounting Standards and Interpretations did not have any significant impact on the financial performance or position of the Company.

Basis of preparation
These general purpose financial statements have been prepared in accordance with the Australian Accounting Standards - Simplified Disclosures issued by the Australian Accounting Standards Board ('AASB') and the Corporations Act 2001, as appropriate for profit oriented entities.

Historical cost convention
The financial statements have been prepared under the historical cost convention.

Critical accounting estimates
The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in note 2.

Current and non-current classification
Assets and liabilities are presented in the statement of financial position based on current and non-current classification.

An asset is classified as current when:
- It is either expected to be realised or intended to be sold or consumed in the Company's normal operating cycle;
- It is held primarily for the purpose of trading;
- It is expected to be realised within 12 months after the reporting period; or
- The asset is cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period.

All other assets are classified as non-current.

A liability is classified as current when:
- It is either expected to be settled in the Company's normal operating cycle;
- It is held primarily for the purpose of trading;
- It is due to be settled within 12 months after the reporting period; or
- There is no unconditional right to defer the settlement of the liability for at least 12 months after the reporting period.

All other liabilities are classified as non-current.

Deferred tax assets and liabilities are always classified as non-current.

Impairment of non-financial assets
Non-financial assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

Recoverable amount is the higher of an asset's fair value less costs of disposal and value-in-use. The value-in-use is the present value of the estimated future cash flows relating to the asset using a pre-tax discount rate specific to the asset or cash-generating unit to which the asset belongs. Assets that do not have independent cash flows are grouped together to form a cash-generating unit.

Note 1. Material accounting policy information (continued)

Finance costs
Finance costs attributable to qualifying assets are capitalised as part of the asset. All other finance costs are expensed in the period in which they are incurred.

Comparatives
Where necessary, comparative figures have been reclassified to conform with the changes in presentation in the current year.

Note 2. Critical accounting judgements, estimates and assumptions

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events, management believes to be reasonable under the circumstances. The resulting accounting judgements and estimates will seldom equal the related actual results. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year are discussed below.

Impairment of non-financial assets other than goodwill and other indefinite life intangible assets
The Company assesses impairment of non-financial assets other than goodwill and other indefinite life intangible assets at each reporting date by evaluating conditions specific to the Company and to the particular asset that may lead to impairment. If an impairment trigger exists, the recoverable amount of the asset is determined. This involves fair value less costs of disposal or value-in-use calculations, which incorporate a number of key estimates and assumptions.

Note 3. Goods and services revenue

	2025 $	2024 $
Revenue from contracts with customers		
Bar sales	4,235,458	3,445,688
	4,235,458	3,445,688
Rendering of services revenue		
Poker machines net clearances	16,592,424	13,553,746
Members' subscriptions	96,257	108,467
Commission received	289,878	244,816
Other revenue	76,275	52,970
	17,054,834	13,959,999
Total revenue	21,290,292	17,405,687

Disaggregation of revenue
The disaggregation of revenue from contracts with customers is as follows:

	2025 $	2024 $
Timing of revenue recognition		
Goods or services transferred at a point in time	20,827,882	16,999,434
Services transferred over time	462,410	406,253
	21,290,292	17,405,687

Accounting policy for revenue recognition
The Company recognises revenue as follows:

Revenue from contracts with customers
Revenue is recognised at an amount that reflects the consideration to which the Company is expected to be entitled in exchange for transferring goods or services to a customer. For each contract with a customer, the Company: identifies the contract with a customer; identifies the performance obligations in the contract; determines the transaction price which takes into account estimates of variable consideration and the time value of money; allocates the transaction price to the separate performance obligations on the basis of the relative stand-alone selling price of each distinct good or service to be delivered; and recognises revenue when or as each performance obligation is satisfied in a manner that depicts the transfer to the customer of the goods or services promised.

Variable consideration within the transaction price, if any, reflects concessions provided to the customer such as discounts, rebates and refunds, any potential bonuses receivable from the customer and any other contingent events. Such estimates are determined using either the 'expected value' or 'most likely amount' method. The measurement of variable consideration is subject to a constraining principle whereby revenue will only be recognised to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur. The measurement constraint continues until the uncertainty associated with the variable consideration is subsequently resolved. Amounts received that are subject to the constraining principle are recognised as a refund liability.

Sale of goods
Revenue from the sale of goods comprises of revenue earned from the provision of food, beverage and other goods and is recognised (net of rebates, returns, discounts and other allowances) at a point in time when the performance obligation is satisfied that is on delivery of goods to the customer.

Note 3. Goods and services revenue (continued)

Rendering of services
Revenue from rendering services comprises revenue from gaming facilities together with other services to members and other patrons of the club and is recognised at a point in time or over time when the services are provided.

Other revenue
Other revenue is recognised when it is received or when the right to receive payment is established.

Note 4. Other income

	2025 $	2024 $
Interest received	211,481	366,862
Rent received	613,433	427,175
	824,914	794,037

Interest income
Interest revenue is recognised as interest accrues using the effective interest method. This is a method of calculating the amortised cost of a financial asset and allocating the interest income over the relevant period using the effective interest rate, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the net carrying amount of the financial asset.

Rent income
Rental revenue from leases is recognised on a straight-line basis over the term of the relevant lease.

Note 5. Expenses

	2025 $	2024 $
Surplus before income tax includes the following specific expenses:		
Cost of sales		
Purchases	1,535,031	1,333,727
Depreciation and amortisation expense		
Depreciation on property, plant and equipment	1,811,828	1,358,907
Depreciation on right-of-use assets	405,272	488,734
	2,217,100	1,847,641
Finance costs		
Interest and finance charges paid/payable on borrowings	1,000	-
Interest and finance charges paid/payable on lease liabilities	40,786	35,783
Bank charges	33,976	30,547
Finance costs expensed	75,762	66,330
Superannuation expense		
Defined contribution superannuation expense	466,184	424,618

Note 6. Income tax

	2025 $	2024 $
Income tax expense/(benefit)		
Deferred tax - origination and reversal of temporary differences	58,499	(11,435)
Aggregate income tax expense/(benefit)	58,499	(11,435)
Deferred tax included in income tax expense/(benefit) comprises:		
Decrease/(increase) in deferred tax assets	58,499	(11,435)
Numerical reconciliation of income tax expense/(benefit) and tax at the statutory rate		
Surplus before income tax (expense)/benefit	2,849,348	1,733,603
Tax at the statutory tax rate of 25%	712,337	433,401
Tax effect amounts which are not deductible/(taxable) in calculating taxable income:		
Non-deductible expenses	(13,543)	-
Net income and expenditure related to member activity	(596,613)	(210,305)
Utilisation of carried forward tax losses	(102,181)	(223,096)
Movement in Deferred tax asset	58,499	(11,435)
Income tax expense/(benefit)	58,499	(11,435)

	2025 $	2024 $
Deferred tax asset		
Deferred tax asset comprises temporary differences attributable to:		
Amounts recognised in profit or loss:		
Tax losses	4,676	63,095
Property, plant and equipment	(12,741)	(4,526)
Employee benefits	39,218	31,333
Others	250	-
Deferred tax asset	31,403	89,902
Movements:		
Opening balance	89,902	78,467
(Charged)/credited to profit or loss	(58,499)	11,435
Closing balance	31,403	89,902

Mutuality principle
The Company calculates its income in accordance with the mutuality principle which excludes from income, any amounts of subscriptions and contributions from members, and payments received from members for particular services provided by the association. The Commissioner of Taxation accepts this method of calculating income as appropriate for recognised clubs and associations.

Amendments to the Income Tax Assessment Act 1997 ensure associations continue not to be taxed on receipts from contributions and payments received from members.

Accounting policy for income tax
The income tax expense or benefit for the period is the tax payable on that period's taxable income based on the applicable income tax rate for each jurisdiction, adjusted by the changes in deferred tax assets and liabilities attributable to temporary differences, unused tax losses and the adjustment recognised for prior periods, where applicable.

Note 6. Income tax (continued)

Deferred tax assets and liabilities are recognised for temporary differences at the tax rates expected to be applied when the assets are recovered or liabilities are settled, based on those tax rates that are enacted or substantively enacted, except for:

- When the deferred income tax asset or liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and that, at the time of the transaction, affects neither the accounting nor taxable profits; or
- When the taxable temporary difference is associated with interests in subsidiaries, associates or joint ventures, and the timing of the reversal can be controlled and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred tax assets are recognised for deductible temporary differences and unused tax losses only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

The carrying amount of recognised and unrecognised deferred tax assets are reviewed at each reporting date. Deferred tax assets recognised are reduced to the extent that it is no longer probable that future taxable profits will be available for the carrying amount to be recovered. Previously unrecognised deferred tax assets are recognised to the extent that it is probable that there are future taxable profits available to recover the asset.

Deferred tax assets and liabilities are offset only where there is a legally enforceable right to offset current tax assets against current tax liabilities and deferred tax assets against deferred tax liabilities; and they relate to the same taxable authority on either the same taxable entity or different taxable entities which intend to settle simultaneously.

Note 7. Cash and cash equivalents

	2025 $	2024 $
Current assets		
Cash on hand	1,258,130	1,117,270
Cash at bank	1,465,628	1,000,416
Short term deposits	39,251	4,375,124
	2,763,009	6,492,810

Accounting policy for cash and cash equivalents
Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Note 8. Trade and other receivables

	2025 $	2024 $
Current assets		
Trade receivables	35,091	31,805
GST receivable	584,305	-
	619,396	31,805

Accounting policy for trade and other receivables
Trade receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any allowance for expected credit losses. Trade receivables are generally due for settlement within 30 days.

The Company has applied the simplified approach to measuring expected credit losses, which uses a lifetime expected loss allowance. To measure the expected credit losses, trade receivables have been grouped based on days overdue.

Note 8. Trade and other receivables (continued)

Other receivables are recognised at amortised cost, less any allowance for expected credit losses.

Note 9. Inventories

	2025 $	2024 $
Current assets		
Beverage products	137,180	134,899

Accounting policy for inventories
Inventories are measured at the lower of cost and net realisable value. Inventories acquired at no cost, or for nominal consideration are valued at the current replacement cost as at the date of acquisition.

Note 10. Property, plant and equipment

	2025 $	2024 $
Non-current assets		
Freehold land - at cost	14,150,938	5,860,445
Buildings - at cost	19,897,695	19,093,309
Less: Accumulated depreciation	(7,475,900)	(6,657,767)
	12,421,795	12,435,542
Plant and equipment - at cost	7,853,519	7,280,043
Less: Accumulated depreciation	(4,616,509)	(3,946,345)
	3,237,010	3,333,698
Poker machines - at cost	4,827,801	4,920,727
Less: Accumulated depreciation	(4,344,433)	(4,516,708)
	483,368	404,019
Capital - work in progress	2,440,800	2,902,121
	32,733,911	24,935,825

Reconciliations
Reconciliations of the written down values at the beginning and end of the current financial year are set out below:

	Land $	Buildings $	Plant and equipment $	Poker machines $	Capital - work in progress $	Total $
Balance at 1 July 2024	5,860,445	12,435,542	3,333,698	404,019	2,902,121	**24,935,825**
Additions	7,736,917	732,400	627,029	325,843	197,051	**9,619,240**
Transfer	553,576	71,986	32,810	-	(658,372)	**-**
Disposals	-	-	(1,732)	(7,594)	-	**(9,326)**
Depreciation expense	-	(818,133)	(754,795)	(238,900)	-	**(1,811,828)**
Balance at 30 June 2025	**14,150,938**	**12,421,795**	**3,237,010**	**483,368**	**2,440,800**	**32,733,911**

Note 10. Property, plant and equipment (continued)

Core Property
Moorebank Sports club site & Carpark
220 Heathcote Road
Hammondville NSW 2170

230 Heathcote Road
Hammondville NSW 2170

Non-Core Property
Lot 1000 in Deposited Plan 1214963 at Gregory Hills

Accounting policy for property, plant and equipment

Plant and equipment
Plant and equipment are measured on the cost basis less depreciation and impairment losses. Cost includes expenditure that is directly attributable to the asset.

The carrying amount of plant and equipment is reviewed annually by Directors to ensure it is not in excess of the recoverable amount from these assets. The recoverable amount is assessed on the basis of the expected net cash flows that will be received from the asset's employment and subsequent disposal. The expected net cash flows have been discounted to their present values in determining recoverable amounts.

Valuations of land and buildings
An independent valuation of the Company's land at 220 and 230 Heathcote Road, was carried out by Nicholas Brady Valuations (Registered API Member 68548) as at 30 June 2025.

An independent valuation of the Company's land at Lot 1000 in Deposited Plan 1214963 Gregory Hills, was carried out by Nicholas Brady Valuations (Registered API Member 68548) as at 30 June 2023.

The combined stated market value of land was $24,400,000 and buildings was $18,300,000.

The Directors have reviewed the carrying amounts of land and building assets at 30 June 2025 and 30 June 2024, and determined that the market value exceeds the carrying amounts. Accordingly, the assets are not considered to be impaired.

Depreciation
The depreciable amount of all fixed assets excluding building and freehold land are depreciated on a reducing balance basis over the asset's useful life to the Club from the time the asset is held ready for use. Buildings are depreciated using either the straight-line method or the reducing balance method over their estimated useful lives. Land is not depreciated.

The useful life used for each class of depreciable asset are shown below:

Class of asset	*Useful life*
Buildings	5 - 40 years
Plant and equipment	3 - 30 years
Poker machines	2 - 4 years

The residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each reporting date.

An item of property, plant and equipment is derecognised upon disposal or when there is no future economic benefit to the Company. Gains and losses between the carrying amount and the disposal proceeds are taken to profit or loss.

Note 11. Right-of-use assets

	2025 $	2024 $
Non-current assets		
Equipment - right-of-use	1,734,613	1,478,800
Less Accumulated depreciation	(655,453)	(617,422)
	1,079,160	861,378

The Company leases plant and equipment under agreements between 1 to 3 years. There are no options to extend under these lease agreements.

Reconciliations
Reconciliations of the written down values at the beginning and end of the current financial year are set out below:

	Equipment $
Balance at 1 July 2024	861,378
Additions	623,054
Depreciation expense	(405,272)
Balance at 30 June 2025	**1,079,160**

Accounting policy for right-of-use assets
A right-of-use asset is recognised at the commencement date of a lease. The right-of-use asset is measured at cost, which comprises the initial amount of the lease liability, adjusted for, as applicable, any lease payments made at or before the commencement date net of any lease incentives received, any initial direct costs incurred, and, except where included in the cost of inventories, an estimate of costs expected to be incurred for dismantling and removing the underlying asset, and restoring the site or asset.

Right-of-use assets are depreciated on a straight-line basis over the unexpired period of the lease or the estimated useful life of the asset, whichever is the shorter. Where the Company expects to obtain ownership of the leased asset at the end of the lease term, the depreciation is over its estimated useful life. Right-of use assets are subject to impairment or adjusted for any remeasurement of lease liabilities.

The Company has elected not to recognise a right-of-use asset and corresponding lease liability for short-term leases with terms of less than 12 months and leases of low-value assets. Lease payments on these assets are expensed to profit or loss as incurred.

Note 12. Intangibles

	2025 $	2024 $
Non-current assets		
Poker machine entitlements	5,328,457	5,328,457

Accounting policy for intangible assets
Intangible assets acquired as part of a business combination, other than goodwill, are initially measured at their fair value at the date of the acquisition. Intangible assets acquired separately are initially recognised at cost. Indefinite life intangible assets are not amortised and are subsequently measured at cost less any impairment. Finite life intangible assets are subsequently measured at cost less amortisation and any impairment. The gains or losses recognised in profit or loss arising from the derecognition of intangible assets are measured as the difference between net disposal proceeds and the carrying amount of the intangible asset. The method and useful lives of finite life intangible assets are reviewed annually. Changes in the expected pattern of consumption or useful life are accounted for prospectively by changing the amortisation method or period.

Note 12. Intangibles (continued)

Poker machine entitlements
Poker machine entitlements are considered to be intangible assets with an indefinite life as there is no set term for holding the entitlements. As a result, the entitlements are not subject to amortisation. Instead, poker machine entitlements are tested for impairment annually and are carried at cost less accumulated impairment losses. Poker machine entitlements are not considered to have an active market; hence the fair value is calculated using the value in use method based on management's five-year forecasts.

Note 13. Trade and other payables

	2025 $	2024 $
Current liabilities		
Trade payables	750,850	1,220,448
GST payable	-	55,769
Other payables	1,034,688	771,491
	1,785,538	2,047,708

Accounting policy for trade and other payables
These amounts represent liabilities for goods and services provided to the Company prior to the end of the financial year and which are unpaid. Due to their short-term nature they are measured at amortised cost and are not discounted. The amounts are unsecured and are usually paid within 30 days of recognition.

Note 14. Contract liabilities

	2025 $	2024 $
Current liabilities		
Membership subscriptions in advance	70,453	74,229
Rebates in advance	3,595	179,181
Other	9,800	18,932
	83,848	272,342
Non-current liabilities		
Membership subscriptions in advance	83,077	74,820

Accounting policy for contract liabilities
Contract liabilities represent the Company's obligation to transfer goods or services to a customer and are recognised when a customer pays consideration, or when the Company recognises a receivable to reflect its unconditional right to consideration (whichever is earlier) before the Company has transferred the goods or services to the customer.

Note 15. Borrowings

	2025 $	2024 $
Non-current liabilities		
Loan - Building bill facility	2,418,000	-

Assets pledged as security
The loan facility is secured against both 220 Heathcote Road Hammondville and 230 Heathcote Road Hammondville properties of the Company. The carrying value of these properties is $12,421,795.

Note 15. Borrowings (continued)

Financing arrangements
Unrestricted access was available at the reporting date to the following lines of credit:

	2025 $	2024 $
Total facilities		
ANZ - Building bill facility	4,000,000	-
Used at the reporting date		
ANZ - Building bill facility	2,418,000	-
Unused at the reporting date		
ANZ - Building bill facility	1,582,000	-

The loan facility with ANZ bank is for $4,000,000 with $2,418,000 used, all payable on maturity in June 2028. Interest is charged at BBSY (Bank Bill Swap Bid Rate) for period of 1 month plus margin of 1.39%.

Accounting policy for borrowings
Loans and borrowings are initially recognised at the fair value of the consideration received, net of transaction costs. They are subsequently measured at amortised cost using the effective interest method.

Note 16. Lease liabilities

	2025 $	2024 $
Current liabilities		
Lease liability	500,807	461,395
Non-current liabilities		
Lease liability	231,205	236,038
Undiscounted future lease payments		
Undiscounted future lease payments are due as follows:		
Within one year	548,939	469,840
One to five years	260,906	266,012
	809,845	735,852

Accounting policy for lease liabilities
A lease liability is recognised at the commencement date of a lease. The lease liability is initially recognised at the present value of the lease payments to be made over the term of the lease, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Company's incremental borrowing rate. Lease payments comprise of fixed payments less any lease incentives receivable, variable lease payments that depend on an index or a rate, amounts expected to be paid under residual value guarantees, exercise price of a purchase option when the exercise of the option is reasonably certain to occur, and any anticipated termination penalties. The variable lease payments that do not depend on an index or a rate are expensed in the period in which they are incurred.

When a lease liability is remeasured, an adjustment is made to the corresponding right-of use asset, or to profit or loss if the carrying amount of the right-of-use asset is fully written down.

Note 17. Employee benefits

	2025 $	2024 $
Current liabilities		
Annual leave	233,740	180,329
Long service leave	230,535	214,446
	464,275	394,775
Non-current liabilities		
Long service leave	79,901	64,411

Accounting policy for employee benefits

Short-term employee benefits
Liabilities for wages and salaries, including non-monetary benefits, annual leave and long service leave expected to be settled wholly within 12 months of the reporting date are measured at the amounts expected to be paid when the liabilities are settled.

Other long-term employee benefits
The liability for annual leave and long service leave not expected to be settled within 12 months of the reporting date are measured at the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

Defined contribution superannuation expense
Contributions to defined contribution superannuation plans are expensed in the period in which they are incurred.

Note 18. Key management personnel disclosures

Compensation
The aggregate compensation made to Directors and other members of key management personnel of the Company is set out below:

	2025 $	2024 $
Aggregate compensation	754,507	833,825

Note 19. Remuneration of auditors

During the financial year the following fees were paid or payable for services provided by Grant Thornton Audit Pty Ltd, the auditor of the Company, and its network firms:

	2025 $	2024 $
Audit services - Grant Thornton Audit Pty Ltd (2024: BDO Audit Pty Ltd)		
Audit of the financial statements	47,500	41,500
Other services - Grant Thornton Australia Limited (2024: BDO Audit Pty Ltd)		
Assistance with compilation of financial statements	4,200	4,500
Taxation compliance services	13,125	7,800
	17,325	12,300
	64,825	53,800

Note 20. Contingent liabilities

Estimates of the potential financial effect of contingent liabilities that may become payable:

Bank guarantees

	2025 $	2024 $
TAB Limited - for the provision of Electronic Betting Terminals	5,000	5,000

Note 21. Commitments

The Company has no capital commitments as at 30 June 2025 (30 June 2024: None).

Note 22. Related party transactions

Key management personnel
Disclosures relating to key management personnel are set out in note 18.

Transactions with related parties
There were no transactions with related parties during the current and previous financial year.

Receivable from and payable to related parties
There were no trade receivables from or trade payables to related parties at the current and previous reporting date.

Director related employees
During the period the Company employed relatives of directors of the Club. The terms of employment for the individuals are in accordance with a normal employee relationship with the Company. The individuals received no conditions more favourable than those which are reasonable to expect that they would have received if there had been no relationship with a Director.

There were no loans to or from related parties at the current and previous reporting date.

Note 23. Events after the reporting period

Subsequent to the reporting period, the Company has made loan repayments totalling $1,718,000. The balance of the ANZ loan facility as at 27 October is $700,000.
No further matter or circumstance has arisen since 30 June 2025 that has significantly affected, or may significantly affect the Company's operations, the results of those operations, or the Company's state of affairs in future financial years.

Moorebank Sports Club Ltd
Consolidated entity disclosure statement
As at 30 June 2025

Moorebank Sports Club Ltd does not have any controlled entities and is not required by the Accounting Standards to prepare consolidated financial statements. Therefore, section 295(3A)(a) of the Corporations Act 2001 does not apply to the entity.

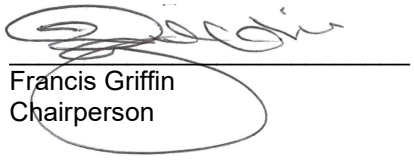
Moorebank Sports Club Ltd
Directors' declaration
30 June 2025

In the Directors' opinion:

- the attached financial statements and notes comply with the Corporations Act 2001, the Australian Accounting Standards - Simplified Disclosures, the Corporations Regulations 2001 and other mandatory professional reporting requirements;
- the attached financial statements and notes give a true and fair view of the Company's financial position as at 30 June 2025 and of its performance for the financial year ended on that date;
- there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable; and
- the information disclosed in the attached consolidated entity disclosure statement is true and correct.

Signed in accordance with a resolution of Directors made pursuant to section 295(5)(a) of the Corporations Act 2001.

On behalf of the Directors



Francis Griffin
Chairperson

27 October 2025

Grant Thornton Audit Pty Ltd
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Independent Auditor's Report

To the Members of Moorebank Sports Club Ltd

Report on the audit of the financial report

Opinion

We have audited the financial report of Moorebank Sports Club Ltd (the Company), which comprises the statement of financial position as at 30 June 2025, the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information, the consolidated entity disclosure statement and the Directors' declaration.

In our opinion, the accompanying financial report of the Company is in accordance with the *Corporations Act 2001*, including:

a giving a true and fair view of the Company's financial position as at 30 June 2025 and of its performance for the year ended on that date; and

b complying with Australian Accounting Standards *AASB 1060 General Purpose Financial Statements - Simplified Disclosures for For-Profit and Not-for-Profit Tier 2 Entities* and the *Corporations Regulations 2001*.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Company in accordance with the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information other than the financial report and auditor's report thereon

The Directors are responsible for the other information. The other information comprises the information included in the Company's annual report for the year ended 30 June 2025, but does not include the financial report and our auditor's report thereon.

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Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors' for the financial report

The directors of the Company are responsible for the preparation of:

a) the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the Corporations Act 2001 (other than the consolidated entity disclosure statement); and

b) the consolidated entity disclosure statement that is true and correct in accordance with the Corporations Act 2001, and

for such internal control as the directors determine is necessary to enable the preparation of:

i) the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error; and

ii) the consolidated entity disclosure statement that is true and correct and is free of misstatement, whether due to fraud or error.

In preparing the financial report, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: https://www.auasb.gov.au/auditors_responsibilities/ar4.pdf. This description forms part of our auditor's report.

Grant Thornton

Grant Thornton Audit Pty Ltd
Chartered Accountants

P J Woodley
Partner – Audit & Assurance

Sydney, 27 October 2025