



Sporties

ANNUAL REPORT

2023

**EXCEEDING EXPECTATIONS BY CREATING A
DESTINATION OF GOOD TIMES AND
GREAT MEMORIES THROUGH OUR PEOPLE,
PRODUCT AND PRESENTATION**



About us

Moorebank Sports Club – Sporties - has been an integral part of the Holsworthy, Moorebank, Hammondville, and Wattle Grove community since 1970. From humble beginnings with a focus on fostering grassroots sport, our club has grown to support hundreds of individuals across five sporting codes, as well as dozens of charity organisations which provide vital services to our community.

Sporties exists to support the local community.



Our vision

Sporties is dedicated to enriching the community.



Our mission

Exceeding expectations by creating a destination of good times and great memories through our people, product and presentation.



Our values

Accountability

Empathy

Integrity

Innovation

Teamwork

Above & Beyond



Our contributions

ClubGRANTS

Community organisations \$104,870

Sporting codes \$182,787

Other contributions

In-kind donations and sponsorships \$130,000

TOTAL CONTRIBUTION: \$417,657



President's *Report*



Dear Members,

Let me commence by acknowledging the traditional custodians of the land and rivers upon which our Club is situated. I acknowledge the significant contributions made by First Nations people and I note their contribution to the development of our great country. I pay respect to the Elders, past, present, and emerging of the peoples of the Dharawal and Darug Nations.

It gives me great pleasure to present the Annual Report for Moorebank Sports Club for the 2022-23 financial year.

With the effects of the pandemic well and truly behind us, it has been wonderful to welcome Members and Guests through our doors for an uninterrupted 12 months of trade.

I'm delighted to confirm our membership numbers at June 2023 stood at 30,559 which is an increase of more than 1,300 on June 2022 figures.

We recorded a total net profit amount of \$2,286,444 before tax which is a fantastic result and means we will be able to invest significant funds back into our Club, our sporting codes and local community groups who rely on support.

As outlined in more detail later in this report, Sporties contributed \$417,657 through ClubGRANTS, in-kind donations, and sponsorships, including providing essential funding for Georges River Life Care, Mini Fit, Liverpool Neighbourhood Connections, Heroes With Ability Sports Activities, Miracle Babies, and Learning Links, as well as our affiliated soccer, netball, rugby league, baseball, and cricket clubs.

In the lead up to June 2023, we began developing plans for a major renovation of our Club. This could be the largest project ever undertaken by our Club, with works expected to begin in early 2024. The project will involve a makeover of the interior of the Club, and the key design theme will be paying homage to Hammondville Park and its military roots.

Some of the main features will include a new giant wide screen television in the main bar area, new furniture throughout, a new bistro bar, and completely refurbished bathrooms. We are also focussed on improving the flow from the indoor space to the outdoor terrace and creating a more modern look and feel throughout our Club. We understand that during the renovation process there will be some inconvenience and disruption, but we believe it will all be well worth it. We believe the update will be complete by mid-April, in time for ANZAC Day, and I look forward to sharing the architect's diagrams and the like with you, so you can see what is planned.

I would like to take this opportunity to thank my fellow Board Directors for their dedication and commitment to our Club over the past 12 months. During that period, we have held a number of training and education sessions with your Directors committing their personal time to ensuring we are at the forefront of best practice corporate governance. I would also like to wish Bob Fleeton all the best following his retirement from the Board this year and thank Joe Murphy for his brief stint.

The focus for the Board this year has been trying to purchase land adjoining our Club to guarantee our future ability to grow and expand the footprint of our building.

Thank you to our CEO Jeff Gibbs and his Leadership Team and all the Sporties Team who keep our Club running and our Members and Guests happy. I love walking into our venue and seeing the consistently high levels of customer service on offer and smiling faces ready to serve and assist. Congratulations to the entire team on the results we achieved this year, and your ongoing commitment.

And finally, thank you to our Members. You are the reason our Club exists, and your unwavering support is one of the reasons we have had such a successful 2022-23. I look forward to next year with great enthusiasm and please say "Hi" if you see me around the Club.



Alby Taylor
President
Moorebank Sports Club (Sporties)



Chief Executive Officer's Report



Dear members,

I am delighted to present the Chief Executive Officer's report for the 2022-23 financial year.

After several years of COVID disruptions, it is fantastic to see our club return to a strong financial position off the back of a full 12 months of trade. Our net profit before tax increased by \$764,387 compared to the 2021-22 financial year, as confidence in the hospitality sector grew post-lockdowns.

As a not-for-profit organisation, the club's short- and long-term goals are to grow revenue through existing streams, and to look at diversification of income to expand our offerings into the future, with the main aim to increase the support we provide to the local community.

Throughout 2022-23, we have expanded the offering for our members and guests with free entertainment, Family Fun Days, discounted meals at Indulge Brasserie, Kids Club, and school holiday activities.

We have drafted plans for a major refurbishment of Sporties which will get underway in early 2024. With a desire to provide a more inclusive environment for all, we want to introduce a more open-concept layout of the club, improved guest amenities, and a fresh look and feel throughout.

As many of you would know, we undertake renovations of the venue every four years to ensure the changing needs of members and guests are being met. Due to pandemic lockdowns, we missed the last scheduled upgrade so we will be making up for it this time around!

Over the past 12 months, we have made significant contributions to the local community, supporting our five associated sporting clubs (\$182,787) and six charity organisations (\$104,870) through ClubGRANTS.

In October 2022, we donated a defibrillator to Holsworthy Public School, so the staff, volunteers, and students onsite have access to this life-saving device in the event of a medical emergency.

In June 2023, we marked a full year since the launch of our Nominate A Neighbour initiative which recognises members of our local community who go above and beyond for others. It was incredibly heart-warming to receive so many submissions from people wanting to acknowledge the selfless acts of others and I look forward to seeing this initiative grow.

The wellbeing of our employees has also been a focus over the past 12 months, and we've introduced some additional benefits including team-building events, refreshments in the staff room, special event dress ups, and access to a health and wellbeing support platform.

Our Sporties staff have also spent time with several charity partners including Miracle Babies for a charity golf day and a high tea event, and Georges River Life Care for the School Backpack and Christmas Hamper initiatives.

I would like to take this opportunity to thank our board for their unwavering dedication to our club and for their support for the team and I, as we strive to deliver top quality services and facilities for our members and guests.

I'd like to thank all the staff for their hard work and dedication in delivering exceptional service to our Members and Guests

And to our patrons, thank you for your continued support. Without you, our club would cease to exist. We look forward to bringing you more exciting developments for our organisation in the months ahead.



Jeff Gibbs
Chief Executive Officer
Moorebank Sports Club (Sporties)



People & Culture Report

Our employees are the backbone of our organisation, and we truly appreciate their commitment to our Mission; to exceed expectations by creating a destination of good times and great memories for our members and guests.

We are always looking for ways to improve the workplace experience for our team and as such, we currently have the following initiatives in place.

- End-of-year staff event and quarterly team building events
- Fresh fruit and refreshments in the staff room from Friday-Sunday during peak employee times
- Dress up opportunities for special events like Halloween, Christmas and NRL
- Access to the health and wellbeing platform, Sonder
- Free annual flu vaccinations
- Corporate massages and fitness programs
- Rewards and recognition program including Employee of The Month, Hot On The Spot Awards, and Customer Service Awards
- Personal and professional development opportunities including paid or subsidised tertiary education

In the community

Members of the Sporties team attended the Miracle Babies Charity Golf Day and High Tea event.



We helped Georges River Life Care with their School Backpack initiative.



... and with their Christmas Hamper packing and delivery service.



Staff also donated blood on multiple occasions.

Staff milestones 2022-23



10 YEAR SERVICE AWARDS

Jeff Gibbs and Tina Danh



5 YEAR SERVICE AWARDS

Amelia Warwick, Mary Croft, Cassie Loader, Kaitlin Taylor, Andrew Smith, and Clayton Gadd

Kaitlin Taylor not pictured

Employee Opinion Survey

84% OF OUR EMPLOYEES COMPLETED THE SURVEY

WORKPLACE CULTURE

AVERAGE SCORE
2021

4.3

SAME

AVERAGE SCORE
2022

4.3

HEALTH, SAFETY & WELLBEING

+.1

AVERAGE SCORE
2021

4.2

AVERAGE SCORE
2022

4.3

★
4.6

RATING AS AN EMPLOYER

MANAGEMENT & LEADERSHIP

AVERAGE SCORE
2021

4.2

SAME

AVERAGE SCORE
2022

4.2

YOUR JOB & TEAM

AVERAGE SCORE
2021

4.6

-.2

AVERAGE SCORE
2022

4.4

Our Community

Our community is at the heart of everything we do and each year, we extend a helping hand to several community organisations that provide vital services for people in the local area.

In 2022-23, Sporties supported six organisations with \$104,870 in financial contributions through ClubGRANTS.

In addition to this, the club also provided support through in-kind donations and sponsorships totalling \$130,000. This includes things like Cash Housie, food hampers, school back packs, defibrillators for local schools, Sporties dollars for community events and raffles, wool donations for a knitting group, sporting code player representative payments, Nominate A Neighbour, and sponsorship of Defence State Netball.



ClubGRANTS 2023

Miracle Babies

Miracle Babies Foundation is Australia's leading organisation supporting premature and sick newborns, their families and the hospitals that care for them.

For families, the experience of having a baby come into the world not as expected or planned is life changing. Without support, this overwhelming and traumatic experience can have lifelong effects on the emotional wellbeing of these miracle families. It affects the entire family unit.

Since 2005, Miracle Babies Foundation has been passionate in developing and providing vital programs and resources to support and enhance a family's experience from a threatened pregnancy, hospital journey with a premature or sick newborn, the transition to home and beyond.

PROJECT - Nurture Time at Liverpool Hospital for families of babies in the NICU

NurtureTime in-hospital support is facilitated by caring parents who themselves have experienced the birth of premature or sick newborn.

Our qualified NurtureTime volunteers visit the hospital to offer support, guidance and hope. Parents, family and friends can ask questions, share their thoughts and feelings knowing the volunteer has a shared experience.

Funding Granted: \$25,175

“Better, healthier outcomes for newborns and their families challenged by prematurity and sickness.”



Georges River Life Care

In 2020, Life Care began operations in Liverpool LGA. Life Care developed relationships with Liverpool Neighbourhood Connections (LNC), who expressed the need for Food Aid in their local area. In June 2020, GRLC launched our COMMUNITY CONNECT program; supplying food hampers to some of the most vulnerable individuals & families.

In 2021 many of the local schools including Moorebank High School, Newbridge Heights Ps, Chipping Norton PS and Hammondville PS identified families that were really struggling and asked us to help. What Life Care discovered was, even though these areas were among the more affluent of the Liverpool LGA, there were many households experiencing a range of issues including family violence and breakdown as well as financial hardship, and no organisations like Life Care operating in these areas.

Life Care propose to host a fortnightly Sunday COMMUNITY CONNECT event at Moorebank HS, where lunch will be the primary focus and children's activities will also be hosted and provided. Families or individuals are welcomed and encouraged to meet others and build relationships in a safe and positive environment. At the same time, households will be able to take home a quality pantry hamper containing quality items that will help ease some of the burden.

PROJECT - COMMUNITY CONNECT

COMMUNITY CONNECT is a fortnightly social event that includes lunch and children's activities, particularly aimed at individuals and families at risk and experiencing a range of issues including family violence and breakdown, financial hardship and isolation.

COMMUNITY CONNECT will provide opportunity for individuals and families to receive assistance via Food Hampers, reduce loneliness and isolation, engage with others and build relationships in the local community.

Funding Granted: \$15,000

“Georges River Life Care is a not for profit charity, providing services with a focus on disadvantaged individuals and families in the local Georges River community.”



MiniFIT Holiday Clinic

The School Holiday Clinics are dedicated to providing boys and girls with comprehensive education on movement, physical activity, and the vital importance of maintaining a healthy lifestyle through proper nutrition, hydration, and adequate sleep.

The project entails a structured curriculum that covers various aspects. It includes engaging activities, workshops, and discussions on sports drills and skills, physical fitness, and interactive games. Additionally, the program delves into the MiniFit 5 Foundations, comprising hydration, nutrition, physical activity, sleep, and screen time management. These sessions serve as a platform for initiating meaningful dialogues about the benefits of choosing nutritious foods, staying well-hydrated, and ensuring sufficient sleep for optimal well-being.

Recognizing the contemporary challenges posed by the prevalence of digital devices and limited outdoor playtime, early education is vital. The project emphasizes early intervention to promote physical and mental health among children. By encouraging teamwork and active participation, it aims to foster meaningful connections among kids. Crucially, this funding opportunity extends access to the program for all boys and girls within the local community, eliminating financial barriers for families.

PROJECT - MiniFIT

School Holiday Clinics for boys and girls, teaching them about movement, exercise and the importance of living a healthy lifestyle through nutrition, hydration and sleep.

Funding Granted: \$9,350

“In today’s digital world, being active has never been more important for both physical and mental development. Minifit Kids uses simple, proven methods designed to help kids to feel the same level of passion and fun for fitness that will build foundations for a healthy future”



Learning Links

Learning Links works in collaboration with schools, early childhood settings and parents to help children with learning disabilities and difficulties.

These include conditions such as ADHD, high functioning Autism, Dyslexia, Dyscalculia, fine and gross motor delays and speech and language delays. The children are often anxious, have trouble communicating and interacting with others, and many have behavioural issues. In the later years they are often challenged in literacy, numeracy and impacting on their ability to complete education and participate in the community.

Early intervention for young children who experience developmental delays is critical to mitigate the risk of poor educational outcomes later in life. Learning Links is recognised as a pioneer in the area of inclusive early childhood education. At our inclusive preschool, children of all abilities learn side by side, maximising their learning abilities and wellbeing as they progress to primary school.

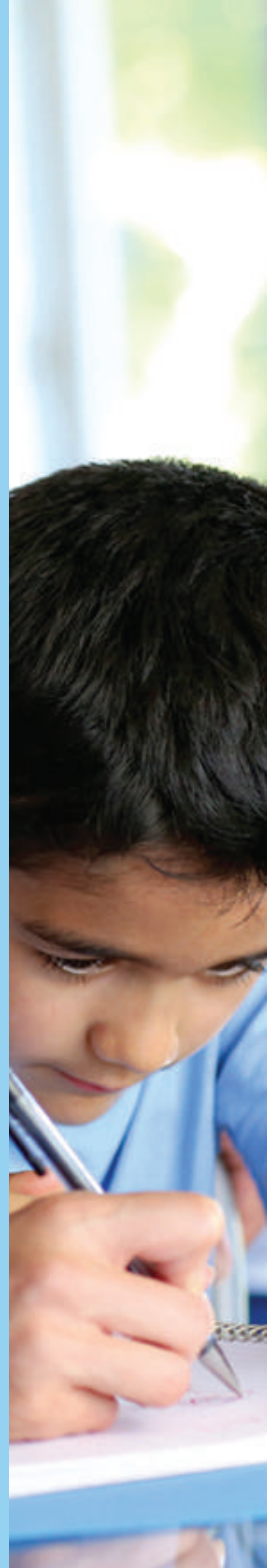
PROJECT - Speech Therapy at Nuwarra Public School – Empowering Children to Learn, Communicate and Thrive

Learning Links Speech Pathologists will work at Nuwarra Public School to support children who have speech, language and communication challenges that are affecting their ability to learn, make friends and reach their full potential.

Learning Links Speech Pathologists will support up to 32 students with weekly evidence-based therapies to help combat their challenges at a vital stage of their development. They will also support teachers to best address speech challenges in their classrooms.

Funding Granted: \$34,950

“Supporting a community where difficulties learning is no longer a barrier to a fulfilling life.”



Liverpool Neighbourhood Connections

Liverpool Neighbourhood Connections operates as a grassroots organization dedicated to offering both direct poverty relief and empowering resources for individuals and families.

The organisation's centers serve as inclusive and secure spaces where the diverse community can convene, establish new relationships, and participate in a wide array of programs.

The executive staff is primarily based at the Warwick Farm Community Hub, with additional outreach personnel extending their services to Moorebank, Heckenberg, Cecil Hills, Lurnea, and Casula.

PROJECT - Personal Development and Job Readiness for Women

The ladies in the Liverpool Neighbourhood Connections Womens group will do a 6 week workshop on Personal Development and Job Readiness. Each week there will a different topic to better prepare them for applying for jobs and attending interviews.

Funding Granted: \$1,980

“We believe we can change the lives of disadvantaged people by offering them access to wonderful programs, education and employment opportunities.”



Our Sporting Codes

Moorebank Sports Club was founded in 1970 by three volunteers who saw a need for a central organisation in the Moorebank, Holsworthy and Hammondville areas, that would foster grassroots sport.

Over the past 53 years, the club has grown into a much larger and all-inclusive community precinct but it maintains the same objectives: to encourage, foster and promote local sport.

In 2022-23, Sporties contributed \$182,787 to our sporting codes.



Moorebank Soccer Club

This funding will help the club to provide players of all ages with new training and game day uniforms for the season ahead, equipment for training, a First Aid Kit for each team, and will provide access to a Technical Director for volunteer coaches so they feel supported throughout the season.

Moorebank Soccer Club had a fantastic year with eight teams making Grand Finals and four winning the Minor Premiership in their age division.

For the first time ever, the club was able to field a team in the Women's M-League thanks to a record number of female participants in the local area.

Some highlights of the season included Moorebank Soccer Club hosting the Southern Districts Grand Final weekend at Hammondville Park, and club Secretary Holly Draper receiving an SDSFA Outstanding Service Award for 2023.

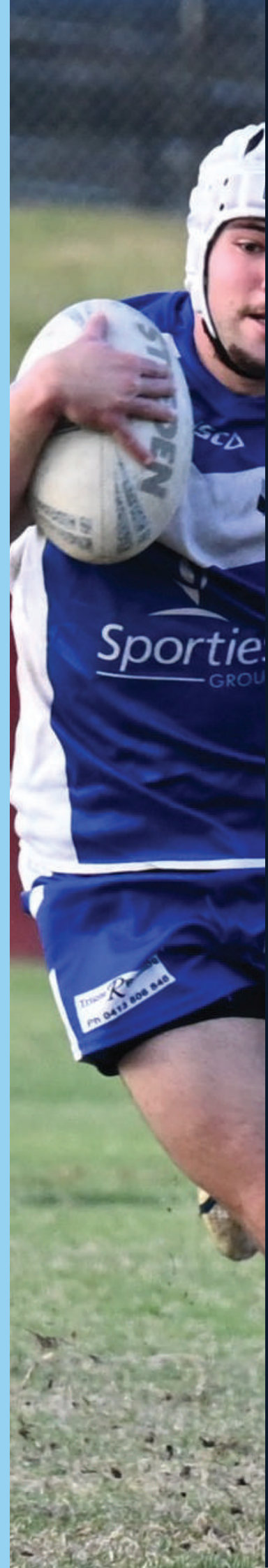
Moorebank Rams Rugby League Club

This funding will be used to cover the costs of the Junior presentation day and Senior presentation night, participation trophies for all players, field maintenance, and the creation of a yearbook.

The Rams continue to go from strength to strength as a junior rugby league club of choice in Sydney's southwest, with more than 450 players registered in 2022-23.

Five teams made Grand Finals with four taking home the trophy in their age group.

The club has also had several players make development squads, Harold Matts, and SG Ball Summer Squads.



Moorebank Netball Club

This funding will help the club cover costs associated with State Age Championships, coaching courses and clinics, equipment, clubhouse maintenance, and presentation awards and trophies.

Moorebank Sports Netball Club celebrated its largest representation of teams in the Liverpool Association in 2022-23.

Five teams made Grand Finals with the Junior and Senior Cadets winning their divisions.

Several players also obtained their National C Umpiring Badge.

Moorebank Royals Baseball & Softball Club

This funding will go towards the repair of batting cages that have been damaged by bad weather, the purchase of two new ZOOKA machines for training and game days, and for presentation day – to offer a family fun day for all members of the club.

Moorebank Cricket Club

This funding will go towards replacing the synthetic turf for both cricket nets at Hammondville Oval as the current surface is worn. It will also help to repair the netting in the training area.



Moorebank Sports Club Limited

ABN 21 002 081 905

Annual Financial Report
30 June 2023

Moorebank Sports Club Limited

Directors' Report

The directors present their report together with the financial statements of Moorebank Sports Club Limited (the company), for the year ended 30 June 2023.

Directors

The directors of the company in office at any time during or since the end of the financial year are:

Name	Board Status	Period of directorship	Qualification(s)
Brenton (Alby) Taylor	President	Appointed 30 October 2016	Chief Commissioner MPPA, Dip Law (LPAB), GDLP, GCAM, GAICD, Legal Practitioner
Nal Wijesekera	Vice President	Appointed 25 October 2020	Teacher MEd (RE), BEd
Francis Griffin	Treasurer	Appointed 30 October 2016	Advanced Public Administration
Craig McNally	Director	Appointed 25 October 2020	Business Owner, Tradesman
Laurence Willoughby	Director	Appointed 27 February 2017	Semi-Retired
Robert Fleeton	Director	Appointed 7 December 1990 Resigned 21 July 2023	Retired
Joseph Murphy	Director	Elected 30 October 2022 Resigned 26 June 2023	Business Owner
Dennis Errington	Director	Appointed 30 October 2011 Resigned 30 October 2022	Industrial Sales

Directors' meetings

The number of meetings of the company's Board of Directors (the Board) and the number of meetings attended by each director were:

Director	Number of Meetings Attended	Number of Meetings Held *
Brenton (Alby) Taylor	14	17
Nal Wijesekera	17	17
Francis Griffin	17	17
Craig McNally	16	17
Laurence Willoughby	15	17
Robert Fleeton	14	17
Joseph Murphy	6	9
Dennis Errington	6	7

* Number of meetings held during the time the director held office during the year.

Membership

The Company is a company limited by guarantee and is without share capital. The number of members as at 30 June 2023 and the comparison with last year is as follows:

	2023	2022
Ordinary	30,543	29,175
Life	16	18
	<hr/>	<hr/>
	30,559	29,193
	<hr/>	<hr/>

Moorebank Sports Club Limited

Directors' Report

Members' limited liability

In accordance with the Constitution of the company, every member of the company undertakes to contribute an amount limited to \$20 per member in the event of the winding up of the company during the time that they are a member or within one year thereafter. The total amount that the members of the company are liable to contribute if the company is wound up is \$611,180 (2022: \$583,860).

Operating result

The net profit before tax from continuing operations for the year amounted to \$2,286,444 compared with profit of \$1,522,057 for the prior year. This resulted after receiving \$nil in government grants (2022: \$331,248) and charging \$2,005,671 (2022: \$1,981,592) for depreciation and amortisation. The net profit for the year was \$2,194,647 (2022: profit of \$1,650,036) which includes a tax expense of \$91,797 (2022: benefit of \$127,979).

Objectives

Short term

In the short term the Company's objectives are to grow revenues through existing revenue streams and look at potential diversification of income and continue to promote and develop sporting activities and expand the Club's offerings. We will continue to provide quality entertainment and social activities for members to support our principal activities whilst maintaining state of the art facilities and amenities that serve our many members.

Long term

In the long term the Company's primary objective is to investigate and implement successful alternate revenue streams that complement the Club's core business whilst still maintaining the principal activities.

Strategy for achieving the objectives

The Company will strive to continue to be a market leader in the Licensed Club Industry in the current offerings provided to members while undertaking due diligence, extensive research and looking at market demands to determine the viability of any potential alternate revenue streams.

The primary strategies to achieve the Club's objectives is through sound financial management and the use of financial ratios and key performance indicators (KPIs) to ensure that organisational business plans, budgets and cash flows are current, accurate and relevant.

Principal activities

The principal activities of the company during the year have continued to be that of a sporting and athletic club supported by licensed operations to provide members, their guests and the community with the amenities and facilities usually associated with a sporting and recreational licensed Club. The Club's activities enhance, support and continue to develop and promote a range of sporting and social activities that have assisted the Club and the broader community. These activities have not been limited to the provision of sporting infrastructure but also to the development and promotion of a wide range of activities including all forms of sport for all levels of players. There has been no significant change in the nature of that activity during the year.

Moorebank Sports Club Limited

Directors' Report

How these activities assist in achieving the objectives

The principal activities assist in achieving the objectives as they are our core revenues and foundations to be able to achieve the objectives.

Performance measurement and key performance indicators

The Company measures its success in the following areas:

- Satisfaction of its members and guests
- Success of marketing and promotional events, entertainment and major calendar events
- Financial performance through review of:
 - Earnings before interest, tax, depreciation and amortisation
 - Revenue
 - Wages cost as a percentage of revenues
 - Profitability
 - Targeted budgets being met
 - Business Plan targets achieved
 - Financial ratios and KPIs
 - Patron visitations

Key Performance Indicators (from continuing operations)

	2023	2022
Bar		
Gross profit percentage	60.77%	59.41%
Wages to sales percentage	30.53%	29.27%
Wages and salaries - percentage of total revenue	24.47%	21.56%
EBITDA - percentage of revenue	22.84%	26.46%

Auditor's independence declaration

A copy of the auditor's independence declaration as required under Section 307C of the *Corporations Act 2001* is set out on page 4.

Signed in accordance with a resolution of the directors.

Dated at Moorebank this 25th of September 2023.

Brenton (Alby) Taylor
President

DECLARATION OF INDEPENDENCE BY CLAYTON EVELEIGH TO THE DIRECTORS OF MOOREBANK SPORTS CLUB LIMITED

As lead auditor of Moorebank Sports Club Limited for the year ended 30 June 2023, I declare that, to the best of my knowledge and belief, there have been:

1. No contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
2. No contraventions of any applicable code of professional conduct in relation to the audit.



Clayton Eveleigh
Director

BDO Audit Pty Ltd

Sydney, 25 September 2023

INDEPENDENT AUDITOR'S REPORT

To the members of Moorebank Sports Club Limited

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of Moorebank Sports Club Limited (the Company), which comprises the statement of financial position as at 30 June 2023, the statement of profit or loss and other comprehensive income, the statement of changes in members' funds and the statement of cash flows for the year then ended, and notes to the financial report, including a summary of significant accounting policies, and the directors' declaration.

In our opinion the accompanying financial report of Moorebank Sports Club Limited, is in accordance with the *Corporations Act 2001*, including:

- (i) Giving a true and fair view of the Company's financial position as at 30 June 2023 and of its financial performance for the year ended on that date; and
- (ii) Complying with Australian Accounting Standards - Simplified Disclosures and the *Corporations Regulations 2001*.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the Financial Report* section of our report. We are independent of the Company in accordance with the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

The directors are responsible for the other information. The other information obtained at the date of this auditor's report is information included in the Directors Report, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards - Simplified Disclosures and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website (<http://www.auasb.gov.au/Home.aspx>) at:

http://www.auasb.gov.au/auditors_responsibilities/ar4.pdf

This description forms part of our auditor's report.

BDO Audit Pty Ltd



Clayton Eveleigh
Director

Sydney, 25 September 2023

Moorebank Sports Club Limited

Directors' Declaration

The directors of Moorebank Sports Club Limited declare that:

- (a) In the Directors' opinion the financial statements and notes set out on pages 8 to 28, are in accordance with the *Corporations Act 2001*, including:
 - (i) Giving a true and fair view of the Company's financial position as at 30 June 2023 and of its performance, for the financial year ended on that date; and
 - (ii) Complying with Australian Accounting Standards - Simplified Disclosures and *Corporations Regulations 2001*.
- (b) There are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of the directors made pursuant to section 295(5)(a) of the *Corporations Act 2001*.

Dated at Moorebank this 25th day of September 2023.



Brenton (Alby) Taylor
President

Moorebank Sports Club Limited

Statement of Profit or Loss and Other Comprehensive Income For the Year Ended 30 June 2023

	Note	2023 \$	2022 \$
Revenue and other income			
Sale of goods revenue		3,911,537	2,559,146
Rendering of services revenue		14,474,034	10,474,660
Other income		670,734	303,761
		<hr/>	<hr/>
Total revenue and other income	1	19,056,305	13,337,567
		<hr/>	<hr/>
Expenses			
Raw material and consumables used		(1,639,334)	(1,081,906)
Depreciation and amortisation expenses	2	(2,005,671)	(1,981,592)
Employee benefits expense		(4,663,849)	(2,875,723)
Entertainment, marketing and promotional costs		(2,132,247)	(1,332,190)
Poker machine licences and taxes		(3,559,467)	(2,483,427)
Finance costs	2	(60,750)	(25,357)
Occupancy expenses		(1,417,668)	(1,025,319)
Donations and grants paid		(334,252)	(202,801)
Other expenses		(956,623)	(807,195)
		<hr/>	<hr/>
Total expenses		(16,769,861)	(11,815,510)
		<hr/>	<hr/>
Profit before income tax		2,286,444	1,522,057
Income tax (expense)/benefit	3(a)	(91,797)	127,979
		<hr/>	<hr/>
Net profit after income tax attributable to members		2,194,647	1,650,036
Other comprehensive income		-	-
		<hr/>	<hr/>
Total comprehensive income for the year attributable to members		2,194,647	1,650,036
		<hr/>	<hr/>

The Statement of Profit or Loss and Other Comprehensive Income should be read in conjunction with the accompanying notes set out on pages 12 to 28.

Moorebank Sports Club Limited
Statement of Financial Position
As at 30 June 2023

	Note	2023 \$	2022 \$
ASSETS			
Current Assets			
Cash and cash equivalents	4	10,419,008	9,676,833
Trade and other receivables	5	112,132	33,750
Inventories		120,142	119,007
Prepayments		304,471	360,787
Total Current Assets		10,955,753	10,190,377
Non-Current Assets			
Property, plant and equipment	6	19,730,558	19,844,752
Intangible assets	7	5,328,457	3,977,921
Deferred tax assets	3(b)	78,467	170,264
Total Non-Current Assets		25,137,482	23,992,937
Total Assets		36,093,235	34,183,314
LIABILITIES			
Current liabilities			
Trade and other payables	8	1,555,061	1,961,055
Employee benefits	9	309,313	221,905
Lease liabilities	10	483,167	513,043
Income received in advance		259,116	203,693
Total Current Liabilities		2,606,657	2,899,696
Non-Current Liabilities			
Employee benefits	9	126,805	140,103
Lease liabilities	10	401,163	345,788
Income received in advance		84,508	118,272
Total Non-Current Liabilities		612,476	604,163
Total Liabilities		3,219,133	3,503,859
Net Assets		32,874,102	30,679,455
Members' Funds			
Retained profits		32,874,102	30,679,455
Reserves		-	-
Total Members' Funds		32,874,102	30,679,455

The Statement of Financial Position should be read in conjunction with the accompanying notes set out on pages 12 to 28.

Moorebank Sports Club Limited

Statement of Changes in Members' Funds

For the Year Ended 30 June 2023

	Reserves	Retained Profits	Total Members' Funds
	\$	\$	\$
Balance at 1 July 2021	4,834,678	24,194,741	29,029,419
Net profit for the year	-	1,650,036	1,650,036
Other comprehensive income for the year, net of tax	-	-	-
Total comprehensive income for the year	-	1,650,036	1,650,036
Transfer of amalgamation reserve to retained profits	(4,834,678)	4,834,678	-
Balance at 30 June 2022	-	30,679,455	30,679,455
Net profit for the year	-	2,194,647	2,194,647
Other comprehensive income for the year, net of tax	-	-	-
Total comprehensive income for the year	-	2,194,647	2,194,647
Balance at 30 June 2023	-	32,874,102	32,874,102

The Statement of Changes in Members' Funds should be read in conjunction with the accompanying notes set out on pages 12 to 28.

Moorebank Sports Club Limited
Statement of Cash Flows
For the Year Ended 30 June 2023

	Note	2023 \$	2022 \$
Cash Flows from Operating Activities			
Receipts from customers (including GST)		20,237,701	14,296,187
Payments to suppliers and employees (including GST)		(16,863,727)	(10,858,440)
Interest received		199,409	1,873
Rent received	1	402,265	301,888
Finance costs paid	2	(60,750)	(25,357)
Government grants		-	331,248
		<hr/>	<hr/>
Net cash inflow from operating activities		3,914,898	4,047,399
		<hr/>	<hr/>
Cash Flows from Investing Activities			
Proceeds from sale of property, plant and equipment		66,227	35,972
Payment for property, plant and equipment	6	(1,232,251)	(574,541)
Payment for intangible assets	7	(1,350,536)	(45,000)
		<hr/>	<hr/>
Net cash outflow from investing activities		(2,516,560)	(583,569)
		<hr/>	<hr/>
Cash Flows from Financing Activities			
Repayment of lease liabilities		(656,163)	(295,315)
		<hr/>	<hr/>
Net cash outflow from financing activities		(656,163)	(295,315)
		<hr/>	<hr/>
Net increase in cash and cash equivalents		742,175	3,168,515
Cash and cash equivalents at the beginning of the financial year		9,676,833	6,508,318
		<hr/>	<hr/>
Cash and cash equivalents at the end of the financial year	4	10,419,008	9,676,833
		<hr/>	<hr/>

The Statement of Cash Flows should be read in conjunction with the accompanying notes set out on pages 12 to 28.

Moorebank Sports Club Limited

Notes to the Financial Statements

For the Year Ended 30 June 2023

About this report

Moorebank Sports Club Limited is a company limited by guarantee, incorporated and domiciled in Australia. The financial statements are for Moorebank Sports Club Limited as a standalone legal entity.

The financial statements were approved for issue by the Directors on 25 September 2023.

The financial statements are general purposes financial statements which:

- Have been prepared in accordance with the requirements of the Corporations Act 2001 and Australian Accounting Standards - Simplified Disclosures issued by the Australia Accounting Standards Board;
- Have been prepared under the historical cost convention;
- Are presented in Australian dollars;
- Where necessary comparative information has been restated to conform with changes in presentation in the current year; and
- Have been prepared on a going concern basis.

New or amended Accounting Standards and Interpretations adopted

The Company has adopted all new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period. Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

Critical Accounting Judgements, Estimates and Assumptions

In the process of applying the company's accounting policies, management has made a number of judgements and applied estimates of future events. Judgements and estimates that are material to the financial statements include:

Estimation of useful lives of assets	Note 6
Intangible assets	Note 7
Long service leave liability	Note 9

Moorebank Sports Club Limited
Notes to the Financial Statements
For the Year Ended 30 June 2023

	2023 \$	2022 \$
1 Revenue and Other Income		
Sale of Goods Revenue		
Bar sales	3,582,612	2,510,026
Catering sales - Café	328,925	49,120
	<hr/>	<hr/>
	3,911,537	2,559,146
	<hr/>	<hr/>
Rendering of Services Revenue		
Poker machines - net clearances	14,017,054	10,164,083
Members' subscriptions	122,986	122,504
Commission received	261,995	176,003
Sundry Income	71,999	12,070
	<hr/>	<hr/>
	14,474,034	10,474,660
	<hr/>	<hr/>
Other Income		
Interest received	268,469	1,873
Rent received	402,265	301,888
	<hr/>	<hr/>
	670,734	303,761
	<hr/>	<hr/>
Total Revenue and Other Income	<hr/> 19,056,305 <hr/>	<hr/> 13,337,567 <hr/>

Recognition and Measurement

Sale of Goods

Revenue from the sale of goods comprises of revenue earned from the provision of food, beverage and other goods and is recognised (net of rebates, returns, discounts and other allowances) at a point in time when the performance obligation is satisfied that is on delivery of goods to the customer.

Rendering of Services

Revenue from rendering services comprises revenue from gaming facilities together with other services to members and other patrons of the club and is recognised at a point in time when the services are provided.

Interest Revenue

Interest revenue is recognised using the effective interest rate method, which, for floating rate financial assets is the rate inherent in the instrument.

Rental Revenue

Rental revenue from leases is recognised on a straight-line basis over the term of the relevant lease.

Government Grants

Government grants are recognised when there is reasonable assurance that the grant will be received, and all attached conditions will be complied with. Where the grant relates to an expense item, it will be recognised over the periods that the related costs are expensed. The company has chosen to present cash grants relating to JobKeeper net against payroll costs.

Moorebank Sports Club Limited
Notes to the Financial Statements
For the Year Ended 30 June 2023

	2023 \$	2022 \$
2 Expenses		
Profit before income tax includes the following specific expenses:		
Finance costs		
Other borrowing costs	60,750	25,357
Total Finance costs	60,750	25,357
Depreciation		
Buildings	539,035	537,063
Plant and equipment	734,942	680,941
Poker machines	228,528	452,906
Amortisation		
Leased assets	503,166	310,682
Total Depreciation and Amortisation	2,005,671	1,981,592
Movements in provision for employee benefits	74,110	5,010
Defined contribution superannuation expense	409,271	271,421
Profit on Disposal - Property, Plant and Equipment	(29,078)	(10,615)

Recognition and Measurement

Finance costs include interest, premiums relating to borrowings, amortisation of ancillary costs incurred in connection with arrangement of borrowings and borrowing costs.

Finance costs are expensed as incurred unless they relate to qualifying assets. Qualifying assets are assets, which take more than 12 months to get ready for their intended use or sale. In these circumstances, finance costs are capitalised to the cost of the assets. Where funds are borrowed specifically for the acquisition, construction or production of a qualifying asset, the amount of finance costs capitalised is those incurred in relation to that borrowing, net of any interest earned on those borrowings. Where funds are borrowed generally, finance costs are capitalised using a weighted average capitalisation rate.

Moorebank Sports Club Limited
Notes to the Financial Statements
For the Year Ended 30 June 2023

3 Income Tax

(a) Income Tax Expense

The Income Tax Assessment Act, 1997 (amended) provides that under the concept of mutuality clubs are only liable for income tax on income derived from non-members and from outside entities.

	2023 \$	2022 \$
The amount set aside for income tax in the statement of financial performance has been calculated as follows:		
Net income subject to tax	187,955	-
Utilisation of carried forward tax losses	(187,955)	-
	<hr/>	<hr/>
Current income tax applicable at rate of 25% (2022: 25%)	-	-
Movement in deferred tax asset	91,797	(127,979)
	<hr/>	<hr/>
Income tax expense/(benefit)	91,797	(127,979)
	<hr/>	<hr/>

(b) Deferred Tax Assets

The balance comprises temporary differences attributable to:

Amounts recognised in profit or loss

Employee benefits	30,810	19,299
Fixed assets	(13,164)	(20,177)
Tax losses	60,821	171,142
	<hr/>	<hr/>
Net deferred tax assets	78,467	170,264
	<hr/>	<hr/>
Movements:		
Opening balance at 1 July	170,264	42,285
(Debited)/Credited to the Statement of Profit or Loss and Other Comprehensive Income	(91,797)	127,979
	<hr/>	<hr/>
Closing balance at 30 June	78,467	170,264
	<hr/>	<hr/>

Moorebank Sports Club Limited

Notes to the Financial Statements

For the Year Ended 30 June 2023

3 Income Tax (continued)

Mutuality Principle

The company calculates its income in accordance with the mutuality principle which excludes from income, any amounts of subscriptions and contributions from members, and payments received from members for particular services provided by the association. The Commissioner of Taxation accepts this method of calculating income as appropriate for recognised clubs and associations.

Amendments to the Income Tax Assessment Act 1997 ensure associations continue not to be taxed on receipts from contributions and payments received from members.

Recognition and Measurement

The income tax expense or benefit for the period is the tax payable on that period's taxable income based on the applicable income tax rate, adjusted by changes in deferred tax assets and liabilities attributable to temporary differences, unused tax losses and the adjustment recognised for prior periods, where applicable.

Deferred tax assets are recognised for temporary differences at the tax rates expected to apply when the assets are recovered or liabilities settled, based on those tax rates that are enacted or substantively enacted, except for:

Deferred tax assets are recognised for deductible temporary differences and tax losses only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

The carrying amount of recognised and unrecognised deferred tax assets are reviewed each reporting date. Deferred tax assets recognised are reduced to the extent that it is no longer probable that future taxable profits will be available for the carrying amount to be recovered. Previously unrecognised deferred tax assets are recognised to the extent that it is probable that there are future taxable profits available to recover the asset.

Deferred tax assets are offset only where there is a legally enforceable right to offset current tax assets against current tax liabilities and deferred tax assets against deferred tax liabilities; and they relate to the same taxable authority on either the same taxable entity or different taxable entity's which intend to settle the claim simultaneously.

Moorebank Sports Club Limited
Notes to the Financial Statements
For the Year Ended 30 June 2023

4 Cash and Cash Equivalents

Reconciliation of Cash

Cash as at the end of the financial year as shown in the Statement of Cash Flows is reconciled to the related items in the Statement of Financial Position as follows:

	2023 \$	2022 \$
Cash and cash equivalents	1,559,888	1,696,733
Short term deposits	8,859,120	7,980,100
	<hr/>	<hr/>
	10,419,008	9,676,833
	<hr/>	<hr/>

Recognition and Measurement

Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, liquid investments that are readily convertible to known amounts of cash without significant cost and which are subject to an insignificant risk of changes in value.

5 Trade and Other Receivables

	2023 \$	2022 \$
Accrued income	107,454	33,750
Sundry debtors	4,678	-
	<hr/>	<hr/>
	112,132	33,750
	<hr/>	<hr/>

Recognition and Measurement

Trade and other receivables represent the principal amounts due at balance date plus accrued interest and less, where applicable, any unearned income and impairment allowance.

Under AASB 9 there are new impairment requirements which use an 'expected credit loss' ('ECL') model to recognise an allowance. Impairment is measured using a 12-month ECL method unless the credit risk on a financial asset has increased significantly since initial recognition in which case the lifetime ECL method is adopted. The expected credit loss estimated by the management using simplified approach is \$Nil (2022: \$Nil).

Moorebank Sports Club Limited
Notes to the Financial Statements
For the Year Ended 30 June 2023

	2023 \$	2022 \$
6 Property, Plant and Equipment		
Freehold Land		
<i>At Cost</i>	5,860,445	5,860,445
Buildings		
<i>At Cost</i>	14,518,929	14,524,997
<i>Accumulated Depreciation</i>	(6,086,949)	(5,552,114)
	8,431,980	8,972,883
Total Land and Buildings	14,292,425	14,833,328
Plant and equipment		
<i>At cost</i>	6,616,919	6,711,773
<i>Accumulated depreciation</i>	(5,147,105)	(5,221,012)
	1,469,814	1,490,761
Poker Machines		
<i>At cost</i>	4,241,905	4,777,589
<i>Accumulated depreciation</i>	(4,038,608)	(4,402,512)
	203,297	375,077
Leased Assets		
<i>At capitalised cost</i>	2,403,112	1,738,489
<i>Accumulated depreciation</i>	(1,354,811)	(883,397)
	1,048,301	855,092
Capital Works in Progress		
<i>At cost</i>	2,716,721	2,290,494
Total property, plant and equipment net book value	19,730,558	19,844,752

Moorebank Sports Club Limited
Notes to the Financial Statements
For the Year Ended 30 June 2023

6 Property, Plant and Equipment (continued)

Valuation

The independent valuation of the company's land and buildings was carried out as at 30 June 2023 by Nicholas Brady Valuations (Registered API Member 68548) on the basis of open market value for existing use resulted in a valuation of land of \$15,400,000 and buildings of \$13,100,000.

	2023 \$	2022 \$
Reconciliations		
Movements in Carrying Amounts		
Movements in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year are set out below:		
Buildings		
Carrying amount at beginning of year	8,972,883	9,509,946
Additions	5,308	-
Disposals	(11,376)	-
Depreciation expense	(539,035)	(537,063)
Disposal depreciation	4,200	-
	<hr/>	<hr/>
Carrying amount at end of year	8,431,980	8,972,883
	<hr/>	<hr/>
Plant and Equipment		
Carrying amount at beginning of year	1,490,761	1,956,701
Additions	728,931	215,252
Disposals	(823,785)	(84,737)
Depreciation expense	(734,942)	(680,941)
Disposal depreciation	808,849	84,486
	<hr/>	<hr/>
Carrying amount at end of year	1,469,814	1,490,761
	<hr/>	<hr/>

Moorebank Sports Club Limited
Notes to the Financial Statements
For the Year Ended 30 June 2023

6 Property, Plant and Equipment (continued)

	2023 \$	2022 \$
Poker Machines		
Carrying amount at beginning of year	375,077	658,862
Additions	71,785	194,227
Disposals	(607,469)	(417,605)
Depreciation expense	(228,528)	(452,906)
Disposal depreciation	592,432	392,499
Carrying amount at end of year	203,297	375,077
Leased Assets		
Carrying amount at beginning of year	855,092	677,013
Additions	696,375	488,761
Disposals	(31,752)	-
Amortisation expense	(503,166)	(310,682)
Amortisation on disposal	31,752	-
Carrying amount at end of year	1,048,301	855,092
Capital Works in Progress		
Carrying amount at beginning of year	2,290,494	2,125,432
Additions	426,227	165,062
Carrying amount at end of year	2,716,721	2,290,494
Core Property		
Moorebank Sports - club site		
230 Heathcote Road		
Hammondville NSW 2170		
Non-Core Property		
Lot 1000 in Deposited Plan 1214963 at Gregory Hills		

Moorebank Sports Club Limited

Notes to the Financial Statements

For the Year Ended 30 June 2023

6 Property, Plant and Equipment (continued)

Recognition and Measurement

The company determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

Sale of Property, Plant and Equipment

The gain or loss on disposal is calculated as the difference between the carrying amount of the asset at the time of disposal and the net proceeds on disposal (including incidental costs) and is recognised as revenue at the date control of the asset passes to the buyer.

Property, plant and equipment is stated at historical cost less depreciation and accumulated impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the company and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the profit or loss during the financial period in which they are incurred.

The depreciable amount of all fixed assets including buildings and capitalised lease assets, but excluding freehold land, is depreciated using the straight line/ diminishing value methods to allocate their cost amounts, net of their residual values, over their estimated useful lives, as follows:

Buildings	5-40 years
Plant & Equipment	3-30 years
Poker Machines	3-4 years
Leased assets	3-5 years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each Statement of Financial Position date. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Capital works in progress are transferred to other categories and depreciated when completed and ready for use.

Leased Assets

The Company leases plant and equipment under agreements between 2 to 5 years. There are no options to extend under these lease agreements.

A leased asset is recognised at the commencement date of a lease. The leased asset is measured at cost, which comprises the initial amount of the lease liability, adjusted for, as applicable, any lease payments made at or before the commencement date net of any lease incentives received, any initial direct costs incurred, and, except where included in the cost of inventories, an estimate of costs expected to be incurred for dismantling and removing the underlying asset, and restoring the site or asset.

Moorebank Sports Club Limited
Notes to the Financial Statements
For the Year Ended 30 June 2023

6 Property, Plant and Equipment (continued)

Leased Assets are depreciated on a straight-line basis over the unexpired period of the lease or the estimated useful life of the asset, whichever is the shorter. Where the entity expects to obtain ownership of the leased asset at the end of the lease term, the depreciation is over its estimated useful life. Leased Assets are subject to impairment or adjusted for any re-measurement of lease liabilities.

The Company has elected not to recognise a leased asset and corresponding lease liability for short-term leases with terms of 12 months or less and leases of low-value assets. Lease payments on these assets are expensed to profit or loss as incurred.

Impairment of Assets

Non-financial assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

Recoverable amount is the higher of an asset's fair value less costs to sell and value-in-use. The value-in-use is the present value of the estimated future cash flows relating to the asset using a pre-tax discount rate specific to the asset or cash-generating unit to which the asset belongs. Assets that do not have independent cash flows are grouped together to form a cash-generating unit.

Key estimate and Judgement: Estimated useful lives of Assets

The company determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

7 Intangible Assets

	2023 \$	2022 \$
Poker machine entitlements		
<i>At cost</i>	5,328,457	3,977,921
<i>Accumulated amortisation</i>	-	-
	<hr/>	<hr/>
Net carrying value	5,328,457	3,977,921
	<hr/>	<hr/>

Reconciliations

Reconciliations of the written down values at the beginning and end of the current and previous financial year are set out below:

Poker machine entitlements		
Opening net book amount	3,977,921	3,932,921
Additions	1,350,536	45,000
	<hr/>	<hr/>
Carrying amount at end of year	5,328,457	3,977,921
	<hr/>	<hr/>

Moorebank Sports Club Limited
Notes to the Financial Statements
For the Year Ended 30 June 2023

7 Intangible Assets (continued)

Recognition and Measurement

Poker Machine Entitlements

Poker machine entitlements are considered to be intangible assets with an indefinite life as there is no set term for holding the entitlements. As a result, the entitlements are not subject to amortisation. Instead, poker machine entitlements are tested for impairment annually and are carried at cost less accumulated impairment losses. Poker machine entitlements are not considered to have an active market; hence the fair value is calculated using the value in use method based on management's five-year forecasts.

Key estimates and judgements: Impairment of poker machine entitlements

As discussed above, impairment of poker machine entitlements is recognised based on a value in use calculations and is measured at the present value of the estimated future cash inflows available to the company from the use of these licenses. In determining the present value of the cash inflows, growth rates and appropriate discount factors have been considered.

Key assumptions are those to which the recoverable amount of an asset or cash-generating units is most sensitive.

The following key assumptions were used in the discounted cash flow model for the poker machine entitlements:

- a. 7.00% (2022: 5.00%) pre-tax discount rate
- b. 3.00% (2022: 3.00%) per annum projected revenue growth rate
- c. 5.00% (2022: 5.00%) per annum increase in operating costs and overheads

Sensitivity

Management believes that reasonable changes in the key assumptions on which the recoverable amount of gaming division's poker entitlements is based would not cause the cash-generating units' carrying amount to exceed its recoverable amount.

Moorebank Sports Club Limited
Notes to the Financial Statements
For the Year Ended 30 June 2023

	2023 \$	2022 \$
8 Trade and Other Payables		
Trade payables	596,597	776,539
Goods and Services Tax (GST) payable	124,077	123,126
Other payables and accrued expenses	834,387	1,061,390
	<hr/>	<hr/>
	1,555,061	1,961,055
	<hr/>	<hr/>

Recognition and Measurement

These amounts represent liabilities for goods and services provided to the company prior to the end of the financial year which are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

	2023 \$	2022 \$
9 Employee Benefits		
Current	309,313	221,905
	<hr/>	<hr/>
Non-current	126,805	140,103
	<hr/>	<hr/>

The present value of employee benefits not expected to be settled within 12 months of reporting date have been calculated using the following weighted averages:

Inflation rate	5.60%	5.10%
Discount rate	5.59%	5.46%
Settlement term (years)	6.95yrs	6.50yrs

Superannuation Plans

Contributions

The company is under a legal obligation to contribute 10.5% of each employee's base salary to a superannuation fund. This increased to 11% as of 1 July 2023.

Recognition and Measurement

Wages, Salaries and Annual Leave

Liabilities for wages and salaries, including non-monetary benefits and annual leave expected to be settled within 12 months of the reporting date are recognised in other payables with respect to employees' services up to the reporting date and are measured at the amounts expected to be paid when the liabilities are settled.

Long Service Leave

The provision for employee benefits relating to long service leave represents the present value of the estimated future cash outflows to be made resulting from employees' services provided to reporting date.

Moorebank Sports Club Limited

Notes to the Financial Statements

For the Year Ended 30 June 2023

9 Employee Benefits (continued)

The provision is calculated using expected future increases in wage and salary rates including related on-costs and expected settlement dates based on turnover history and is discounted using the market yields on national government bonds at reporting date which most closely match the terms of maturity with the expected timing of cash flows. The unwinding of the discount is treated as long service leave expense.

Superannuation Plan

The company contributes to several defined contribution superannuation plans. Contributions are recognised as an expense as they are made. The company has no legal or constructive obligation to fund any deficit.

Key estimate and judgement: Long service leave liability

The liability for long service leave is recognised and measured at the present value of the estimated future cash flows to be made in respect to all employees at the reporting date. In determining the present value of the liability, estimates of attrition rates and pay increases through promotion and inflation have been taken into account.

	2023 \$	2022 \$
Current	483,167	513,043
Non-current	401,163	345,788

Recognition and measurement

A lease liability is recognised at the commencement date of a lease. The lease liability is initially recognised at the present value of the lease payments to be made over the term of the lease, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Company's incremental borrowing rate. Lease payments comprise of fixed payments less any lease incentives receivable, variable lease payments that depend on an index or a rate, amounts expected to be paid under residual value guarantees, exercise price of a purchase option when the exercise of the option is reasonably certain to occur, and any anticipated termination penalties. The variable lease payments that do not depend on an index or a rate are expensed in the period in which they are incurred. Lease liabilities are secured over the rights to the hire purchase assets recognised in the statement of financial position which will revert to the lessor if the company defaults.

The carrying amounts of are remeasured if there is a change in the following: future lease payments arising from a change in an index or a rate used; residual guarantee; lease term; certainty of a purchase option and termination penalties. When a lease liability is remeasured, an adjustment is made to the corresponding leased asset, or to profit or loss if the carrying amount of the leased asset is fully written down.

Moorebank Sports Club Limited
Notes to the Financial Statements
For the Year Ended 30 June 2023

	2023 \$	2022 \$
11 Contingent Liabilities		
Bank Guarantees		
The company has given the following bank guarantees:		
TAB Limited	5,000	5,000

12 Key Management Personnel Details

(a) Directors

The following persons were non-executive directors of the company during the financial year:

Brenton (Alby) Taylor	Robert Fleeton - Resigned 21 July 2023
Nal Wijesekera	Joseph Murphy - Resigned 26 June 2023
Francis Griffin	Dennis Errington - Resigned 30 October 2022
Craig McNally	
Laurence Willoughby	

(b) Other Key Management Personnel

The following persons also had authority and responsibility for planning, directing and controlling the activities of the company, directly or indirectly during the financial year:

Name	Position
Jeff Gibbs	Chief Executive Officer
Troy Crisp	Chief Financial Officer
Matthew Cavanagh	Chief Operating Officer
Alison Hester	People & Culture Manager

(c) Key Management Personnel Compensation

	2023 \$	2022 \$
Benefits and payments made to the Directors and Other Key Management Personnel named in (b) above	798,703	793,153

(d) Directors' Transactions with the Company

From time to time, directors of the company, or their director-related entities, may purchase goods from the company. These purchases are on the same terms and conditions as those entered into by other company employees or customers and are trivial or domestic in nature.

No director has entered into a material contract with the Company since the end of the previous financial year and there were no material contracts involving directors' interests existing at year end.

Moorebank Sports Club Limited

Notes to the Financial Statements

For the Year Ended 30 June 2023

13 Related Parties

(a) Key Management Personnel

Disclosures relating to key management personnel are set out in Note 12.

(b) Receivable from and payable to related parties

There were no trade receivables from or trade payables to related parties at the current and previous reporting date.

(c) Director Related Employees

The Company employs relatives of current directors of the club. The terms of employment for the individuals are in accordance with a normal employee relationship with the Company. The individuals received no conditions more favourable than those which are reasonable to expect that they would have received if there had been no relationship with a Director.

14 Company Details

The Club is incorporated and domiciled in Australia as a company limited by guarantee. In accordance with the Constitution of the company, every member of the company undertakes to contribute an amount limited to \$20 per member in the event of the winding up of the company during the time that they are a member or within one year thereafter.

At 30 June 2023 there were 30,543 Ordinary Members and 16 Life Members (2022: 29,175 Ordinary Members and 18 Life Members).

The registered office of the company is:

230 Heathcote Road
HAMMONDVILLE NSW 2170

15 Events Subsequent to Reporting Date

There are no matters or circumstances that have arisen since the end of the financial year that have significantly affected or may significantly affect the operations of the company, the results of those operations or the state of affairs of the company in future financial years.

16 Auditors' Remuneration

During the financial year the following fees were paid or payable for services provided by BDO, the auditor of the company:

	2023 \$	2022 \$
Audit services		
Audit of the financial statements	40,000	35,000
Other services		
Financial statement preparation	4,500	4,000
Taxation compliance services	7,700	7,000
	<hr/>	<hr/>
	52,200	46,000
	<hr/>	<hr/>

Moorebank Sports Club Limited
Notes to the Financial Statements
For the Year Ended 30 June 2023

17 Summary of Other Significant Accounting Policies

The principal accounting policies adopted in the preparation of the financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

(a) Goods and Services Tax

Revenues, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables in the Statement of Financial Position are shown inclusive of GST.

The net amount of GST recoverable from, or payable to, the Australian Taxation Office is included as a current asset or liability in the Statement of Financial Position.

Cash flows are included in the Statement of Cash Flows on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the Australian Taxation Office.

(b) Comparatives

Comparative figures have been adjusted to conform to changes in presentation for the current financial year.

(c) Customer Loyalty Program

The company operates a loyalty program where customers accumulated points for dollars spent. The award points are recognised as a separately identifiable component of the initial sale transaction, by allocating the fair value of the consideration received between the award points and the other components of the sale that the award points are recognised at their fair value. Revenue from the award points is recognised when the points are redeemed. The amount of revenue is based on the number of points redeemed relative to the total number expected to be redeemed.