

Sporties
GROUP

ANNUAL REPORT 2018



The background of the cover is a grayscale photograph of a hand holding a pen over an open notebook. A large teal circle with a textured, watercolor-like appearance is centered on the left side, containing the title. A smaller, solid dark gray circle is positioned on the right side, containing the author's name. A teal geometric shape, resembling a stylized arrow or a corner of a hexagon, points from the top right towards the center, partially overlapping the teal circle and the author's circle.

PRESIDENTS REPORT

**Robert
Fleeton**

PRESIDENT'S REPORT

It gives me great pleasure to once again present the Annual Report for Moorebank Sports Club for the year ending 30 June 2018.

It was a very exciting year for Sporties with the amalgamation of Kareela Golf and Social Club occurring on 1st December 2017. This amalgamation added an additional \$5,785,079 to the club's net assets bringing the club's net assets to \$26,026,055. Revenue was strong with total revenue \$19,211,324 for the financial year across the Sporties Group. Membership has also grown by 25% with 28,560 members across the Sporties Group.

At our Moorebank home revenue increased by 4% with a total revenue of \$16,198,314 compared to \$15,554,583 in 2017. EBITDA increased by 2.4% with an EBITDA of \$3,573,291 in 2018 compared to \$3,488,045 in 2017. At our new club at Kareela, in the seven months of operation total revenue was \$2,272,292. Kareela made a net loss of -\$100,132 and that has impacted the net profit result of the Sporties group. However, last financial year, Kareela made a net loss of -\$761,414 and in seven months of operations we have reduced this loss by 86%. EBITDA for those seven months was 8.2%. This demonstrates that within seven months Sporties @ Kareela has become a cash positive business and we are confident that we will continue to see greater improvement at Kareela and it will become a valuable asset to the group.

The 2017/2018 financial year was a busy year for the club. At Moorebank we built The Shack, an innovative early morning coffee and light meal destination for the local residents. Early in 2018 we began the design for the new club fit out. This includes new fixtures, furniture and fittings. We have also purchased a new big screen television. This will be installed in October 2018. You should see the result of these designs in the coming months and I'm confident you will agree it is a big improvement on the previous facilities. This redevelopment also includes a major bar and café refurbishment which begins construction in January 2019. In total we are spending over \$4 million improving the facilities at Moorebank.

At Kareela we spent over \$1.5 million improving the facilities. This included a new ceiling in the gaming room and minor gaming room work, a new pizza oven to improve the dining options, and a new kids rooms called Down By The River. In addition we have also funded capital projects for the golf course at Kareela. This included much needed equipment, such as mowers, to improve the course and the grounds. This year we will continue to update the facilities at Kareela, with a new big screen, new furniture (most of which is repurposed from Moorebank), updating the beverage systems and a new outdoor area. We are confident that we can recreate the magic of Sporties to a new market at Kareela.

We are continuing to pursue the new club at Gregory Hills. While the DA was granted consent in June 2017 the club cannot begin construction until a license is issued. Unfortunately we are beholden to the timeframes at the Independent Liquor and Gaming Authority. The application for the club license was lodged with ILGA in October 2017 and we are still waiting for approval.

Throughout the financial year we have continued to support the community with over \$221,000 in funding and support. This includes over \$127,000 to local sporting codes, such as rugby league, soccer, netball, baseball, cricket and golf. Sponsoring these local sporting codes gives the club great pride. This is the foundation upon which the club was built and we are proud to provide such essential funding.

In addition to this we also sponsored organisations such as Liverpool City Police Youth Drug, Alcohol and Gambling Program, Youth Off the Streets, Wheelchair Sports NSW, Kookaburra Kids, Learning Links, Outer Liverpool Community Services, The Shepherd Centre, Headspace Liverpool, Autism Advisory & Support Service and the Business Concierge. Our funding provided essential support to these worthwhile organisations, without which these community services could not be provided.

I'd like to thank my fellow directors. The board is very proud of the club we have created and I give a sincere thank you to all the board for their hard work and for providing the leadership and expertise that has enabled the club to grow into the venue it is today. In addition to this I'd like to thank all the staff at Sporties. Without their dedication and commitment to customer service we would not have the club we enjoy today. Mostly I'd like to thank the members. We hope we create a club that you enjoy and I thank all of you for your patronage and loyalty to this great club.

Yours Sincerely,
Robert Fleeton
President
Moorebank Sports Club



THE STORY *ABOUT SPORTIES*

Sporties was formed on the 18th February, 1970 to foster junior sport in the Moorebank/Holsworthy/Hammondville area. Three people, Mr Douglas, Mr Hardaker and Mr Logan saw the need for a sporting organisation in the district, which was becoming rapidly populated, this small group and a team of volunteers were pivotal in making the dream come true.

Today the Clubs objectives remain to encourage, foster and promote sport with the function of the board management and staff to serve in the best interests of creating a legacy of strong local sport in the area. As the business has evolved the vision statement has expanded beyond the sporting doctrine to encompass all forms of leisure and to create a unique experience of high quality for all members and guests.



During 2010-2011 Sporties underwent a major facelift to create what we see today a family friendly, inviting environment that is often called the Hub of the community, offering our members and guests a range of services including 4 Bars, TAB and Keno, bottleshop, 200 seat brasserie and alfresco dining area, supervised occasional children's play room, lounge areas, numerous outdoor entertainment decks and children's outdoor play equipment.

On any given day you will see mum's and bubs meeting for coffee, families meeting for meals, locals enjoying our free entertainment on Friday and Saturday nights and children having fun in our Manta Ray kids room or in the award winning backyard.



OUR VISION

Sporties Group
will be known for
creating a unique
experience.



OUR MISSION

Building a presence
through our people,
product and
presentation

OUR VALUES

WHAT MAKES SPORTIES GREAT

PASSION

Energy | Enthusiasm | Initiative |
Embracing Change | Genuineness |
Above & Beyond | 'Be the Brand'

ACHIEVEMENT

Growth | Challenge | Drive |
Innovative Learning | Creativity |
Continuous Improvement

CUSTOMER FOCUS

Respect | Consistency | Empathy |
Relationships | Engaging | WOW Factor |
'Smashed it'

TEAMWORK

Communication | Trust | Honesty |
Support | Empowerment | Respect |
Ownership | Productivity

"We are what
we repeatedly
do. Excellence
then, is not an
act, but a
habit."
- Aristotle

**SPORTIES GROUP
HAD 5795
NEW MEMBERS
BETWEEN
2017 - 18
25.4% GROWTH**



OUR MVPS

WHAT WE STAND FOR

People management practices at Sporties are fully integrated into the business and held as a priority consideration in every business endeavour. At Sporties, our values are a key driver of the organisation's business plan and continued success

TRAINING & DEVELOPMENT

\$1,127

Spend
per head

132

Staff
across the
group

100%

of team
participated in
Sporties
endorsed
development
sessions

83%

of team
members live
within 10km
radius of the
club

KEY ACHIEVEMENTS AWARDS

Clubs & Community Awards Finalist 2018 - Emergency Services

Joshua Graham, author of the 2010 acclaimed novel 'The Accidental Hero', quotes 'I survived because the fire in me burned brighter than the fire around me'.

This quote personifies the dedication and mateship displayed by Sporties staff and its community in the face of an unexpected blaze on the afternoon of Saturday 14 April 2018, blackening more than 3,000 hectares of land from Holsworthy to the Sutherland Shire.

What began as a grass fire, soon engulfed entire communities for 4 straight days, threatening lives and property. Fanned by strong winds, the fire tore through the Holsworthy military range, with more than 500 personnel from the Rural Fire and Rescue Service, NSW Police, Australian Defence Force and countless volunteers battling to protect properties, extinguish the blaze and provide countless support.

Whilst some residents remained in their homes to fight the blaze, many were evacuated and forced to flee their homes as flames leapt upon their doorsteps and backyards. Late Saturday evening, Moorebank Sports Club transitioned from its social operations into solely an emergency evacuation centre.

Bar and gaming services were replaced with temporary accommodation and first aid services for displaced residents, the Board Room set up as a Central Command Centre and the Club transformed into a refuge for tired emergency workers and volunteers.

Sporties COO, Jeff Gibbs praised the decisiveness and commitment of his staff, with over 60 employees happily electing to stay back or start early over and above their usual shifts over the 4 days to cater to shaken residents and exhausted volunteers.

Upon learning of the emergency, the Sporties team quickly stocked up on provisions, offering much needed food and drinks to over 300 locals, and their pets, who were unable to return home. Utilising limited space, lounges and booths were transformed into makeshift beds whilst suitable lodgings were found for evacuees.

On the first night of the blaze, Sporties staff began cooking up a huge barbeque to feed 400 firefighters battling the threat. From numerous trips to Coles for supplies to feeding and comforting shaken pets and their owners, no job was too big or too small for each and every staff member.

Those present worked tirelessly, but our full support on the Saturday evening couldn't be achieved without the selfless assistance from McDonalds in both Casula and Milperra. Milperra McDonalds were able to accept the firefighters who Sporties could not squeeze in offering free food, whilst Casula McDonalds generously donated bacon and eggs for the firefighters who would return Sunday morning for breakfast.



SPORTIES SUPPORTS



SPORTIES *SUPPORTS*

Whether it be supporting one of our own through fundraising initiatives, participating in community events to raise much needed funds and awareness or volunteering our resources with our community partners, our dedicated team is committed to giving back in as many ways possible.

In 2017-18 Sporties Group has supported the following causes and charities:

- Shining Stars
- Kookaburra Kids
- RSPCA
- R U OK Day
- Variety
- Wear it Purple Day
- Youth Off The Streets
- Women's Refuge Baptist Care
- The Beauty Bank
- Buy A Bale

78%
of staff
volunteered in
some capacity





CLUB GRANTS

SPORTIES *CLUB GRANTS*

Each year Moorebank Sports Club takes great pride in being able to support its local community through the Club Grants Program. Club Grants allows us to provide funding for a diverse group of organisations, charities and community based projects, making a difference to those in need.

In 2018 Sporties donated over \$84,000 to many community groups in the local area including Outer Liverpool Community Services Inc, The Shepherd Centre, Wheelchair Sports Australia, Learning Links, Youth off the Streets, Kookaburra Kids and Autism Advisory and Support Service. Sporties is proud to donate these essential funds to such worthwhile causes.





YOUTH OFF THE STREETS

Opportunities & Options for Disadvantaged Youth

**\$8,240
DONATED**

Youth Off The Streets' Eden College provides alternative accommodation to students who have dropped out from mainstream school due to abuse, homelessness, addiction etc. This project will give 10 students from Liverpool the same options and opportunities that mainstream students have including:

(1) Student Experiences (2) Appropriate Attire (3) Employability Training & Certification.

Eden College is an accredited high school that supports the individual needs of young people based in South-West Sydney, who face issues such as being homeless, drug and alcohol dependency, exclusion/disengagement from school or mainstream education, young single parents, mental health issues, poverty and social isolation in a considerably different environment to that of main stream education. Across 2018-2019, our school will support 10 individual students who would otherwise have slipped through the cracks of the mainstream education system and provide them with the same opportunities and options that mainstream students have, so they do not fall further behind and continue the cycle of educational disengagement and disadvantage. This ClubGRANT contributed towards: (1) Student Experiences - excursions, camps, inter-school events. (2) Appropriate Attire - protective gear, safe footwear, uniform. (3) Employability Training & Certification - First Aid, Responsible Service of Alcohol, construction industry White Card etc.

“We challenge kids to make decisions for themselves, take responsibility for their own lives, and understand they can do well.”



WHEELCHAIR SPORTS NSW

Liverpool LGA - Introductory Wheelchair Sports

Founded in 1961, Wheelchair Sports NSW (WS NSW) exists to enrich the lives of individuals with a physical disability through sport. We aim to remove barriers for people with a physical disability experience the life and health enhancing benefits of sport. WS NSW Members are aged from 6 to 80 years. Their sports abilities range from beginner to elite athletes who have represented NSW and Australia nationally and internationally.

Wheelchair Sports NSW has a mobile wheelchair education and road safety program called Roadshow. Two Roadshow vans transport 24 sports wheelchairs to schools, tertiary institutions and corporations throughout NSW to teach people about wheelchair sport and road safety. Roadshow presenters have a disability and use wheelchairs for mobility. Participants, including able bodied people, can try out different wheelchair sports and experience what disabled athletes experience when they play sport in a wheelchair. This can be an enlightening experience because accomplished wheelchair athletes make it look easy. It isn't! This funding was for a 6 week Roadshow program. A Roadshow van will go to Liverpool each week to present the benefits of wheelchair sport to the community. This is to attract a wide range of people with disabilities including children. Currently one person from Liverpool has registered as a member of Wheelchair Sports NSW. The Liverpool Roadshow program will reach many more local people with disabilities and demonstrate the life enhancing benefits of playing wheelchair sport. This program will attract local volunteers as well as potential wheelchair athletes.

**\$4,080
DONATED**

**“...the power of sport to
rehabilitate and
integrate.”**



KOOKABURRA KIDS

Supporting Children Living with Parents and Family Members Affected by Mental Illness

**\$12,665
DONATED**

This project will allow 20 local children to attend a Kookaburra Kids camp for a full weekend of fun, psycho-education (to learn about mental illness and develop coping skills and resilience) and to connect with other children living in similar circumstances.

There are 63 children from Liverpool LGA who are registered in our program. These children often miss out on social activities due to their home situation. Many have caring and household responsibilities beyond what is typical for their age. Many are financially disadvantaged due to their parent's inability to work, hold down a job or manage their finances. Many are affected by the stigma surrounding mental illness and will not or cannot invite friends or children to their home.

These children are socially isolated, which can have enormous implications on their self-esteem, education, physical and mental health and hopes for the future.

Our project is an age-appropriate mental health educational program that focuses on the emotional and practical needs of the children. It provides children with respite from their home life, a safe environment to share their experiences with others in similar situations, plus psycho-education focussed on understanding mental illness, building coping skills and increasing resilience.

“We believe all children affected by parents or other family members with a mental illness deserve to be supported, valued and provided the opportunity to strive toward their potential.”

OUTER LIVERPOOL COMMUNITY SERVICES

Achieve-Ability



**\$3,100
DONATED**

Achieve-Ability is a Art Development program aimed to help Disabled/Special Needs clients in the Liverpool LGA to be more involved in activities. This program allows these clients to express their emotions through craft. With this program we hope to improve their fine motor skills, coordination, concentration and self expression.

Outer Liverpool Community Services Inc (OLCS) is a not for profit organisation. We run a variety of Art Development Programs to assist the Disabled/Special needs residing in the Liverpool LGA. The programs involve various craft activities to help stimulate their senses, by using different materials and objects they can create art by using self expression. This allows them to be creative while learning valuable skills and developing such as fine motor skills, coordination and concentration. By being involved in a group activity it will help them with their social and interactive skills which tends to improve tolerance and promote better understanding. Creating art can help them feel comfortable and relaxed knowing they can create and achieve what they set their minds to.

“We aim to build a stronger community by connecting and enriching the lives of individuals and families.”



LEARNING LINKS

Resources to Support Children with Learning Difficulties



**\$3,995
DONATED**

This project will allow Learning Links to purchase essential resources to enhance learning support programs in the Liverpool LGA. These programs provide specialist support to children with learning difficulties and disabilities, including dyslexia and dyscalculia.

Specialised staff including psychologists and therapists require 2 iPads, and three psychology testing tool kits to better support hundreds of children in Liverpool with their numeracy and literacy development.

Helping children who struggle to acquire literacy and numeracy skills is essential to academic success and their future ability to function in society and contribute in a worthwhile way through employment.

LEARNING LINKS

Building Capacity for Classroom Teachers in Liverpool to Support Students with Learning Difficulties & Disabilities



**\$3,675
DONATED**

Learning Links proposes to run a one day professional development course for teachers in the Liverpool LGA to develop their understanding of learning difficulties, and provide them with skills and resources to support students in the classroom with learning difficulties and disabilities.

This one day course will guide teachers through the process of assessing and diagnosing dyslexia and dyscalculia, the implications of having dyslexia and dyscalculia and ways in which to support students with this diagnosis. This course will be delivered by a teacher and psychologist from Learning Links.



THE SHEPHERD CENTRE

Jump Start - School Readiness Program Supporting Deaf Children in the Liverpool Area

**\$14,970
DONATED**

The Shepherd Centre is a registered charity, founded by Dr Bruce Shepherd AM and his late wife Annette to provide a family-centred early intervention program to teach children born deaf or hearing impaired how to develop spoken language.

The vast majority of children graduating from our world-leading program achieve spoken language at the same level as normal hearing children by the time they are ready for school. These outcomes have earned The Shepherd Centre an international reputation as a centre of excellence in helping children with hearing loss learn to listen and speak.

'Jump Start' is a school readiness program for children with hearing loss living in the Liverpool LGA in the year prior to commencing school. It will provide support to parents to navigate the NDIS so they understand what is needed prior to school. The children will also be introduced to common school language, basic numeracy and literacy concepts and a head start on learning communication and social skills they will need to adjust to the school environment. Starting school is a huge challenge for deaf children, but with the right support they can adjust, fit in and thrive.

“Over 85% of children who attend The Shepherd Centre start school as confident students with equivalent or better language skills than their hearing classmates – testament to the incredible skill and hard work of their families and clinicians.”



HEADSPACE

Emotion Regulation Program

**\$3,400
DONATED**

The Emotion Regulation Program will be a six week program that will be held three times throughout the financial year. The program will aim to address young women between the ages of 14-18 years that struggle to manage their emotions. The program will look at reducing anger management behaviours and as a result will reduce dysfunctional common coping mechanisms such as self harm and drug use.

The Emotion Regulation program will be a six week program based on the principles of DBT (Dialectical Behaviour Therapy) and ERIC (Emotion Regulation and Impulse Control). The program will focus on principles of mindfulness for two weeks, strategies for understanding emotions and recognising triggers, including developing individual plans based on individual skills for another two weeks and distress tolerance for the final two weeks. The program will be aimed at young women between the ages of 14-18 years and the aim would be to utilise peer learning and manage the demand of our service.

“Research shows that 75 per cent of mental health issues emerge before the age of 25. By treating these issues early and providing a holistic model of support, the risk of them developing into more serious problems is greatly decreased.”



AUTISM ADVISORY & SUPPORT SERVICE

Sensory Enrichment Workshop

**\$9,550
DONATED**

Liverpool is the epicentre of Autism in NSW. Many children with Autism also suffer tremendous anxiety and sensory processing disorder. They cannot cope in their school settings leading to suspensions, partial attendance, expulsion and home schooling. Sensory Enrichment Therapy is used as a primary therapy or as a complement to other therapies to decrease symptoms by improving the brain functions in individuals with anxiety, autism and other neurological disorders on the basis of neuro-plasticity. This therapy is widely used overseas with great results. AASS would like to introduce this in Australia offering an alternative for families to pharmacology.

AASS would like to offer therapists and teachers the opportunity to learn how to implement Sensory Enrichment therapy in their interactions with their students and clients, leading to more settled and calmer behaviours and better engagement in school. AASS introduced this to a smaller audience 8 years ago with outstanding outcomes. In order to offer the course at the best level of expertise, the creator of the therapy will be delivering the training in person. The course has several modules summed up as 1) The brain, its functions and biochemistry, 2) Neuro-plasticity 3) Neurological disorders with their specific issues, autism and its physiological components. 4) Sensory Enrichment Therapy (SET) 5) Implementation of SET in a professional setting.

**“Empowering
children and adults
with Autism and
their families
through knowledge
and support”**

THE BUSINESS CONCIERGE

Survivor Life Skills

**\$15,000
DONATED**

We teach students essential life skills, and instill in them the knowledge needed in order to make informed and educated decisions regarding everything from finance to employment. Programs are run in High Schools and Primary Schools for all students. We have 60 subjects that are offered to Schools and we create a full days program for their individual needs. None of our Life Skills subjects are covered in the Curriculum.

We provide courses to high schools and primary schools in order to teach students Finance Literacy and other Life Skills, 60 subjects are available. Over the last 17 years we have provided this program to High Schools and primary schools across NSW. We will spend up to a week in each School speaking to Stage 3 Primary Students and Year 7 to 11 high school students. Our subjects assist young people with Money Management Skills, Employment Skills and a variety of other Life Skills. Current schools in the region who have taken part and are wanting to continue to take part in the Survivor Life Skills program are Bonnyrigg High School, Miller Tech High, Liverpool Boys, Liverpool Girls, All Saints Catholic College, Cabramatta High, Canleyvale High, Miller Public School.

We do not discriminate and therefore, once funding is received, we will approach all Schools in the LGA and offer the Program and the available support.

“In school we get skills we need to prepare us for the HSC. The Survivor Life Skills program has given me skills to prepare me for life.”



SHEPHERD CENTRE

A Sound Start to School - School Readiness Program for Children with Hearing Loss from Liverpool



**\$8,000
DONATED**

For over 40 years the Shepherd Centre has worked to help deaf children learn to speak and communicate. The Shepherd Centre's school readiness program is designed to support children with hearing loss before they start primary school. The program focuses on improving their social skills, familiarising them with school culture in advance and preparing them for listening in a new and noisier environment. The program also supports and educates parents for the challenges ahead.

Hearing impaired children face two big additional obstacles starting school. Firstly, hearing devices and implants are not perfect and do not provide the same range of input as the ear. Listening with a device is not passive- it is hard work- especially in a noisy classroom. If the children are to keep pace with their hearing peers they need support and preparation to give them a chance to thrive.

Secondly, because of the limits of their devices most children who are deaf cannot hear all the subtle intonations and inflections of speech that indicate emotion, humour or sarcasm. As a result they miss out on a lot of the subtle language cues that other children use to build up their social awareness and develop social skills. This impacts on their ability to integrate with other children and make friends, which in turn impacts their school life. By teaching them to operate their devices without supervision and by teaching school language, culture and protocol we allow them to concentrate on the task of listening.

Additionally, the program educates and supports parents to prepare them for the challenges ahead.

Children who integrate well into school do better educationally and participate more in extra-curricular activities like sport and birthday parties. This all results in improved academic performance, emotional wellbeing and better life prospects overall.

“these children will have the chance to grow into fully independent adults able to communicate through speech with better financial and social prospects.”



LIVERPOOL CITY POLICE AREA COMMANDS

Youth Drug, Alcohol and Gambling Program

**\$6,000
DONATED**

A Liverpool City Police Area Command program, designed to work with local High Schools to identify and provide opportunities for youth to develop leadership and advocacy skills.

The program is aimed to educate youth leaders on the effects of drugs, alcohol, online gaming and gambling on individuals, families and communities.

The first program of its type, enables youth leaders to develop skills and use tools to engage collaboratively with others in order to create positive change in their peers, schools and the broader community.

Workshop sessions are specifically designed to offer an opportunity to educate student participants through mentoring on the issues of Drugs, Alcohol, Online Gaming and Gambling between program participants.

“To reduce the incidence and educate the effects of drugs, alcohol and Online gambling related harm in the Liverpool Local Government Area through the development of local youth leaders/advocates.”

TEAM BUILDING ACTIVITIES



BUSH SKILLS & NAVIGATION



ARCHERY



HORSE RIDING



**ROPES COURSE /
GIANT SWING**



CANOEING



& PLENTY MORE!



NSW Police Force



GUEST SPEAKERS & WORKSHOPS INCLUDED:

CRIME PREVENTION - Drug use in the community, effects, offences & support services

LIVERPOOL CITY COUNCIL - Youth and development

CO.AS.IT - Online gaming and gambling psychologists

CORE - Drug and alcohol team

SW HEALTH

PCYC - Healthy Lifestyles



SPORTING CODES

SPORTIES

SPORTING CODES

Moorebank Sports Club is primarily a club whose vision is to foster amateur sport in the local Hammondville area.

Annually the club donates directly to local sporting codes.

Without this support the codes wouldn't be able to provide essential sporting equipment, maintain the grounds and develop the young local residents who play in the teams.



MOOREBANK SOCCER CLUB

Moorebank Soccer Club has enjoyed yet another busy and productive year. The season began with over 950 players and coaches applying for registration, approximately 100 more than last year, ensuring the club's position as one of the largest in the district. 67 teams in total were formed in many age groups and across many divisions. Continuing on last year's work to encourage more girls to participate in our code, 11 girls and women's teams were formed from Under 6 to the all age division. Our competitive teams had a great year with many highlights and achievements. Two teams were Minor Premiers (All Age Men Div 3 and Under 16 Div 2). Of our 29 competitive teams, 18 reached the semi-finals and 6 reached their grand finals. Of these 6, 4 teams were successful at winning their grand finals (Under 12 Ladies Div 1, Under 16 Div 2, Under 17 Div 1 and All Age Men Div 3). A special mention must be made of the Under 17 Div 1 team, winning their third grand final in as many years and making the state cup final. We also had six teams reach their grand finals in the knock out competition. Unfortunately, none of our teams were successful but they all performed wonderfully throughout the competition.

This year Moorebank Soccer Club engaged the services of Daniel Taylor as our Technical Director. The aim of this program was to improve the ability and skills of our volunteer coaches which ultimately benefits all our players. In addition to this program, the club held its first school holiday clinic in July. 60 children of all ages eagerly participated and a great time was had by all. We thank Daniel Taylor for his services to our club.

A large number of people and organisations must be thanked for the continuing success of the club.

The ongoing support from Sporties ensures that our players and coaches have access to the equipment and training they need to continue to develop their skills and enjoy playing our game. We thank all our long term and new sponsors for their contribution to our soccer community as well as all our volunteer coaches, managers and parents who give up their time for the success of our club.

Yours in sport
Daniel Flego
President MSSC

Wattle Grove

Holsworthy

Voyager Point

Hammondville

Chipping Norton

**Suburbs from where
your members live**

**U7
Boys**

**Largest group
of enrolments**

649

5 - 16years

**Number of children
registered**



4 Premiership Wins

MOOREBANK RUGBY LEAGUE CLUB

The Rams fielded 24 teams in the Canterbury Junior Rugby League competition & the Combined Competitions & our Sydney Shield team in the NSWRL Major Competition.

We had u/9's u/10's u/11's u/12's u/16's & u/18's all make Semi Finals & u/9's u/11's u/16's & u/18's making Grand Finals with the 9's 11's & 18's winning their Grand Finals.

This year the club entered a u/15's Girls League Tag team in the combined girls league tag competition which was very successful for the club with the girls making the Semi Finals in their first year.

Our u/18's have now won the combined competition 4 years in a row with 8 of the boys picked to trial for Canterbury u/20's Jersey Flegg team for the 2019 season.

We also had 13 players play in the SG Ball representative competition this year. These players were selected from the 17's team last year, to have 13 players from one team play SG Ball is a great achievement for our players & the club.

Out of those players we had 2 boys Tommy Talau & Logan Dillon signed by the West Tigers NRL Club & also Tommy Talau making the Australian School Boys team to tour the UK.

Our Sydney Shield team made the Semi Finals in only our second year in the NSWRL Major competition. From running near last in our first year to make the game before the Grand Final was a great turn around from last year.

Thank you to our great committee for all the hard work they put in to ensure our club runs successfully & the support from the sports club to be able to achieve our success.

Mark Weller
President
Moorebank Rugby League

Wattle Grove

Holsworthy

Hammondville

Moorebank

Suburbs from where
your members live



24
teams

Largest group
U9'S
with 3 teams

Mini Teams

2x U5's | 2x U6's | 2x U7's | 2x U8's

Modified Teams

3x U9's | 2x U10's | 2x U11's | 1x U12's

Senior Teams

2x U13's | 1x U14's | 1x U16's | 1x U18's
& Sydney Shield

MOOREBANK NETBALL CLUB

Another great year, with the Club achieving success in all aspects of the game of netball. We had 280 players registered. With 33 teams, we remain the biggest Club within the Liverpool Association.

We had 15 Junior teams, and 4 Intermediate teams. Our largest age group was our 11years, consisting of 34 players, [4 Teams] Our Senior players, fielded 5 teams, plus we had a very competent Coaching, and Umpiring Staff, that has given us great success.

Immediate local suburbs: Chipping Norton, Hammondville, Holsworthy, Moorebank, Pleasure Pt, Sandy Pt, Wattle Grove, and Voyager Pt.

Other suburbs: Bankstown, Casula, Glenfield, Ingleburn, Lurnea, Middleton Grange, Liverpool, Milperra, Prestons, Mt Pritchard, and Panania.

A sincere THANK-YOU to Sporties for their continuous support, and financial assistance. This year we have been able to do upgrades and renovations to our Clubhouse, which was much needed. This has been thanks to Sporties and Liverpool Council. This year we had 3 Premiership winners:

10s, 13Cs, and Div 2

Once again Moorebank players represented Liverpool Association at the State Age Championships. 1 in the 13 years, and 6 in the 15 years. Both these teams won the State Age Championships.

This year we have had 3 of our talented 15 year olds achieve further success:

Mia Henderson was selected in the NSW 15 years All Schools team.

Mia Henderson, Malava Palamo, and Jordyn Sinclair, have been selected in the NSW, Under 17 years train-on Squad. What a great achievement.

Moorebank continues to have the most qualified umpires within the Association.

Success, just does not happen without a lot of time and effort from a lot of volunteers. Shirley McAlister, President, continues to be an enthusiastic, diligent leader, supported by a great working committee and coaches.

Once again, a sincere thank you to Moorebank Sports Club for their continued support and financial assistance.

Yours In Sport

Ann Richards [Secretary]

Wattle Grove

Holsworthy

Voyager Point

Hammondville

Chipping Norton

Moorebank

Sandy Point

Pleasure Point

**Suburbs from where
your members live**

**280
players
33 teams**



3 Premiership Wins

MOOREBANK CRICKET CLUB

MCC was represented by three players selected for the Cricket NSW Academy and over 25 players were selected for representative duties across all age groups of the Fairfield/Liverpool Cricket Association teams.

Two of our players also represented NSW at the National Junior Indoor Cricket Championships.

Without the support of these partners and in particular the ongoing support and assistance from Moorebank Sports Club we wouldn't be able to achieve the success and great improvements we have been able to deliver this year including:

- 40th Anniversay Shirts for every player, coach and manager
- A new container storage facility for all the playing equipment
- Concrete extensions to the existing cricket net facilities to improve safety
- A fully funded presentation for our junior and mini teams including jumping castles and free BBQ and drinks for all players and parents

A community organisation is nothing without its volunteers. MCC would like to thank all the volunteers who have helped throughout the season. We cannot do without the people who take on these tasks. Thank you, your support is invaluable.

In addition, we unfortunately had a tragedy where a mum of one of our players tragically passed away in a car accident. We held a fundraising cricket event, with all proceeds donated to the family. We were able to raise over \$3500.00.

The way the cricket community came together on this day, whether it was cooking the BBQ, donating raffle prizes or just being there was amazing to see and made me proud to be the President of this great club.

**Yours in the spirit of cricket,
Jason Christie
President
Moorebank Cricket Club Inc.
2017-18**



214 players

Largest age group U10's with 3 teams

4 Mini Teams

10 Junior Teams

3 Senior Teams

MOOREBANK BASEBALL CLUB

As at 20th September 2018 our membership details are as per below for our 2018 Summer Season.

We do also have a Winter competition, however, the Winter participants are not included in the numbers below:

- Number of children Registered – we have 120 members for the 2018/2019 season
- Largest age group of enrolments – Tball. We currently have 1 Under 6s team and 2 Under 8s teams.
- Suburbs from where your members live – Moorebank, Hammondville, Hoxton Park, Casula, Holsworthy
- Where funding money was spent – Presentation Day activities and awards & Player Caps.
- Fundraising activities held – selling Cadbury Chocolate boxes, Loftus Pie drive
- Premiership wins

For the 2017/2018 season our teams had a great season:

- Little League Minor Zooka – Semi Finalists
- Little League Minors – Didn't place but gained valuable experience for seasons to come
- Little League Majors – Premiers
- Junior League – Finalists
- Senior League – Premiers
- Saturday Seniors – Runners Up
- Over 35's – Semi Finalists

Glen McCanna
MBSC President



Holsworthy

Hammondville

Moorebank

Casula

Hoxton Park

**Suburbs from where
your members live**

U8's
2 teams

**Largest group
of enrolments**

120
players

**Number of children
registered**


2 Premiers teams

GOLF CAPTAIN'S REPORT

Welcome to golf at Sporties @ Kareela Golf

Sporties @ Kareela Golf can offer you a challenging 18-hole layout with greens that are continually praised by visiting golfers who have a broad range of abilities. There are over 30,000 games of golf played on the course each year and about half of them are by the golfing members in competitions. The ladies competition is on Tuesdays and the men play competition on Wednesdays, while both ladies and men play competition on Saturdays and Sundays.

There are special events each year including the Legends ProAm where members get the opportunity to play alongside experienced professionals who are more than willing to give advice during the game and then socialise with their playing group at the completion of the game.

The Lady Golfers at Sporties @ Kareela Golf are very active both at golf and supporting local charities. Each year the ladies choose a charity to support and throughout the year they organise events to raise much needed funds and donations for that charity. This year they have done this to support The Beauty Bank which is a registered charity that provides those who have left a place of domestic violence or other hardship situation with an amazing array of essential toiletries and small gift items packed in a useful bag.

Sporties @ Kareela Golf has a very active representative program. Each year we enter five Men's Pennant Competitions, four Ladies Pennant Competitions and one Mixed Pennant Competition. This year we had mixed success however our Men's Major Pennant team won their division and will progress to a higher division in 2019. Also, the Weekend Ladies Pennant team were victorious and the Bronze 2 Ladies Pennant team were Runners-Up in their competitions

In previous years we have developed many junior golfers who have progressed in golf including one playing on the USPGA circuit and a number obtaining golf scholarships to universities in the United States. Junior golf at our club is something that has declined over recent years; however with a new professional who has a passion for developing juniors we hope to re-establish Sporties @ Kareela as a force in Junior Golf.

Golf has the second highest participation rate of sports in Australia. With this in mind you can play golf with your family and your social groups at your clubs golf course and enjoy the experience of the game while at the same time having a great deal of fun. Plus, at Sporties @ Kareela you can re-live the highs and lows of your game at the "19th Hole".

SO, COME AND HAVE A GO AT GOLF AT SPORTIES @ KAREELA, YOUR CLUB

I look forward to meeting, greeting and playing golf with you

Graeme Marston
Golf Captain
Sporties @ Kareela Golf





DEVELOPMENTS

HAMMONDVILLE

- Over \$4 million in capital projects forecast in this financial year
- Over \$1 million in fitout and refurbishment.
- New big screen TV coming October 2018.
- Over \$800,000 on new bar and café construction starting January 2019.
- Continuing discussions with Liverpool Council and other stakeholders to grow the Sporties experience.



SPORTIES AT KAREELA

- New facility for members to use
- Over \$5 million in net assets
- Over \$1.4 million in golf revenue
- Over 30,000 games of golf played each year.
- Since amalgamation revenue has grown from a negative EBITDA to 8%.



GREGORY HILLS

- In June 2017 the Development Application was approved.
- Lodged application for license with ILGA in October 2017. Still awaiting approval.
- Purchased for \$6 million.
- Current valuation at \$8million.
- Still at least 3 – 5 years away.



PERFORMANCE ANALYSIS

*CHIEF EXECUTIVE
OFFICER'S REPORT*

TRACEY LENTELL



SPORTIES *HIGHLIGHTS*

Total Revenue
in 2018 was
\$19,211,324
10 year increase of
\$11,842,532 over

160%

Membership has
grown by

25.4%

in 2018 with 28,560
members

Successful
amalgamation with
Kareela Golf and
Social Club with
a gain on
amalgamation of

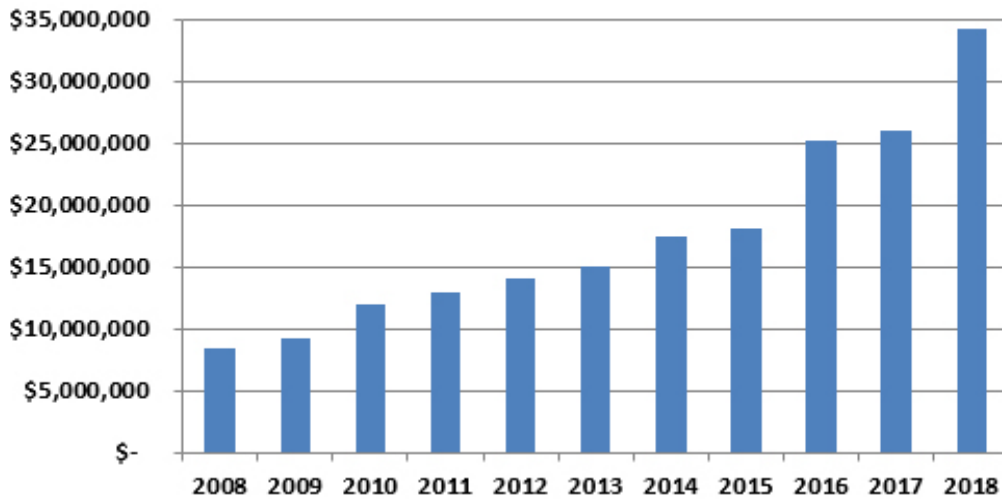
\$4.8
million

Total assets over
the past 10 years have
grown by

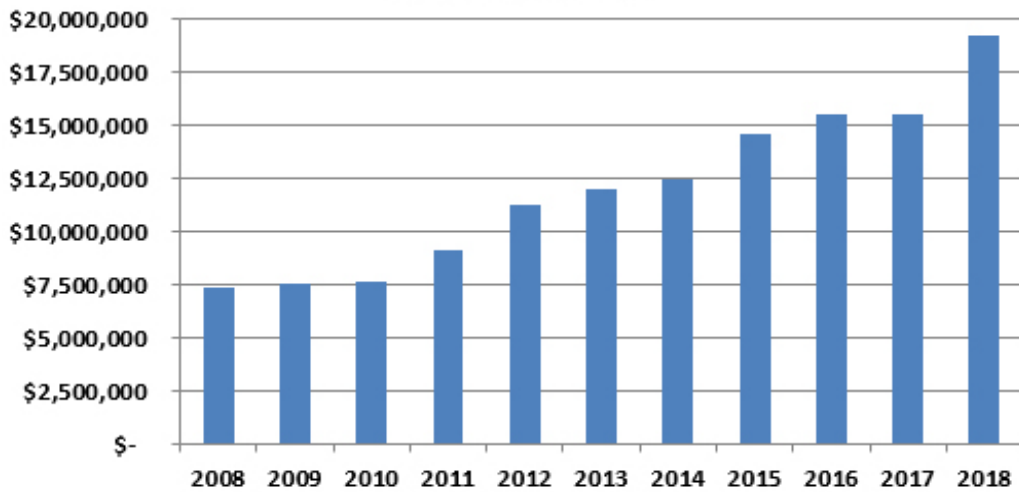
300%

going from
\$8,446,252 to
\$33,768,941

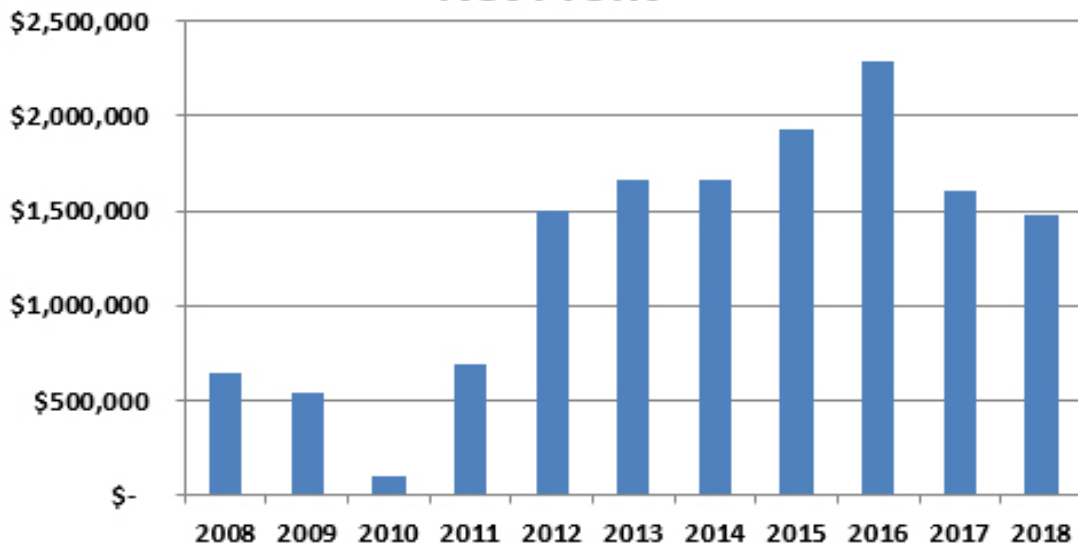
Total Assets



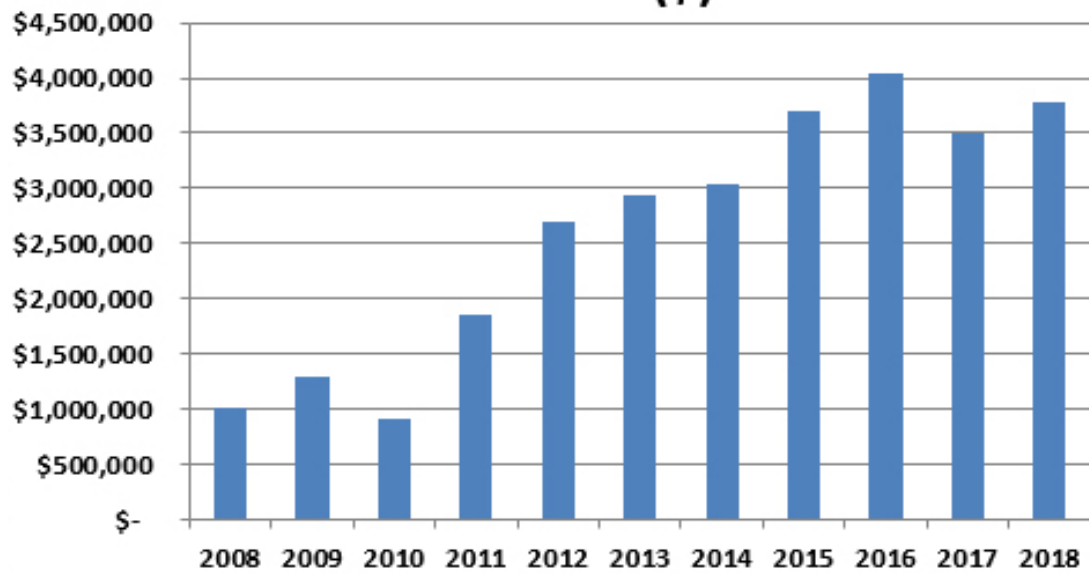
Total Revenue



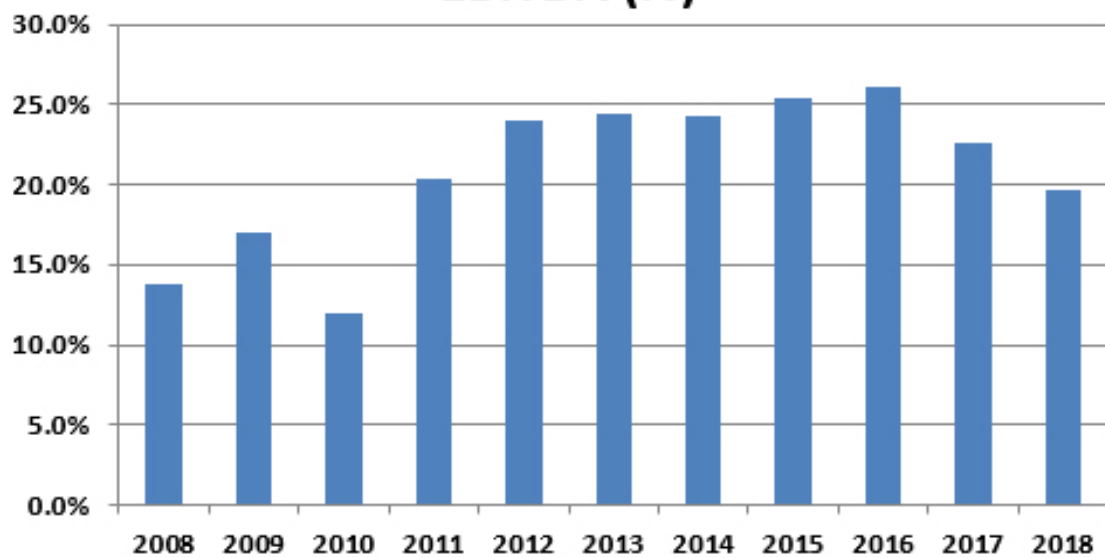
Net Profit



EBITDA (\$)



EBITDA (%)



Moorebank Sports Club Limited and its Controlled Entity

ABN 21 002 081 905

Annual Financial Report
30 June 2018

Moorebank Sports Club Limited and its Controlled Entity

Directors' Report

The directors present their report together with the financial statements of Moorebank Sports Club Limited (the company) and its controlled entity ('the consolidated entity'), for the year ended 30 June 2018.

Directors

The directors of the company in office at any time during or since the end of the financial year are:

Name	Board Status	Period of directorship	Qualification (s)
Robert Fleeton	President	Appointed 7 December 1990	Retired
Stephen Keegan	Vice President	Appointed 19 December 1999	Semi-Retired
Philip Sampson	Treasurer	Appointed 30 October 2011	Company Director, Dip. FMBM.
Dennis Errington	Director	Appointed 30 October 2011	Industrial Sales
Francis Griffin	Director	Appointed 30 October 2016	Retired
Brenton Taylor	Director	Appointed 30 October 2016	General Manager MPPA, Dip Law (LPAB), GDLP, GCAM, GAICD
Laurence Willoughby	Director	Appointed 27 February 2017	Semi-Retired

Directors' meetings

The number of meetings of the company's Board of Directors (the Board) and the number of meetings attended by each director were:

Director	Number of Meetings Attended	Number of Meetings Held *
Robert Fleeton	17	18
Stephen Keegan	16	18
Philip Sampson	17	18
Dennis Errington	16	18
Francis Griffin	13	18
Brenton Taylor	16	18
Laurence Willoughby	16	18

* Number of meetings held during the time the director held office during the year.

Membership

The Company is a company limited by guarantee and is without share capital. The number of members as at 30 June 2018 and the comparison with last year is as follows:

	2018	2017
Ordinary	27,948	22,698
Life	18	18
Perpetual	53	46
Golf	541	-
	<hr/>	<hr/>
	28,560	22,762
	<hr/>	<hr/>

Moorebank Sports Club Limited and its Controlled Entity

Directors' Report

Members' limited liability

In accordance with the Constitution of the company, every member of the company undertakes to contribute an amount limited to \$20 per member in the event of the winding up of the company during the time that they are a member or within one year thereafter. The total amount that the members of the company are liable to contribute if the company is wound up is \$571,200 (2017: \$455,240).

Operating result

The net profit before tax for the year amounted to \$1,474,609 compared with \$1,601,466 for the prior year. This resulted after charging \$2,304,549 (2017: \$1,886,419) for depreciation/amortisation, and before crediting \$4,520 (2017: charging \$1,003) for income tax.

Objectives

Short term

In the short term the Company's objectives are to grow revenues through existing revenue streams and look at potential diversification of income and continue to promote and develop sporting activities and expand the Club's offerings. We will continue to provide quality entertainment and social activities for members to support our principal activities whilst maintaining state of the art facilities and amenities that serve our many members.

Long term

In the long term the Company's primary objective is to investigate and implement successful alternate revenue streams that complement the Club's core business whilst still maintaining the principal activities.

Strategy for achieving the objectives

The Company will strive to continue to be a market leader in the Licensed Club Industry in the current offerings provided to members while undertaking due diligence, extensive research and looking at market demands to determine the viability of any potential alternate revenue streams.

The primary strategies to achieve the Club's objectives is through sound financial management and the use of financial ratios and key performance indicators (KPIs) to ensure that organisational business plans, budgets and cash flows are current, accurate and relevant.

Principal activities

The principal activities of the company during the year have continued to be that of a sporting and athletic club supported by licensed operations to provide members, their guests and the community with the amenities and facilities usually associated with a sporting and recreational licensed Club. The Club's activities enhance, support and continue to develop and promote a range of sporting and social activities that have assisted the Club and the broader community. These activities have not been limited to the provision of sporting infrastructure but also to the development and promotion of a wide range of activities including all forms of sport for all levels of players. There has been no significant change in the nature of that activity during the year.

Moorebank Sports Club Limited and its Controlled Entity

Directors' Report

How these activities assist in achieving the objectives

The principal activities assist in achieving the objectives as they are our core revenues and foundations to be able to achieve the objectives.

Performance measurement and key performance indicators

The Company measures its success in the following areas:

- Satisfaction of its members and guests
- Success of marketing and promotional events, entertainment and major calendar events
- Financial performance through review of:
 - Earnings before interest, tax, depreciation and amortisation
 - Revenue
 - Wages cost as a percentage of revenues
 - Profitability
 - Targeted budgets being met
 - Business Plan targets achieved
 - Financial ratios and KPIs
 - Patron visitations

Key Performance Indicators

	2018	2017
Bar		
Gross profit percentage	58.11%	57.65%
Wages to sales percentage	22.89%	21.87%
Catering - Cafe		
Gross profit percentage	59.65%	62.56%
Wages to sales percentage	38.93%	35.56%
Wages and salaries - percentage of total revenue	28.31%	27.17%
EBITDA - percentage of revenue	19.84%	22.54%

Moorebank Sports Club Limited and its Controlled Entity Directors' Report

Auditor's independence declaration

A copy of the auditor's independence declaration as required under Section 307C of the *Corporations Act 2001* is set out on page 5.

Signed in accordance with a resolution of the directors.

Dated at Moorebank this 18th day of September 2018.

A handwritten signature in blue ink, appearing to read 'R. Fleeton', followed by a comma.

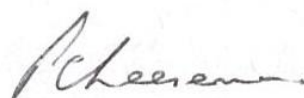
Robert Fleeton
President

DECLARATION OF INDEPENDENCE BY PAUL CHEESEMAN TO THE DIRECTORS OF MOOREBANK SPORTS CLUB LIMITED

As lead auditor of Moorebank Sports Club Limited for the year ended 30 June 2018, I declare that, to the best of my knowledge and belief, there have been:

1. No contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
2. No contraventions of any applicable code of professional conduct in relation to the audit.

This declaration is in respect to Moorebank Sports Club Limited and the entity it controlled during the period.



Paul Cheeseman
Partner

BDO East Coast Partnership

Sydney, 18 September 2018

INDEPENDENT AUDITOR'S REPORT

To the members of Moorebank Sports Club Limited

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of Moorebank Sports Club Limited (the Company) and its Subsidiary (the Group), which comprises the consolidated statement of financial position as at 30 June 2018, the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of members' funds and the consolidated statement of cash flows for the year then ended, and consolidated notes to the financial report, including a summary of significant accounting policies, and the directors' declaration.

In our opinion the accompanying financial report of Moorebank Sports Club Limited, is in accordance with the *Corporations Act 2001*, including:

- (i) Giving a true and fair view of the Group's financial position as at 30 June 2018 and of its financial performance for the year ended on that date; and
- (ii) Complying with Australian Accounting Standards - Reduced Disclosure Requirements and the *Corporations Regulations 2001*.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the Financial Report* section of our report. We are independent of the Group in accordance with the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

The directors are responsible for the other information. The other information obtained at the date of this auditor's report is information included in the Directors Report, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards - Reduced Disclosure Requirements and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

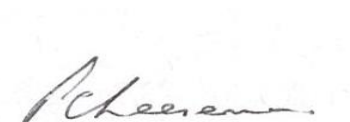
Auditor's responsibilities for the audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website (<http://www.auasb.gov.au/Home.aspx>) at: http://www.auasb.gov.au/auditors_responsibilities/ar4.pdf

This description forms part of our auditor's report.

BDO East Coast Partnership



Paul Cheeseman
Partner

Sydney, 18 September 2018

Moorebank Sports Club Limited and its Controlled Entity

Directors' Declaration

The directors of Moorebank Sports Club Limited declare that:

- (a) In the Directors' opinion the financial statements and notes set out on pages 9 to 33, are in accordance with the *Corporations Act 2001*, including:
 - (i) Giving a true and fair view of the Company's financial position as at 30 June 2018 and of its performance, for the financial year ended on that date; and
 - (ii) Complying with Australian Accounting Standards - Reduced Disclosure Requirements and *Corporations Regulations 2001*.
- (b) There are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of the directors made pursuant to section 295(5)(a) of the *Corporations Act 2001*.

Dated at Moorebank this 18th day of September 2018.



Robert Fleeton
President

Moorebank Sports Club Limited and its Controlled Entity
Consolidated Statement of Profit or Loss and Other Comprehensive Income
For the Year Ended 30 June 2018

	Note	2018 \$	2017 \$
Revenue and other income			
Sale of goods revenue		4,878,433	3,728,447
Rendering of services revenue		13,775,177	11,445,058
Other income		557,714	381,078
		<hr/>	<hr/>
Total revenue and other income	1	19,211,324	15,554,583
		<hr/>	<hr/>
Expenses			
Raw material and consumables used		(2,228,597)	(1,619,342)
Depreciation and amortisation expenses	2	(2,304,549)	(1,886,419)
Employee benefits expense		(5,437,815)	(4,225,867)
Entertainment, marketing and promotional costs		(1,973,332)	(1,603,075)
Poker machine licences and taxes		(3,001,121)	(2,667,636)
Finance costs	2	(32,387)	(18,071)
Occupancy expenses		(1,625,390)	(990,511)
Donations and grants paid		(219,633)	(182,715)
Other expenses		(913,891)	(759,481)
		<hr/>	<hr/>
Total Expenses		(17,736,715)	(13,953,117)
		<hr/>	<hr/>
Profit before income tax		1,474,609	1,601,466
Income tax (expense)/benefit	3(a)	4,520	(1,003)
		<hr/>	<hr/>
Net profit after income tax expense attributable to members		1,479,129	1,600,463
Other comprehensive income		-	-
		<hr/>	<hr/>
Total comprehensive income for the year		1,479,129	1,600,463
		<hr/>	<hr/>

The Consolidated Statement of Profit or Loss and Other Comprehensive Income should be read in conjunction with the accompanying notes set out on pages 13 to 33.

Moorebank Sports Club Limited and its Controlled Entity
Consolidated Statement of Financial Position
As at 30 June 2018

	Note	2018 \$	2017 \$
ASSETS			
Current Assets			
Cash and cash equivalents	4	3,886,243	2,021,739
Trade and other receivables		125,994	83,748
Financial asset	5	-	267,945
Inventories		202,522	133,452
Prepayments		214,941	191,268
Current tax assets	3(b)	2,368	-
Total Current Assets		4,432,068	2,698,152
Non-Current Assets			
Property, plant and equipment	6	25,999,065	21,320,845
Intangible assets	7	3,305,673	1,868,361
Deferred tax assets	3(c)	32,135	27,615
Total Non-Current Assets		29,336,873	23,216,821
Total Assets		33,768,941	25,914,973
LIABILITIES			
Current liabilities			
Trade and other payables	8	1,817,714	1,016,014
Financial liabilities	9	221,049	-
Employee benefits	10	479,181	340,581
Income received in advance		253,541	79,824
Current tax liabilities	3(b)	-	8,077
Total Current Liabilities		2,771,485	1,444,496
Non-Current Liabilities			
Financial liabilities	9	4,700,623	4,500,000
Employee benefits	10	128,326	124,784
Income received in advance		142,452	133,445
Total Non-Current Liabilities		4,971,401	4,758,229
Total Liabilities		7,742,886	6,202,725
Net Assets		26,026,055	19,712,248
Members' Funds			
Retained profits		21,191,377	19,712,248
Reserve	16	4,834,678	-
Total Members' Funds		26,026,055	19,712,248

The Consolidated Statement of Financial Position should be read in conjunction with the accompanying notes set out on pages 13 to 33.

Moorebank Sports Club Limited and its Controlled Entity
Consolidated Statement of Changes in Members' Funds
For the Year Ended 30 June 2018

	Reserve \$	Retained Earnings \$	Total Members' Funds \$
Balance at 1 July 2016	-	18,111,785	18,111,785
Net profit for the year	-	1,600,463	1,600,463
Other comprehensive income for the year, net of tax	-	-	-
Total comprehensive income for the year	-	1,600,463	1,600,463
Balance at 30 June 2017	-	19,712,248	19,712,248
Net profit for the year	-	1,479,129	1,479,129
Other comprehensive income for the year, net of tax	-	-	-
Net gain on amalgamation	4,834,678	-	4,834,678
Total comprehensive income for the year	4,834,678	1,479,129	6,313,807
Balance at 30 June 2018	4,834,678	21,191,377	26,026,055

The Consolidated Statement of Changes in Members' Funds should be read in conjunction with the accompanying notes set out on pages 13 to 33.

Moorebank Sports Club Limited and its Controlled Entity

Consolidated Statement of Cash Flows

For the Year Ended 30 June 2018

	Note	2018 \$	2017 \$
Cash Flows From Operating Activities			
Receipts from customers (including GST)		21,047,751	16,505,584
Payments to suppliers and employees (including GST)		(18,795,551)	(13,978,546)
Interest received		12,216	26,155
Rent received		487,666	390,415
Finance costs paid	2	(32,387)	(18,071)
Income tax paid	3(b)	(10,445)	(16,410)
		<hr/>	<hr/>
Net cash inflow from operating activities		2,709,250	2,909,127
		<hr/>	<hr/>
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment		104,013	40,651
Payment for property, plant and equipment		(1,580,295)	(3,620,995)
Cash proceeds from the amalgamation of Kareela	16	209,864	-
		<hr/>	<hr/>
Net cash outflow from investing activities		(1,266,418)	(3,580,344)
		<hr/>	<hr/>
Cash Flows From Financing Activities			
Repayment of borrowings	9	-	(500,000)
Proceeds from hire purchase liabilities	9	421,672	(42,229)
		<hr/>	<hr/>
Net cash inflow/(outflow) from financing activities		421,672	(542,229)
		<hr/>	<hr/>
Net increase/(decrease) in cash and cash equivalents		1,864,504	(1,213,446)
Cash and cash equivalents at the beginning of the financial year		2,021,739	3,235,185
		<hr/>	<hr/>
Cash and cash equivalents at the end of the financial year	4	3,886,243	2,021,739
		<hr/>	<hr/>

The Consolidated Statement of Cash Flows should be read in conjunction with the accompanying notes set out on pages 13 to 33.

Moorebank Sports Club Limited and its Controlled Entity

Notes to the Financial Statements For the Year Ended 30 June 2018

About this report

Moorebank Sports Club Limited is a company limited by guarantee, incorporated and domiciled in Australia. The financial statements are for Moorebank Sports Club Limited as a standalone legal entity.

The financial statements were approved for issue by the Directors on 18 September 2018.

The financial statements are general purposes financial statements which:

- Have been prepared in accordance with the requirements of the Corporations Act 2001 and Australia Accounting Standards - Reduced Disclosure Requirements of the Australia Accounting Standards Board;
- Have been prepared under the historical cost convention;
- Are presented in Australian dollars;
- Where necessary comparative information has been restated to conform with changes in presentation in the current year; and
- Adopts all new and amended Accounting Standards and Interpretations issued by the AASB that are relevant to the operations of the Company and effective for reporting periods beginning on or after 1 June 2016.
- Have been prepared on a going concern basis.

The Notes to the Financial Statements

The notes include information which is required to understand the financial statements and is material and relevant to the operations, financial position and performance of the company. Information is considered material and relevant if, for example:

- The amount in question is significant because of its size or nature;
- It is important for understanding the results of the company;
- It helps to explain the impact of significant changes in the company's business - for example, acquisitions and impairment write downs; and
- It relates to an aspect of the Company's operations that is important to its future performance

Significant and other accounting policies that summarise the measurement basis used and are relevant to an understanding of the financial statements are provided throughout the notes to the financial statements.

Critical Accounting Judgements, Estimates and Assumptions

In the process of applying the company's accounting policies, management has made a number of judgements and applied estimates of future events. Judgements and estimates that are material to the financial statements include:

Impairment of non-financial assets	Note 6
Estimation of useful lives of assets	Note 6
Intangible Assets	Note 7
Long service leave liability	Note 10

Key events for the reporting period

On 1 December 2017, the company completed the amalgamation with Kareela Golf and Social Club Ltd. The amalgamation between Moorebank Sports Club and Kareela Golf and Social Club Ltd resulted in the transfer of ownership to Moorebank Sports Club Ltd.

Moorebank Sports Club Limited and its Controlled Entity

Notes to the Financial Statements

For the Year Ended 30 June 2018

	2018 \$	2017 \$
1 Revenue And Other Income		
Sale Of Goods Revenue		
Bar Sales	4,053,841	3,184,884
Catering Sales - Cafe	724,824	543,563
Pro Shop Sales	99,768	-
	<hr/>	<hr/>
	4,878,433	3,728,447
	<hr/>	<hr/>
Rendering Of Services Revenue		
Poker Machines - Net Clearances	12,614,413	10,995,221
Members' Subscriptions	241,723	79,024
Commission Received	367,501	291,997
Sundry Income	92,956	78,816
Golf Sales	458,584	-
	<hr/>	<hr/>
	13,775,177	11,445,058
	<hr/>	<hr/>
Other Revenue		
Interest Received	12,216	26,155
Rent Received	453,858	354,923
Gain on Disposal - Property, Plant and Equipment	71,855	-
Others	19,785	-
	<hr/>	<hr/>
Total Other Revenue	557,714	381,078
	<hr/>	<hr/>
Total Revenue	<hr/> 19,211,324 <hr/>	<hr/> 15,554,583 <hr/>

Moorebank Sports Club Limited and its Controlled Entity
Notes to the Financial Statements
For the Year Ended 30 June 2018

1 Revenue and Other Income (continued)

Recognition and Measurement

Revenues are recognised at fair value of the consideration received or receivable net of the amount of goods and services tax (GST) payable to the taxation authority. Exchanges of goods or services of the same nature and value without any cash consideration are not recognised as revenues.

Sale of Goods

Revenue from the sale of goods comprises revenue earned from the provision of golf merchandise, food & beverage and is recognised (net of rebates, returns, discounts and other allowances) on the point of delivery as this corresponds to the transfer of significant risks and rewards of ownership of the goods.

Rendering of Services

Revenue from rendering services comprises revenue from gaming facilities together with other services to members and other patrons of the clubs and is recognised when the services are provided.

Interest Revenue

Interest revenue is recognised using the effective interest rate method, which, for floating rate financial assets is the rate inherent in the instrument.

Rent Revenue

Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease.

Moorebank Sports Club Limited and its Controlled Entity

Notes to the Financial Statements

For the Year Ended 30 June 2018

	2018 \$	2017 \$
2 Expenses		
Profit before income tax includes the following specific expenses:		
Finance costs		
Other borrowing costs	32,387	18,071
Total Finance costs	32,387	18,071
Depreciation		
Buildings	532,873	356,658
Plant and equipment	806,326	676,637
Poker machines	934,121	752,799
Amortisation		
Leased Assets	31,229	100,325
Total Depreciation and Amortisation	2,304,549	1,886,419
Movements in provision for employee benefits	142,142	37,719
Defined contribution superannuation expense	442,716	337,570
Loss on Disposal of Plant & Equipment	-	10,952

Recognition and Measurement

Finance costs include interest, premiums relating to borrowings, amortisation of ancillary costs incurred in connection with arrangement of borrowings and borrowing costs.

Finance costs are expensed as incurred unless they relate to qualifying assets. Qualifying assets are assets, which take more than 12 months to get ready for their intended use or sale. In these circumstances, finance costs are capitalised to the cost of the assets. Where funds are borrowed specifically for the acquisition, construction or production of a qualifying asset, the amount of finance costs capitalised is those incurred in relation to that borrowing, net of any interest earned on those borrowings. Where funds are borrowed generally, finance costs are capitalised using a weighted average capitalisation rate.

Moorebank Sports Club Limited and its Controlled Entity

Notes to the Financial Statements

For the Year Ended 30 June 2018

3 Income Tax

(a) Income Tax Expense/(Benefit)

The Income Tax Assessment Act, 1997 (amended) provides that under the concept of mutuality clubs are only liable for income tax on income derived from non-members and from outside entities.

	2018 \$	2017 \$
The amount set aside for income tax in the statement of financial performance has been calculated as follows:		
Net income subject to tax	-	26,922
Current income tax applicable to above at rate of 27.5% (2017: 30%)	-	8,077
Movement in deferred tax asset	(4,520)	(5,433)
Over provision last year	-	(1,641)
Income tax expense/(benefit)	(4,520)	1,003

(b) Current Tax (Asset)/ Liabilities

Movements during the year:		
Balance at beginning of year	8,077	18,051
Income tax paid	(10,445)	(16,410)
Current year's income tax expense on profit	-	8,077
Over provision last year	-	(1,641)
	(2,368)	8,077

(c) Deferred Tax Assets

The balance comprises temporary differences attributable to:

Amounts recognised in profit or loss

Employee benefits	30,981	27,615
Tax losses	1,154	-
Net deferred tax assets	32,135	27,615
Movements:		
Opening balance at 1 July	27,615	22,182
Credited to the Statement of Profit or Loss and Other Comprehensive Income	4,520	5,433
Closing balance at 30 June	32,135	27,615

Moorebank Sports Club Limited and its Controlled Entity

Notes to the Financial Statements For the Year Ended 30 June 2018

3 Income Tax (continued)

Mutuality Principle

The company calculates its income in accordance with the mutuality principle which excludes from income, any amounts of subscriptions and contributions from members, and payments received from members for particular services provided by the association. The Commissioner of Taxation accepts this method of calculating income as appropriate for recognised clubs and associations.

Amendments to the Income Tax Assessment Act 1997 ensure associations continue not to be taxed on receipts from contributions and payments received from members.

Recognition and Measurement

The income tax expense or benefit for the period is the tax payable on that period's taxable income based on the applicable income tax rate, adjusted by changes in deferred tax assets and liabilities attributable to temporary differences, unused tax losses and the adjustment recognised for prior periods, where applicable.

Deferred tax assets are recognised for temporary differences at the tax rates expected to apply when the assets are recovered or liabilities settled, based on those tax rates that are enacted or substantively enacted, except for:

Deferred tax assets are recognised for deductible temporary differences and tax losses only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

The carrying amount of recognised and unrecognised deferred tax assets are reviewed each reporting date. Deferred tax assets recognised are reduced to the extent that it is no longer probable that future taxable profits will be available for the carrying amount to be recovered. Previously unrecognised deferred tax assets are recognised to the extent that it is probable that there are future taxable profits available to recover the asset.

Deferred tax assets are offset only where there is a legally enforceable right to offset current tax assets against current tax liabilities and deferred tax assets against deferred tax liabilities; and they relate to the same taxable authority on either the same taxable entity or different taxable entity's which intend to settle the claim simultaneously.

Moorebank Sports Club Limited and its Controlled Entity
Notes to the Financial Statements
For the Year Ended 30 June 2018 (continued)

4 Cash and Cash Equivalents

Reconciliation of Cash

Cash as at the end of the financial year as shown in the Statement of Cash Flows is reconciled to the related items in the Statement of Financial Position as follows:

	2018 \$	2017 \$
Cash and cash equivalents	1,948,741	1,402,087
Short term deposits	1,937,502	619,652
	<hr/>	<hr/>
	3,886,243	2,021,739
	<hr/>	<hr/>

Recognition and Measurement

Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

5 Financial Assets

Loan to Kareela Golf & Social Club Ltd	-	267,945
	<hr/>	<hr/>

Recognition and Measurement

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They arise when the company provides money, goods or services directly to a debtor with no intention of selling the receivable. They are included in current assets, except for those with maturities greater than 12 months after the Statement of Financial Position date which are classified as non-current assets.

Moorebank Sports Club Limited and its Controlled Entity
Notes to the Financial Statements
For the Year Ended 30 June 2019

	2018 \$	2017 \$
6 Property, Plant and Equipment		
Freehold Land <i>At Cost</i>	6,860,445	5,860,445
Buildings <i>At Cost</i> <i>Accumulated Depreciation</i>	16,798,373 (3,599,173)	13,985,475 (3,066,300)
	13,199,200	10,919,175
Total Land and Buildings	20,059,645	16,779,620
Plant and equipment <i>At cost</i> <i>Accumulated depreciation</i>	6,589,541 (4,331,710)	5,372,132 (3,525,384)
	2,257,831	1,846,748
Poker Machines <i>At cost</i> <i>Accumulated depreciation</i>	6,559,072 (4,042,190)	4,891,826 (3,108,070)
	2,516,882	1,783,756
Leased Assets <i>At capitalised cost</i> <i>Accumulated amortisation</i>	684,091 (684,091)	684,021 (652,792)
	-	31,229
Capital Works in Progress <i>At cost</i>	1,164,707	879,492
Total property, plant and equipment net book value	25,999,065	21,320,845

Refer to Note 9 for details of security over property, plant and equipment.

Moorebank Sports Club Limited and its Controlled Entity

Notes to the Financial Statements

For the Year Ended 30 June 2018

6 Property, Plant and Equipment (continued)

Valuation

The independent valuation of the company's land and buildings was carried out as at 30 June 2017 by Nicholas Brady Valuations (Registered API Member 68548) on the basis of open market value for existing use resulted in a valuation of land at \$8,000,000 and buildings at \$13,600,000.

	2018 \$	2017 \$
Reconciliations		
Movements in Carrying Amounts		
Movements in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year are set out below:		
Land		
Carrying amount at beginning of year	5,860,445	5,860,445
Acquired through amalgamation (Note 16)	1,000,000	-
	<hr/>	<hr/>
Carrying amount at end of year	6,860,445	5,860,445
	<hr/>	<hr/>
Buildings		
Carrying amount at beginning of year	10,919,175	8,052,027
Additions	155,183	8,641
Acquired through amalgamation (Note 16)	2,657,715	-
Depreciation expense	(532,873)	(356,658)
Transfers from WIP	-	3,215,165
	<hr/>	<hr/>
Carrying amount at end of year	13,199,200	10,919,175
	<hr/>	<hr/>
Plant and Equipment		
Carrying amount at beginning of year	1,846,748	1,976,329
Additions	179,718	170,643
Acquired through amalgamation (Note 16)	1,041,043	-
Disposals	(3,352)	(2,021)
Depreciation expense	(806,326)	(676,637)
Transfers from WIP	-	378,434
	<hr/>	<hr/>
Carrying amount at end of year	2,257,831	1,846,748
	<hr/>	<hr/>

Moorebank Sports Club Limited and its Controlled Entity
Notes to the Financial Statements
For the Year Ended 30 June 2018

6 Property, Plant and Equipment (continued)

	2018 \$	2017 \$
Poker Machines		
Carrying amount at beginning of year	1,783,756	1,848,838
Additions	960,179	737,299
Acquired through amalgamation (Note 16)	735,874	-
Disposals	(28,806)	(49,582)
Depreciation expense	(934,121)	(752,799)
	<hr/>	<hr/>
Carrying amount at end of year	2,516,882	1,783,756
	<hr/>	<hr/>
Leased Assets		
Carrying amount at beginning of year	31,229	131,554
Amortisation expense	(31,229)	(100,325)
	<hr/>	<hr/>
Carrying amount at end of year	-	31,229
	<hr/>	<hr/>
Capital Works in Progress		
Carrying amount at beginning of year	879,492	1,768,679
Additions	285,215	2,704,412
Transfer to Buildings	-	(3,215,165)
Transfer to Plant and Equipment	-	(378,434)
	<hr/>	<hr/>
Carrying amount at end of year	1,164,707	879,492
	<hr/>	<hr/>

Capitalisation of borrowing costs

The Company's property, plant and equipment include borrowing costs arising from bank loans borrowed specifically for the purpose of the purchase of land. During the financial year, the borrowing costs capitalised as cost of property, plant and equipment amounted to \$176,950 (2017: \$164,080). The rate used to determine the amount of borrowing costs eligible for capitalisation was 3.82%. (2017: 3.75%), which is the effective interest rate of the specific borrowing.

Core Property

Moorebank Sports - club site
230 Heathcote Road
Hammondville NSW 2170

Sporties @ Kareela - club site

1 Bates Drive
Kareela NSW 2232

Non-Core Property

Lot 1000 in Deposited Plan 1214963 at Gregory Hills

Moorebank Sports Club Limited and its Controlled Entity

Notes to the Financial Statements

For the Year Ended 30 June 2018

6 Property, Plant and Equipment (continued)

Recognition and Measurement

The company determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

Sale of Property, Plant and Equipment

The gain or loss on disposal is calculated as the difference between the carrying amount of the asset at the time of disposal and the net proceeds on disposal (including incidental costs) and is recognised as revenue at the date control of the asset passes to the buyer.

Property, plant and equipment is stated at historical cost less depreciation and accumulated impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the company and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the profit or loss during the financial period in which they are incurred.

The depreciable amount of all fixed assets including buildings and capitalised lease assets, but excluding freehold land, is depreciated using the straight line/ diminishing value methods to allocate their cost amounts, net of their residual values, over their estimated useful lives, as follows:

Buildings	5-40 years
Plant & Equipment	3-30 years
Poker Machines	3-4 years
Leased assets	3-5 years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each Statement of Financial Position date. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Capital works in progress are transferred to other categories and depreciated when completed and ready for use.

Impairment of Assets

Non-financial assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

Recoverable amount is the higher of an asset's fair value less costs to sell and value-in-use. The value-in-use is the present value of the estimated future cash flows relating to the asset using a pre-tax discount rate specific to the asset or cash-generating unit to which the asset belongs. Assets that do not have independent cash flows are grouped together to form a cash-generating unit.

Moorebank Sports Club Limited and its Controlled Entity

Notes to the Financial Statements

For the Year Ended 30 June 2018

6 Property, Plant and Equipment (continued)

Key estimate and Judgement: Estimated useful lives of Assets

The company determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

7 Intangible Assets

	2018 \$	2017 \$
Poker machine entitlements		
<i>At cost</i>	3,305,673	1,868,361
<i>Accumulated amortisation</i>	-	-
	<hr/>	<hr/>
Net carrying value	3,305,673	1,868,361
	<hr/>	<hr/>

Reconciliations

Reconciliations of the written down values at the beginning and end of the current and previous financial year are set out below:

Poker machine entitlements		
Opening net book amount	1,868,361	1,868,361
Acquired on amalgamation (Note 16)	1,437,312	-
	<hr/>	<hr/>
Carrying amount at end of year	3,305,673	1,868,361
	<hr/>	<hr/>

Recognition and Measurement

Poker Machine Entitlements

Poker machine entitlements are considered to be intangible assets with an indefinite life as there is no set term for holding the entitlements. As a result, the entitlements are not subject to amortisation. Instead, poker machine entitlements are tested for impairment annually and are carried at cost less accumulated impairment losses. Poker machine entitlements are not considered to have an active market; hence the fair value is calculated using the value in use method based on management's five year forecasts.

As discussed above, impairment of poker machine entitlements is recognised based on a value in use calculations and is measured at the present value of the estimated future cash inflows available to the company from the use of these licenses. In determining the present value of the cash inflows, growth rates and appropriate discount factors have been considered.

Key assumptions are those to which the recoverable amount of an asset or cash-generating units is most sensitive.

Moorebank Sports Club Limited and its Controlled Entity

Notes to the Financial Statements

For the Year Ended 30 June 2018

7 Intangible Assets (continued)

The following key assumptions were used in the discounted cash flow model for the poker machine entitlements:

- 3.82% (2017: 3.75%) pre-tax discount rate
- 5.50% (2017: 4.10%) per annum projected revenue growth rate
- 4.00% (2017: 4.00%) per annum increase in operating costs and overheads

Sensitivity

As disclosed in Note 1, the directors have made judgements and estimates with respect to impairment testing of poker entitlements. Should these judgements and estimates not occur, the resulting poker entitlements may vary in the carrying amount. The sensitivities are as follows:

- Revenue would need to decrease by more than 80% for the gaming division before poker entitlements would need to be impaired, with all other assumptions remaining constant.
- The discount rate would be required to increase by 15 times for the gaming division before poker entitlements would need to be impaired, with all other assumptions remaining constant.

Management believes that other reasonable changes in the key assumptions on which the recoverable amount of gaming division's poker entitlements is based would not cause the cash-generating units' carrying amount to exceed its recoverable amount.

If there are any negative changes in the key assumptions on which the recoverable amount of poker entitlements is based, this would result in a further impairment of gaming divisions' poker entitlements.

	2018 \$	2017 \$
8 Trade and Other Payables		
Trade payables	1,029,930	465,946
Goods and Services Tax (GST) payable	186,135	129,219
Other payables and accrued expenses	601,649	420,849
	<hr/>	<hr/>
	1,817,714	1,016,014
	<hr/>	<hr/>

Recognition and Measurement

These amounts represent liabilities for goods and services provided to the company prior to the end of the financial year which are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

Moorebank Sports Club Limited and its Controlled Entity
Notes to the Financial Statements
For the Year Ended 30 June 2018

	2018 \$	2017 \$
9 Financial Liabilities		
Current Secured		
Hire Purchase Liabilities	221,049	-
	<hr/>	<hr/>
Non-Current Secured		
Hire Purchase Liabilities	200,623	-
Market Rate Loan	4,500,000	4,500,000
	<hr/>	<hr/>
	4,700,623	4,500,000
	<hr/>	<hr/>
Financing Arrangements		
The company has access to the following lines of credit:		
Total facilities available:		
Market Rate Loan	4,500,000	4,500,000
Credit card facility	30,000	30,000
	<hr/>	<hr/>
	4,530,000	4,530,000
	<hr/>	<hr/>
Facilities utilised at reporting date:		
Market Rate Loan	4,500,000	4,500,000
Credit card facility	-	-
	<hr/>	<hr/>
	4,500,000	4,500,000
	<hr/>	<hr/>

Financing Arrangements

Market Rate Loan

The non-current commercial bill facility balance represents the portion of the company's market rate loan not due within one year.

Repayable

The facility is based on a variable interest rate which at year end was 3.82%. The facility repayment terms are interest only until 21 December 2018.

Moorebank Sports Club Limited and its Controlled Entity

Notes to the Financial Statements

For the Year Ended 30 June 2018

9 Financial Liabilities (continued)

Commercial Bill Facility

The commercial bill facility balance in prior year represents the portion of the company's commercial bill facility not due within one year. The facility has been repaid during the financial year.

Security

The market rate loan facility is secured by:

- First registered mortgage over non-residential property located at Lot 1 Heathcote Road, Hammondville NSW 2170.
- First registered company charge over the whole of its assets and undertakings including uncalled capital.

Loan Covenant

There were no breaches of loan covenants at any time during the year.

Recognition and Measurement

Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the Statement of Profit or Loss and Other Comprehensive Income over the period of borrowings using the effective interest method.

Borrowings are classified as current liabilities unless the company has an unconditional right to defer settlement of the liability for at least 12 months after the end of the reporting period.

A lease asset and a lease liability equal to the present value of the minimum lease payments are recorded at the inception of the lease.

Lease liabilities are reduced by repayments of principal. The interest components of the lease payments are expensed. Contingent rentals are expensed as incurred.

Operating Leases

Payments made under operating leases are expensed on a straight-line basis over the term of the lease, except where an alternative basis is more representative of the pattern of benefits to be derived from the leased property.

Moorebank Sports Club Limited and its Controlled Entity

Notes to the Financial Statements

For the Year Ended 30 June 2018

	2018 \$	2017 \$
10 Employee Benefits		
Current	479,181	340,581
	<hr/>	<hr/>
Non-current	128,326	124,784
	<hr/>	<hr/>

The present value of employee benefits not expected to be settled within 12 months of reporting date have been calculated using the following weighted averages:

Inflation rate	1.90%	2.10%
Discount rate	3.91%	4.03%
Settlement term (years)	6.02yrs	6.99yrs

Superannuation Plans

Contributions

The company is under a legal obligation to contribute 9.5% of each employee's base salary to a superannuation fund.

Recognition and Measurement

Wages, Salaries and Annual Leave

Liabilities for wages and salaries, including non-monetary benefits and annual leave expected to be settled within 12 months of the reporting date are recognised in other payables with respect to employees' services up to the reporting date and are measured at the amounts expected to be paid when the liabilities are settled.

Long Service Leave

The provision for employee benefits relating to long service leave represents the present value of the estimated future cash outflows to be made resulting from employees' services provided to reporting date.

The provision is calculated using expected future increases in wage and salary rates including related on-costs and expected settlement dates based on turnover history and is discounted using the market yields on national government bonds at reporting date which most closely match the terms of maturity with the expected timing of cash flows. The unwinding of the discount is treated as long service leave expense.

Superannuation Plan

The company contributes to several defined contribution superannuation plans. Contributions are recognised as an expense as they are made. The company has no legal or constructive obligation to fund any deficit

Key estimate and judgement

The liability for long service leave is recognised and measured at the present value of the estimated future cash flows to be made in respect to all employees at the reporting date. In determining the present value of the liability, estimates of attrition rates and pay increases through promotion and inflation have been taken into account.

Moorebank Sports Club Limited and its Controlled Entity
Notes to the Financial Statements
For the Year Ended 30 June 2018

	2018 \$	2017 \$
11 Contingent Liabilities		
Bank Guarantees		
The company has given the following bank guarantees:		
TAB Limited	5,000	5,000

12 Key Management Personnel Details

(a) Directors

The following persons were non-executive directors of the company during the financial year:

Robert Fleeton
Stephen Keegan
Philip Sampson
Dennis Errington
Francis Griffin
Brenton Taylor
Laurence Willoughby

(b) Other Key Management Personnel

The following persons also had authority and responsibility for planning, directing and controlling the activities of the company, directly or indirectly during the financial year:

Name	Position
Tracey Lentell	Chief Executive Officer
Jeff Gibbs	Chief Operating Officer
Troy Crisp	Chief Financial Officer

(c) Key Management Personnel Compensation

	2018 \$	2017 \$
Benefits and payments made to the Directors and Other Key Management Personnel named in (b) above	561,535	576,116

Moorebank Sports Club Limited and its Controlled Entity

Notes to the Financial Statements

For the Year Ended 30 June 2018

12 Key Management Personnel Details (Continued)

Directors' Transactions with the Company

From time to time, directors of the company, or their director-related entities, may purchase goods from the company. These purchases are on the same terms and conditions as those entered into by other company employees or customers and are trivial or domestic in nature.

No director has entered into a material contract with the Company since the end of the previous financial year and there were no material contracts involving directors' interests existing at year end.

13 Related Parties

(a) Key Management Personnel

Disclosures relating to key management personnel are set out in Note 12.

(b) Receivable from and payable to related parties

There were no trade receivables from or trade payables to related parties at the current and previous reporting date.

(c) Director Related Employees

The Company employs a relative of a current director of the club. The terms of employment for the individual is in accordance with a normal employee relationship with the Company. The individual received no conditions more favourable than those which are reasonable to expect that they would have received if there had been no relationship with a Director.

14 Company Details

The Club is incorporated and domiciled in Australia as a company limited by guarantee. In accordance with the Constitution of the company, every member of the company undertakes to contribute an amount limited to \$20 per member in the event of the winding up of the company during the time that they are a member or within one year thereafter.

At 30 June 2018 there were 27,948 Ordinary Members, 18 Life Members, 53 Perpetual Members and 541 Golf Members (2017: 22,698 Ordinary Members, 18 Life Members, 46 Perpetual Members and nil Golf Members).

The registered office of the company is:

230 Heathcote Road
HAMMONDVILLE NSW 2170

15 Events Subsequent to Reporting Date

There are no other matters or circumstances that have arisen since the end of the financial year that have significantly affected or may significantly affect the operations of the company, the results of those operations or the state of affairs of the company in future financial years.

Moorebank Sports Club Limited and its Controlled Entity

Notes to the Financial Statements

For the Year Ended 30 June 2018

16 Amalgamation of Kareela Golf Consolidated Group

On 1 December 2017, the Company received the club licence for Kareela Golf and Social Club Ltd from the Independent Liquor and Gaming Authority NSW. This was the last condition to be met as part of the formal amalgamation agreement between the two clubs and therefore constituted the date of the amalgamation. The assets and liabilities of Kareela Golf Consolidated Group, including Kareela Golf and Social Club Ltd and Kareela Golf Course Operations Pty Ltd, were transferred at this date at the estimated fair market value, with reference to third party valuation reports.

The fair value of the assets and liabilities acquired as at the date of acquisition were as follows:

	Fair Value \$
Cash and cash equivalents	209,864
Trade and other receivables	108,780
Inventories	95,604
Property, Plant and Equipment	5,434,632
Intangibles (Poker machine entitlements)	1,437,312
Trade and Other payables	(1,235,540)
Loans payable	(65,677)
Employee benefits	(199,896)
	<hr/>
Net assets acquired	5,785,079
Consideration paid - Loan forgiven to Kareela Golf and Social Club Ltd	(950,401)
	<hr/>
Gain on amalgamation	4,834,678
	<hr/> <hr/>

17 Controlled Entity

The controlled entity of Moorebank Sports Club Limited is:

- Kareela Golf Course Operations Pty Ltd

The controlled entity is incorporated in Australia.

	Consolidated percentage interest	
	2018	2017
	%	%
Kareela Golf Course Operations Pty Ltd	100%	-

Moorebank Sports Club Limited and its Controlled Entity

Notes to the Financial Statements

For the Year Ended 30 June 2018

18 Parent Entity Information

The following information relates to the parent entity, Moorebank Sports Club Limited. The information presented has been prepared using accounting policies that are consistent to the consolidated entity.

	2018 \$	2017 \$
Current assets	4,322,879	2,698,152
Non-current assets	29,141,378	23,216,821
Total assets	33,464,257	25,914,973
Current liabilities	2,480,960	1,444,496
Non-current liabilities	4,964,660	4,758,229
Total liabilities	7,445,620	6,202,725
Net assets	26,018,637	19,712,248
Retained earnings and Reserve	21,183,959	19,712,248
Reserve	4,834,678	-
Total members' funds	26,018,637	19,712,248
Profit for the year	1,406,282	1,600,463
Total comprehensive income for the year	1,406,282	1,600,463

Contingent Liabilities

Contingent liabilities are disclosed in Note 11.

Operating Lease Commitments

There are no operating lease commitments (2017: Nil).

Moorebank Sports Club Limited and its Controlled Entity

Notes to the Financial Statements

For the Year Ended 30 June 2018

19 Summary of Other Significant Accounting Policies

The principal accounting policies adopted in the preparation of the financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

(a) Goods and Services Tax

Revenues, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables in the Statement of Financial Position are shown inclusive of GST.

The net amount of GST recoverable from, or payable to, the Australian Taxation Office is included as a current asset or liability in the Statement of Financial Position.

Cash flows are included in the Statement of Cash Flows on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the Australian Taxation Office.

(b) Comparatives

Comparative figures have been adjusted to conform to changes in presentation for the current financial year.

(c) Customer Loyalty Program

The company operates a loyalty program where customers accumulated points for dollars spent. The award points are recognised as a separately identifiable component of the initial sale transaction, by allocating the fair value of the consideration received between the award points and the other components of the sale that the award points are recognised at their fair value. Revenue from the award points is recognised when the points are redeemed. The amount of revenue is based on the number of points redeemed relative to the total number expected to be redeemed.